Consolidated Financial Statements of

# THE CORPORATION OF THE TOWN OF AMHERSTBURG

Year ended December 31, 2021

**Consolidated Financial Statements** 

Year ended December 31, 2021

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### Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of The Corporation of the Town of Amherstburg (the "Town") are the responsibility of the Town's management and have been prepared in compliance with legislation, and in accordance with Canadian public sector accounting standards. A summary of the significant accounting policies are described in Note 1 to the consolidated financial statements. The preparation of financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Town's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

Management meets with the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by KPMG LLP, independent external auditors appointed by the Town. The accompanying Independent Auditors' Report outlines their responsibilities, the scope of their examination and their opinion on the Town's consolidated financial statements.

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KPMG LLP 618 Greenwood Centre 3200 Deziel Drive Windsor ON N8W 5K8 Canada Tel 519-251-3500 Fax 519-251-3530

### INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers of the Corporation of the Town of Amherstburg

### **Opinion**

We have audited the financial statements of the Corporation of the Town of Amherstburg (the Town), which comprise:

- the consolidated statement of financial position as at December 31, 2021
- the consolidated statement of financial activities for the year then ended
- the consolidated statement of change in net debt for the year then ended
- the consolidated statement of cash flows for the year then ended
- and the notes to the consolidated financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements")

In our opinion, the accompanying financial statements present fairly, in all material respects, the consolidated financial position of the Town as at December 31, 2021, and its consolidated results of operations and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibility under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Town in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



### Responsibility of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town or to cease operations or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town's financial reporting process.

### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risk of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
  - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, internal omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purposes of
  expressing an opinion on the effectiveness of the Town's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.



- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to the events or conditions that may cast significant doubt on the Town's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Town's to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the
  planned scope and timing of the audit and significant audit findings, including any
  significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

Windsor, Canada Approval date

Consolidated Statement of Financial Position

December 31, 2021, with comparative information for 2020

|  |    | 2021         |    | 2020            |
|--|----|--------------|----|-----------------|
| Financial assets                                     |    |              |    |                 |
| Cash   | \$ | 48,917,156   | \$ | 35,184,907      |
| Taxes receivable                                     | •  | 1,369,981    | •  | 1,417,368       |
| Trade and other receivables                          |    | 3,629,880    |    | 4,101,183       |
| Drainage receivables                                 |    | 1,389,450    |    | 852,828         |
| Investment in government business enterprise (note 3 | 3) | 6,053,229    |    | 5,737,430       |
|  | \$ | 61,359,696   | \$ | 47,293,716      |
| Financial liabilities                                |    |              |    |                 |
|  |    |              |    |                 |
| Bank indebtedness (note 9)                           | \$ | 937,703      | \$ | 937,703         |
| Accounts payable and accrued liabilities             |    | 8,368,830    | •  | 5,741,090       |
| Accrued interest on long-term debt                   |    | 602,919      |    | 646,147         |
| Municipal debt (note 5)                              |    | 30,254,143   |    | 32,633,161      |
| Employee future benefit obligations (note 6)         |    | 18,195,600   |    | 18,015,600      |
| Deferred revenue (Schedule 2)                        |    | 17,132,150   |    | 13,639,028      |
|  |    | 75,491,345   |    | 71,612,729      |
| N. J. J. J.  |    | (44.404.040) |    | (0.4.0.40.0.40) |
| Net debt   |    | (14,131,649) |    | (24,319,013)    |
| Non-financial assets                                 |    |              |    |                 |
|  |    |              |    |                 |
| Tangible capital assets (Schedule 1)                 |    | 261,148,325  |    | 254,641,943     |
| Prepaid expenses                                     |    | 233,045      |    | 158,735         |
|  |    | 261,381,370  |    | 254,800,678     |
| Commitments and contingencies (notes 10, 11 and 12   | 2) |              |    |                 |
| Accumulated surplus (Schedule 4)                     | \$ | 247,249,721  | \$ | 230,481,665     |

Consolidated Statement of Financial Activities

Year ended December 31, 2021, with comparative information for 2020

|   | Budget            |    | 2021        | 2020              |
|---|-------------------|----|-------------|-------------------|
| Revenue:                                    |                   |    |             |                   |
| Taxation                                    | \$<br>29,016,849  | \$ | 28,498,282  | \$<br>28,316,472  |
| Water charges                               | 5,930,733         | •  | 5,784,473   | 5,656,960         |
| Wastewater charges                          | 7,409,347         |    | 7,109,360   | 7,895,499         |
| Government transfers                        | 3,056,579         |    | 5,313,704   | 9,488,747         |
| Other                                       | 836,984           |    | 11,385,470  | 3,281,492         |
| Interest                                    | 30,000            |    | 737,099     | 466,294           |
| Income from government business enterprise  | 248,000           |    | 581,665     | 423,950           |
| Gain on disposal of tangible capital assets | -                 |    | 1,160,051   | 89,451            |
|   | 46,528,492        |    | 60,570,104  | 55,618,865        |
| Expenses:                                   |                   |    |             |                   |
| General government                          | 11,365,724        |    | 7,461,057   | 5,196,888         |
| Protection to persons and property          | 7,747,991         |    | 7,983,669   | 7,977,694         |
| Transportation services                     | 5,851,580         |    | 7,606,628   | 7,161,033         |
| Environmental services                      | 11,300,248        |    | 13,411,111  | 12,789,942        |
| Recreation and cultural services            | 6,022,028         |    | 5,525,204   | 5,512,228         |
| Planning and development                    | 1,565,647         |    | 1,814,379   | 1,474,470         |
|   | 43,853,218        |    | 43,802,048  | 40,112,255        |
| Annual surplus                              | 2,675,274         |    | 16,768,056  | 15,506,610        |
| Accumulated surplus, beginning of year      | 230,481,665       |    | 230,481,665 | 214,975,055       |
| Accumulated surplus, end of year            | \$<br>233,156,939 | \$ | 247,249,721 | \$<br>230,481,665 |

Consolidated Statement of Change in Net Debt

Year ended December 31, 2021, with comparative information for 2020

|  | 2021<br>Actual   | 2020<br>Actual  |
|--|--|---|
| Annual surplus   | \$ 16,768,056 \$   | 15,506,610  |
| Amortization of tangible capital assets Acquisition of tangible capital assets Gain on sale of tangible capital assets Proceeds on sale of tangible capital assets Use of (acquisition) of prepaid expense | 10,209,041<br>(17,113,832)<br>(1,160,051)<br>1,558,460<br>(74,310) | 10,138,673<br>(11,138,845)<br>(89,451)<br>78,954<br>108,896 |
| Change in net debt   | 10,187,364   | 14,604,837  |
| Net debt, beginning of year  | (24,319,013)   | (38,923,850)  |
| Net debt, end of year  | \$ (14,131,649) \$   | (24,319,013)  |

Consolidated Statement of Cash Flows

Year ended December 31, 2021, with comparative information for 2020

|  |    | 2021         |    | 2020         |
|--|----|--------------|----|--------------|
| Cash provided by (used in):                            |    |              |    |              |
| Operations:  |    |              |    |              |
| Annual surplus   | \$ | 16,768,056   | \$ | 15,506,610   |
| Items not involving cash:                              |    |              |    |              |
| Amortization of tangible capital assets                |    | 10,209,041   |    | 10,138,673   |
| Gain on sale of tangible capital assets                |    | (1,160,051)  |    | (89,451)     |
| Increase in employee benefits payable                  |    | 180,000      |    | 393,900      |
| Income from government business enterprise             |    | (581,665)    |    | (423,950)    |
| Change in non-cash operating working capital:          |    |              |    | , , ,        |
| Taxes receivable                                       |    | 47,387       |    | (421,063)    |
| Accounts receivable                                    |    | 471,303      |    | (547,030)    |
| Drain receivables                                      |    | (536,622)    |    | 83,622       |
| Prepaid expenses                                       |    | (74,310)     |    | 108,896      |
| Accounts payable                                       |    | 2,627,740    |    | 495,844      |
| Deferred revenue                                       |    | 3,493,122    |    | 1,902,997    |
| Accrued interest                                       |    | (43,228)     |    | (39,662)     |
| Net change in cash from operations                     |    | 31,400,773   |    | 27,109,386   |
|  |    |              |    |              |
| Investing:   |    |              |    |              |
| Dividends received from government business enterprise |    | 265,866      |    | 265,866      |
| Net change in cash from investing                      |    | 265,866      |    | 265,866      |
|  |    |              |    |              |
| Capital:   |    |              |    |              |
| Acquisition of tangible capital assets                 |    | (17,113,832) |    | (11,138,845) |
| Proceeds on sale of tangible capital assets            |    | 1,558,460    |    | 78,954       |
| Net change in cash from capital                        |    | (15,555,372) |    | (11,059,891) |
|  |    |              |    |              |
| Financing:   |    |              |    |              |
| Decrease in bank indebtedness                          |    | -            |    | (3,790,678)  |
| Long-term debt repaid                                  |    | (2,379,018)  |    | (2,292,092)  |
| Net change in cash from financing                      |    | (2,379,018)  |    | (6,082,770)  |
|  |    |              |    |              |
| Increase in cash                                       |    | 13,732,249   |    | 10,232,591   |
|  |    |              |    |              |
| Cash, beginning of year                                |    | 35,184,907   |    | 24,952,316   |
| 0.1  | Φ. | 40.047.450   | Φ. | 05.404.007   |
| Cash, end of year                                      | \$ | 48,917,156   | \$ | 35,184,907   |

Notes to Consolidated Financial Statements

Year ended December 31, 2021

The Corporation of the Town of Amherstburg (the "Town") is a municipality in the Province of Ontario incorporated in 1998 and operates under the provisions of the Municipal Act.

### 1. Significant accounting policies:

(a) Management responsibility:

The consolidated financial statements of the Town are prepared by management in accordance with Canadian generally accepted accounting principles for governments as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants. Significant accounting policies adopted by the Town are as follows:

- (b) Basis of consolidation:
  - (i) The consolidated financial statements reflect the assets, liabilities, operating revenues and expenses, reserves, reserve funds, and changes in investment in tangible capital assets of the Town.
  - (ii) Investment in Government Business Enterprises:

Essex Power Corporation ("Essex Power"), a government business enterprise, is accounted for using the modified equity basis of accounting, consistent with Canadian generally accepted accounting principles as recommended by PSAB for investments in Government Business Enterprises. Under this method, Essex Power's accounting policies are not adjusted to conform with those of the Town and inter-organizational transactions and balances are not eliminated. The Town recognizes its equity interest in the annual income or loss of Essex Power in its consolidated statement of financial activities with the corresponding increase or decrease in its investment asset account. Any dividends the Town may receive from Essex Power will be reflected as reductions in the investment account.

(iii) Accounting for County and School Board transactions:

The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the school boards, and the County of Essex are not reflected in the municipal fund balances of these financial statements.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 1. Significant accounting policies (continued):

- (b) Basis of consolidation (continued):
  - (iv) Trust funds:

There are no trust funds administered by the Town.

### (c) Basis of accounting:

Revenues and expenditures are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenditures are recognized as they are incurred and measurable as a result of receipt of goods and services and the creation of a legal obligation to pay.

The focus of PSAB financial statements is on the financial position of the Town and changes thereto. The Consolidated Statement of Financial Position reports financial assets and liabilities. Financial assets are available to provide resources to discharge existing liabilities or finance future operations. Net debt represents the financial position of the Town and is the difference between financial assets and liabilities. This information explains the Town's overall future revenue requirements and its ability to finance activities and meet its obligations.

### (d) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives generally extending beyond the current year, and are not intended for sale in the ordinary course of operations.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 1. Significant accounting policies (continued):

- (d) Non-financial assets (continued):
  - (i) Tangible capital assets:

Tangible capital assets are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over their estimated useful lives as follows:

| Asset  | Useful Life  |
|--|--|
| 7.000t   | Coolai Elio  |
| Land Land improvements Buildings and improvements Information technology   | not amortized<br>5 – 20 years<br>20 – 40 years<br>5 – 10 years |
| Vehicles   | 3 – 15 years   |
| Machinery and equipment  | 10 – 30 years  |
| Water infrastructure:    Water mains    Water valves and hydrants    Water treatment plant    Water meters  Wastewater infrastructure: | 100 years<br>75 – 100 years<br>15 – 50 years<br>20 years       |
| Sewer mains  | 50 years   |
| Sanitary and storm pump stations   | 20 – 50 years  |
| Wastewater Treatment Plant   | 20 – 50 years  |
| Sanitary sewage lagoons  | 30 years   |
| Transportation infrastructure:   | ·  |
| Roads and bridges  | 5 – 40 years   |

One half of the annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

The Town has a capitalization threshold of \$5,000 - \$10,000 depending on the asset, so that individual TCAs of lesser value are expensed, unless they are land, construction in progress, or pooled because, collectively, they have significant value, or for operational reasons. Examples of pools are desktop computers and laptop computers.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 1. Significant accounting policies (continued):

- (d) Non-financial assets (continued):
  - (ii) Contribution of tangible capital assets:

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and are also recorded as revenue. Similarly, transfers of assets to third parties are recorded as an expense equal to the net book value of the asset as of the date of transfer.

### (iii) Leases:

Leases are classified as capital or operating leases. Leases which transfer substantially the entire benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

### (e) Deferred revenue:

Revenue restricted by legislation, regulation or agreement and not available for general municipal purposes is reported as deferred revenue on the consolidated statement of financial position. The revenue is reported on the consolidated statement of financial activities in the year in which it is used for the specific purpose.

(f) Employee future benefits and other employee benefit plans:

The Town accounts for its participation in the Ontario Municipal Employees Retirement System ("OMERS"), a multi-employer public sector pension fund, as a defined contribution plan. The OMERS plan specifies the retirement benefits to be received by employees based on length of service and pay rates.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 1. Significant accounting policies (continued):

(f) Employee future benefits and other employee benefit plans (continued):

Employee benefits include vacation entitlement, sick leave benefits and certain post-employment benefits. Vacation entitlements are accrued as entitlements are earned. Sick leave benefits and other post-employment benefits that accumulate over the period of service provided by the employees are subject to actuarial valuations and are accrued in accordance with the projected benefit method, prorated on service and management's best estimate of salary escalation and retirement ages of employees, inflation rates, investment returns, health care cost trends and discount rates. Actuarial gains and losses are amortized on a straight-line basis over the expected average remaining service life of the employee group.

### (g) Use of estimates:

The preparation of consolidated financial statements in accordance with Canadian public sector accounting standards requires management to make estimates that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Significant items subject to such estimates and assumptions include the valuation of taxes and other accounts receivable, the carrying value of tangible capital assets, accruals and employee benefits payable. Actual results could differ from management's best estimates as additional information becomes available in the future.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 1. Significant accounting policies (continued):

(h) Taxation and related revenues:

Property tax billings are prepared by the Town based on assessment rolls issued by the Municipal Property Assessment Corporation ("MPAC"). Tax rates are established annually by Town Council, incorporating amounts to be raised for local services and amounts the Town is required to collect on behalf of the Province of Ontario in respect to education taxes. A normal part of the assessment process is the issuance of supplementary assessment rolls, which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the Town revenues are recorded at the time tax billings are issued. Assessment and the related property taxes are subject to appeal. Tax adjustments as a result of appeals are recorded based upon management's estimate of the outcome taking into consideration historical trends. The Town is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied. Tax revenue is recorded net of reductions, taxes receivable are reported net of an expense for allowance for doubtful accounts.

#### (i) Revenue recognition:

- (i) Tax levies are recognized as revenue when amounts are levied on the municipality's ratepayers.
- (ii) Fines and donations are recognized when collected.
- (iii) Other revenues are recorded upon sale of goods or provision of service when collection is reasonably assured.
- (iv) Government transfers are recognized in the financial statements as revenue in the period in which events giving rise to the transfer occur, providing the transfers are authorized, and stipulations have been met and reasonable estimates of the amounts can be made.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 1. Significant accounting policies (continued):

(j) Liability for contaminated sites:

The Town recognizes a liability associated with the remediation of contaminated sites when a contamination exceeds an environmental standard, the Town has direct or has accepted responsibility for the remediation and a reasonable estimate can be made for the costs to remediate.

(k) Future accounting changes:

Effective for fiscal periods beginning on or after April 1, 2022, all governments will be required to adopt PSAB Section 3280, Asset Retirement Obligations. The new standard addresses the recognition, measurement, presentation and disclosure of legal obligations associated with retirement of tangible capital assets in productive use.

The Town is currently in the process of evaluating the potential impact of adopting these standards.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 2. Operation of School Boards and County of Essex:

The taxation, other revenues and, expenditures of the school boards and the County of Essex are comprised of the following:

|  | 2021                       | 2020                       |
|--|----------------------------|----------------------------|
| Taxation and user charges<br>School Boards<br>County | \$ 5,407,768<br>12,701,709 | \$ 5,771,373<br>12,270,777 |
|  | \$ 18,109,477              | \$ 18,042,150              |

### 3. Investment in government business enterprise:

(a) Long-term investments – Essex Power Corporation:

The Town has an investment in Essex Power Corporation ("Essex Power").

The investment is comprised of the following:

|   | 2021                                 | 2020                                 |
|---|--------------------------------------|--------------------------------------|
| 2,678,179 Class A voting common shares<br>254,346 Special Shares, Class A non-voting<br>Share of accumulated earnings | \$ 2,678,179<br>254,346<br>3,120,704 | \$ 2,678,179<br>254,346<br>2,804,905 |
|   | \$ 6,053,229                         | \$ 5,737,430                         |

The Town of Amherstburg is a 14.258% shareholder in Essex Power.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 3. Investment in government business enterprise (continued):

(a) Long-term investments – Essex Power Corporation (continued):

Supplementary information:

The following table provides condensed supplementary information for Essex Power as at December 31:

|  |    | (in thou     | ısands | of dollars) |
|--|----|--------------|--------|-------------|
|  |    | 2021         |        | 2020        |
|  |    |              |        |             |
| Cash and cash equivalents                            | \$ | 4,442        | \$     | 4,765       |
| Accounts receivable                                  |    | 7,682        |        | 8,447       |
| Unbilled revenue                                     |    | 5,711        |        | 6,270       |
| Other current assets                                 |    | 1,938        |        | 1,579       |
| Property, plant and equipment                        |    | 76,379       |        | 73,472      |
| Intangible assets                                    |    | 5,521        |        | 5,423       |
| Right-of-use assets                                  |    | 1,950        |        | 2,026       |
| Goodwill   |    | 1,623        |        | 1,623       |
| Deferred assets                                      |    | 130          |        | 61          |
| Note receivable                                      |    | 2,339        |        | 2,422       |
| Deferred tax assets                                  |    | 215          |        | 872         |
| Regulatory balances                                  |    | 14,119       |        | 15,181      |
| Total assets and regulatory balances                 | \$ | 122,049      | \$     | 122,141     |
|  |    |              |        |             |
| Current liabilities                                  | \$ | 21,752       | \$     | 23,560      |
| Long-term liabilities                                |    | 36,980       |        | 36,628      |
| Post-employment benefits                             |    | 3,162        |        | 3,327       |
| Deferred tax liabilities                             |    | 4,793        |        | 5,289       |
| Other non-current liabilities                        |    | 8,707        |        | 7,600       |
| Total liabilities                                    | \$ | 75,394       | \$     | 76,404      |
|  |    |              |        |             |
| Share capital  | \$ | 19,667       | \$     | 19,667      |
| Retained earnings                                    |    | 19,906       |        | 17,764      |
| Net assets attributable to external Limited Partners |    | 2,162        |        | 2,322       |
| Accumulated other comprehensive income               |    | 1,752        |        | 1,617       |
| Total equity   | \$ | 43,487       | \$     | 41,370      |
|  |    |              |        |             |
| Regulatory balances                                  | \$ | 3,168        | \$     | 4,367       |
|  |    | 100.010      | •      | 100 111     |
| Total liabilities, equity and regulatory balances    | \$ | 122,049      | \$     | 122,141     |
| Total various  | \$ | 06.050       | Ф      | 100 540     |
| Total revenues                                       | Ф  | 96,050       | \$     | 102,543     |
| Total expenses                                       |    | (90,773)     |        | (99,771)    |
| Finance costs  |    | (1,244)      |        | (1,212)     |
| Income tax expense                                   |    | (838)<br>137 |        | (239)       |
| Net movement in regulatory balances, net of tax      |    |              |        | 1,424       |
| Other comprehensive income (loss)                    | Φ. | 135          | Φ.     | 247         |
| Total comprehensive income for the year              | \$ | 3,467        | \$     | 2,992       |

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 4. Tangible capital assets:

(a) Contributed tangible capital assets:

The Town records all tangible capital assets contributed by an external party at fair value on the earlier of the date received or of the transfer of risk and responsibility. Typical examples are roadways and, water and sewer lines installed by a developer as part of a subdivision agreement. The total value of transfers in 2021 were \$9,037,126 (2020 - \$1,667,319).

(b) Tangible capital assets recognized at nominal value:

Where an estimate of fair value could not be made, the tangible capital asset is recognized at a nominal value.

(c) Capitalization of interest:

The Town has a policy of capitalizing borrowing costs incurred when financing the acquisition of a tangible capital asset, for those interest costs incurred up to the date the asset goes into use. Total interest capitalized in 2021 was \$nil (2020 - \$64,274).

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 5. Municipal debt:

(a) Total long-term debt incurred by the Town and those incurred on behalf of municipal enterprises and benefiting landowners and outstanding at the end of the year amount to:

|  | 2021          | 2020                |
|--|---------------|---------------------|
| Total long-term liabilities incurred by the Town and those incurred on behalf of municipal enterprises and benefiting landowners and | 000 054 440   | <b>#</b> 00 000 404 |
| outstanding at the end of the year amount to:  | \$ 30,254,143 | \$ 32,633,161       |
| Amount to be recovered from benefiting   |               |                     |
| landowners and user rates.   | 22,977,558    | 23,808,694          |
|  | *             |                     |
|  | \$ 7,276,585  | \$ 8,824,467        |

- (b) Of the long-term debt reported in (a), the interest rates range from 0% to 7.99%.
- (c) Of the long-term debt reported in (a), the following are the years of repayment:

| 2022                | \$<br>2,269,894  |
|---------------------|------------------|
| 2023                | 2,058,566        |
| 2024                | 2,136,551        |
| 2025                | 2,097,985        |
| 2026 and thereafter | 21,691,147       |
|                     |                  |
|                     | \$<br>30,254,143 |

(d) The long-term liabilities in (a) issued in the name of the Town have received approval of the Ontario Municipal Board (or approval by private legislation) for those approved by by-law. The annual principal and interest payments required to service these liabilities are within the annual debt repayment limit prescribed by the Ministry of Municipal Affairs.

Total charges for the year for net long-term debt are as follows:

|                                | 2021                         | 2020                         |
|--------------------------------|------------------------------|------------------------------|
| Principal payments<br>Interest | \$<br>2,379,018<br>1,267,976 | \$<br>2,292,092<br>1,316,539 |
|                                | \$<br>3,646,994              | \$<br>3,608,631              |

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 6. Employee future benefits obligations:

The Town pays certain benefits on behalf of its retired employees. The most recent actuarial valuation was prepared as at December 31, 2020 and has been projected to December 31, 2021. Information about the Town's defined benefit plans is as follows:

|  | 2021          | 2020          |
|--|---------------|---------------|
| Accrued benefit liability, January 1 Expense for the year: | \$ 18,015,600 | \$ 17,621,700 |
| Current service cost                                       | 298,100       | 306,500       |
| Interest   | 441,300       | 518,000       |
| Amortization of actuarial (gains) losses                   | (21,900)      | 170,600       |
| Benefits paid  | (537,500)     | (601,200)     |
| Accrued benefit liability, December 31                     | 18,195,600    | 18,015,600    |
| Unamortized actuarial gains                                | (1,008,400)   | (741,000)     |
| Accrued benefit obligation, December 31                    | \$ 17,187,200 | \$ 17,274,600 |

The main actuarial assumptions employed for the valuations are as follows:

|   | 2021           | 2020           |
|---|----------------|----------------|
| Discount rate                                       | 2.65%          | 2.55%          |
| Dental  | 4.00%          | 4.00%          |
| Health care:<br>initial<br>ultimate reached in 2040 | 4.20%<br>3.90% | 4.00%<br>3.90% |

### OMERS:

The Town belongs to the Ontario Municipal Employee Retirement Fund (OMERS) which is a multi-employer plan on behalf of members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

The Town contributed \$766,681 (2020 - \$777,797) during the year and this amount is included in the Consolidated Statement of Financial Activities. No pension liability for this type of plan is included in the Town's Consolidated Statement of Financial Position.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 7. Segmented Information:

The Town provides a wide range of services to its citizens. On Schedule 5, consolidated revenues and expenses have been presented on a segmented basis. Municipal services have been segmented by grouping activities with similar service objectives. Revenue directly related to each service has been allocated to its respective segment. Municipal taxation revenue has been allocated based on the percentage of total budgeted expenditures. The segments are defined as follows:

#### **General Government**

General government consists of governance, corporate management and program support. It includes the offices of Council, Chief Administrative Officer, Information Technology, Financial and Clerk Services.

### **Protection to Persons and Property**

Protection to persons and property includes fire and police services.

### **Transportation**

Transportation services refer to the operations of the Public Works Department which is responsible for road maintenance, winter control and street lighting.

#### **Environmental**

Environmental services include the distribution and treatment of water, the collection and treatment of waste water and storm water, and the collection and disposal of garbage.

### **Recreation & Culture**

Recreation & culture services refer to the operations of municipally owned recreational facilities, parks, arena and community centres. It also includes the delivery of recreational and cultural programing.

### Planning & Development

Planning & development includes planning, building, by-law enforcement and animal control.

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 8. Expenses by object:

Total operating expenditures on the consolidated statement of financial activities are as follows:

|   | 2021   | 2020   |
|---|--|--|
| Salaries and employee benefits Materials, goods services and utilities Contracted services Interest on long-term debt Rent and financial expenses External transfers Amortization | \$ 13,025,342<br>10,604,558<br>8,696,735<br>1,224,853<br>7,737<br>33,782<br>10,209,041 | \$ 11,995,204<br>8,747,057<br>7,870,387<br>1,316,539<br>13,994<br>30,400<br>10,138,674 |
|   | \$ 43,802,048  | \$ 40,112,255  |

#### 9. Bank indebtedness:

#### **Demand Operating Line:**

The Town has a demand operating line of credit with its banker WFCU. Credit is available to a maximum of \$7,000,000 and bears interest at prime less 0.875%. All amounts under this facility are repayable immediately on demand by WFCU, and this facility may be terminated in whole or in part by WFCU at any time. The balance at year end is \$nil (2020 - \$nil).

The line is offered on an unsecured basis.

### **Drainage Line of Credit:**

The Town has a drainage line of credit with WFCU to a maximum of \$2,000,000 and bears interest at prime less 0.875%. The balance at year end is \$937,703 (2020 - \$937,703).

### **Demand Loan:**

The Town has a demand loan to a maximum of \$1,393,662 and bears interest at prime less 0.5%. The balance at year end is \$nil (2020 - \$ nil).

Notes to Consolidated Financial Statements (continued)

Year ended December 31, 2021

### 10. Contractual obligation - Ontario Clean Water Agency:

In accordance with a service agreement entered into by the Town with the Ontario Clean Water Agency (the "Agency"), the primary sewage system is operated by the Agency. The Town is obligated to meet all operating costs and repay the long-term liabilities related to these projects.

### 11. Commitments:

Effective January 1, 2019, the Corporation contracted out its Police Services to the Corporation of the City of Windsor, for a five-year term, renewal every five years. Remaining fees for contracted services for the current five-year term are as follows:

|      | Operating       | Capital       | Total        |
|------|-----------------|---------------|--------------|
|      | Costs           | Costs         | commitment   |
|      |                 |               |              |
| 2022 | \$<br>5,047,950 | \$<br>206,136 | \$ 5,254,086 |
| 2023 | 5,144,321       | 206,136       | 5,350,457    |

#### 12. Contingent liabilities:

From time to time, the Town is subject to claims and other lawsuits that arise in the ordinary course of business, some of which may seek damages in substantial amounts. Liability for any claims and lawsuits are recorded to the extent that the probability of a loss is likely and it is estimable.

### 13. Impact of COVID-19:

In March 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization. The federal and provincial governments have implemented various government programs to respond to the negative economic impacts of COVID-19.

During 2021, the Town received \$nil (2020 - \$973,400) in funding under the federal-provincial Safe Restart Agreement to support municipal operating pressures as a result of COVID-19. The balance of this funding that was used to offset expenses in 2021 is included in the consolidated statement of financial activities and the remaining unspent funding is including in deferred revenue on the consolidated statement of financial position.

Consolidated Schedule of Tangible Capital Assets

Year ended December 31, 2021

|                                      | _  |           |     |                 |                            | Ger | neral                     |      |           |       |                       | Infrastructure |      |             |         |         |         |           |      |                           | Fotals            |    |             |
|--------------------------------------|----|-----------|-----|-----------------|----------------------------|-----|---------------------------|------|-----------|-------|-----------------------|----------------|------|-------------|---------|---------|---------|-----------|------|---------------------------|-------------------|----|-------------|
|                                      |    | Land      | imp | Land provements | Buildings and improvements |     | Information<br>Technology |      | Vehicles  |       | inery and<br>quipment | Wat            | er   | Wastewater  | Storm   | Sewers  | Transp  | oortation |      | onstruction<br>n progress | 2021              |    | 2020        |
| Cost:                                |    |           |     |                 |                            |     |                           |      |           |       |                       |                |      |             |         |         |         |           |      |                           |                   |    |             |
| Balance, beginning                   |    |           |     |                 |                            |     |                           |      |           |       |                       |                |      |             |         |         |         |           |      |                           |                   |    |             |
| of year                              | \$ | 7,139,628 |     | 8,417,138       | 35,131,951                 |     | 1,216,627                 | 5    | 5,621,292 | 3,    | 012,243               | 112,459,85     | 1    | 104,159,629 | 54,5    | 550,594 | 121,9   | 86,987    | ;    | 3,182,153                 | \$<br>456,878,093 | \$ | 445,878,360 |
| Add: Additions during                |    |           |     |                 |                            |     |                           |      |           |       |                       |                |      |             |         |         |         |           |      |                           |                   |    |             |
| the year                             |    | -         |     | 71,403          | 11,702                     |     | 66,358                    |      | -         | 1,    | 221,273               | 1,317,19       | 7    | 1,622,675   | 2,6     | 314,035 | 4,5     | 41,814    |      | 5,647,375                 | 17,113,832        |    | 13,408,197  |
| Less: Disposals                      |    |           |     |                 |                            |     |                           |      |           |       |                       |                |      |             |         |         |         |           |      |                           |                   |    |             |
| during the year                      |    | 169,005   |     | -               | -                          |     | -                         |      | 77,985    |       | 117,739               | -              |      | -           |         | -       |         | -         |      | 227,145                   | 591,874           |    | 2,408,464   |
| Balance, end of year                 |    | 6,970,623 |     | 8,488,541       | 35,143,653                 |     | 1,282,985                 | 5    | 5,543,307 | 4,    | 115,777               | 113,777,04     | 3    | 105,782,304 | 57,1    | 64,629  | 126,5   | 28,801    | 1    | 8,602,383                 | 473,400,051       |    | 456,878,093 |
| Accumulated amortization:            |    |           |     |                 |                            |     |                           |      |           |       |                       |                |      |             |         |         |         |           |      |                           |                   |    |             |
| Balance, beginning of year           |    | -         |     | 4,830,164       | 14,241,086                 |     | 910,840                   | 3    | 3,707,351 | 1,    | 574,082               | 34,740,70      | В    | 26,569,406  | 31,0    | 042,927 | 84,6    | 19,586    |      | -                         | 202,236,150       |    | 192,247,086 |
| Add: amortization during the year    | ar | -         |     | 361,208         | 1,587,326                  |     | 150,961                   |      | 427,365   |       | 227,364               | 1,333,98       | 8    | 1,881,085   | 1,0     | 047,292 | 3,1     | 92,452    |      | -                         | 10,209,041        |    | 10,138,673  |
| Less: accumulated<br>amortization on |    |           |     |                 |                            |     |                           |      |           |       |                       |                |      |             |         |         |         |           |      |                           |                   |    |             |
| disposals                            |    | -         |     |                 |                            |     | -                         |      | 77,985    |       | 115,480               |                |      |             | ₩       | -       |         | -         |      | -                         | 193,465           |    | 149,609     |
| Balance, end of year                 |    | -         |     | 5,191,372       | 15,828,412                 |     | 1,061,801                 | 4    | 1,056,731 | 1,    | 685,966               | 36,074,69      | 5    | 28,450,491  | 32,0    | 90,219  | 87,8    | 12,038    |      | -                         | 212,251,726       |    | 202,236,150 |
| Tangible capital assets              | \$ | 6,970,623 | \$  | 3,297,169       | 19,315,241                 | \$  | 221,184                   | \$ 1 | ,486,576  | \$ 2, | 429,811               | \$ 77,702,35   | 2 \$ | 77,331,813  | \$ 25,0 | 74,410  | \$ 38.7 | 16,763    | \$ 8 | 8,602,383                 | \$<br>261,148,325 | \$ | 254,641,943 |

Schedule 1

|                                      |                 | Protection to   |                  |                   |                  |     |              |                |             |
|--------------------------------------|-----------------|-----------------|------------------|-------------------|------------------|-----|--------------|----------------|-------------|
|                                      | General         | persons and     | Transportation   | Environmental     | Recreation       |     | Planning and |                | Tota        |
|                                      | government      | property        | services         | services          | culture          |     | development  |                | 202         |
|                                      |                 |                 |                  |                   |                  |     |              | $\blacksquare$ |             |
| Cost:                                |                 |                 |                  |                   |                  |     |              |                |             |
| Balance, beginning                   |                 |                 |                  |                   |                  |     |              |                |             |
| of year                              | \$<br>9,580,528 | 8,328,104       | 127,963,135      | 272,143,807       | 38,760,013       |     | 102,506      | \$             | 456,878,093 |
| Add: Additions during                |                 |                 |                  |                   |                  |     |              |                |             |
| the year                             | 400,787         | 729,587         | 9,340,973        | 6,220,910         | 418,839          |     | 2,736        |                | 17,113,832  |
| Less: Disposals                      |                 |                 |                  |                   |                  | -71 |              |                |             |
| during the year                      | 169,005         | 71,386          | 120,871          | 181,458           | 28,117           |     | 21,037       |                | 591,874     |
| Balance, end of year                 | 9,812,310       | 8,986,305       | 137,183,237      | 278,183,259       | 39,150,735       |     | 84,205       |                | 473,400,051 |
| Accumulated                          |                 |                 |                  |                   |                  |     |              |                |             |
| amortization:                        |                 |                 |                  |                   |                  |     |              |                |             |
| Balance, beginning of year           | 1,216,177       | 4,972,722       | 87,649,040       | 92,869,352        | 15,453,064       |     | 75,795       |                | 202,236,150 |
| Add: amortization during             |                 |                 |                  |                   |                  |     |              |                |             |
| the year                             | 280,077         | 418,037         | 3,518,335        | 4,304,678         | 1,679,740        |     | 8,174        |                | 10,209,041  |
| Less: accumulated<br>amortization on |                 |                 |                  |                   |                  |     |              |                |             |
| disposals                            | -               | 69,127          | 48,235           | 26,949            | 28,117           |     | 21,037       |                | 193,46      |
| Balance, end of year                 | 1,496,254       | 5,321,632       | 91,119,140       | 97,147,081        | 17,104,687       |     | 62,932       |                | 212,251,72  |
| Net book value of                    |                 |                 |                  |                   |                  |     |              |                |             |
| tangible capital assets              | \$<br>8,316,056 | \$<br>3,664,673 | \$<br>46,064,097 | \$<br>181,036,178 | \$<br>22,046,048 | \$  | 21,273       | \$             | 261,148,32  |

Consolidated Schedule of Deferred Revenue

Schedule 2

Year ended December 31, 2021

|                     | Balance<br>December 31,<br>2020 | Interest<br>earned | Contributions received | Revenue<br>earned-<br>capital | Balance<br>December 31,<br>2021 |
|---------------------|---------------------------------|--------------------|------------------------|-------------------------------|---------------------------------|
| Development charges | \$ 10,668,644                   | \$ 200,231         | \$ 3,694,266 \$        | (1,400,679)                   | \$ 13,162,462                   |
| Federal gas tax     | 1,846,854                       | 22,792             | 2,183,205              | (1,294,384)                   | 2,758,467                       |
| Grants              | 1,114,964                       | 24,292             | 2,285,504              | (2,222,105)                   | 1,202,655                       |
| Other               | 8,566                           |                    | -                      | _                             | 8,566                           |
|                     | \$ 13,639,028                   | \$ 247,315         | \$ 8,162,975 \$        | (4,917,168)                   | \$ 17,132,150                   |



Consolidated Schedule of Reserves and Reserve Funds

Schedule 3

Year ended December 31, 2021, with comparative information for 2020

|                                | Balance          |              | Transfer     | Transfer       | Transfer   | Balance       |
|--------------------------------|------------------|--------------|--------------|----------------|------------|---------------|
|                                | December 31,     | Interest     | from (to)    | to             | from Accum | December 31,  |
|                                | 2020             | earned       | operations   | capital        | Surplus    | 2021          |
| Reserve funds:                 |                  |              |              |                |            |               |
|                                | \$ 4,677,783 \$  | 62,373 \$    | 3,219,823 \$ | (3,558,842) \$ | 693,893    | \$ 5,095,030  |
| Parkland                       | 298,305          | , <u>-</u> . | 10,933       | · - ·          | -          | 309,238       |
| Post-retirement benefits       | 570,063          | 9,886        | 9,799        | -              | -          | 589,748       |
| Renta Memorial Park            | 173,940          | 2,373        | -            | (16,383)       | -          | 159,930       |
| Tree Planting                  | 2,537            | -            | 10,600       | -              | -          | 13,137        |
| Watermain                      | 462,966          | 6,758        | -            | -              | -          | 469,724       |
|                                | 6,185,594        | 81,390       | 3,251,155    | (3,575,225)    | 693,893    | 6,636,807     |
| General rated reserves:        |                  |              |              |                |            |               |
| AODA Compliance                | 150,919          | _            | 50,000       | (19,800)       | _          | 181,119       |
| Building service capital       | 91,527           | _            | -            | (10,000)       | _          | 91,527        |
| Building service operations    | (388,417)        | _            |              | _              | _          | (388,417)     |
| Co-An park capital             | 14,446           | _            | (5,000)      | (11,702)       | _          | (2,256)       |
| Contingency                    | 244,484          | _            | 118,600      | (,. 02)        | _          | 363,084       |
| Community Improvement Plan     | 284,798          | _            | -            | _              | _          | 284,798       |
| Developer deposits reserve     | 17,253           | _            | _            | -              | _          | 17,253        |
| Elections                      | 96,114           | _            | 35,350       | _              | _          | 131,464       |
| Employee related               | 101,488          |              | 24,076       | _              | _          | 125,564       |
| Events                         | 31,677           | _            | (20,528)     | _              | _          | 11,149        |
| Fire                           | 211,940          | -            | 1,066        | _              |            | 213,006       |
| Fleet                          | 179,714          |              | 308,697      | (100,000)      | 500,000    | 888,411       |
| Information techology          | 460,076          |              | 179,500      | (78,909)       | 300,000    | 560,667       |
| Insurance                      | 461,878          |              | 5,000        | (10,000)       | _          | 466,878       |
| Libro                          | 17,074           |              | 31,000       | _              | _          | 48,074        |
| Litigation                     | 101,488          |              | -            | _              |            | 101,488       |
| Municipal Drain                | 340,373          |              | _            | _              | _          | 340,373       |
| Parks                          | 698,331          |              | 19,688       | (313,573)      | 870,000    | 1,274,446     |
| Plans & Studies                | 367,064          |              | 41,000       | (0.0,0.0)      | 070,000    | 408,064       |
| Police                         | 451,397          |              | 100,000      | _              | _          | 551,397       |
| Risk Management                | 50,744           | -            | -            | _              | _          | 50,744        |
| Street Lights                  | 21,281           | _            | 12,000       | _              | _          | 33,281        |
| Tax stabilization              | 314,377          | _            | 160,000      | _              | 835,000    | 1,309,377     |
| Transit                        | -                | _            | 50,000       | _              | -          | 50,000        |
| Winter control                 | 81,190           | _            | -            | _              | _          | 81,190        |
| Working capital                | 1,067,525        | 80,983       | 40,000       | _              | _          | 1,188,508     |
| g capital                      |                  | •            | •            | ,              |            |               |
|                                | 5,468,741        | 80,983       | 1,150,449    | (523,984)      | 2,205,000  | 8,381,189     |
| Water and wastewater reserves: | •                |              |              |                |            |               |
| Wastewater capital             | 4,030,998        | 47,467       | 250,000      | (288,653)      | 1,224,501  | 5,264,313     |
| Water capital                  | 3,581,150        | 51,032       | 200,000      | (14,084)       | -          | 3,818,098     |
|                                | 7,612,148        | 98,499       | 450,000      | (302,737)      | 1,224,501  | 9,082,411     |
| Donation reserves:             |                  |              |              |                |            |               |
| Donations                      | 32,575           | -            | (10,000)     | (1,796)        | -          | 20,779        |
| Brick fund                     | 15,517           | 708          | -            | -              | -          | 16,225        |
|                                | 48,092           | 708          | (10,000)     | (1,796)        | -          | 37,004        |
|                                | 13,128,981       | 180,190      | 1,590,449    | (828,517)      | 3,429,501  | 17,500,604    |
|                                | \$ 19,314,575 \$ | 261,580 \$   | 4,841,604 \$ | (4,403,742) \$ | 4,123,394  | \$ 24,137,411 |

Consolidated Schedule of Accumulated Surplus

Schedule 4

December 31, 2021, with comparative information for 2020

|                                     | 2021              | 2020              |
|-------------------------------------|-------------------|-------------------|
| Reserve and reserve funds:          |                   |                   |
| Reserve funds (Schedule 3)          | \$<br>6,636,807   | \$<br>6,185,594   |
| Reserves (Schedule 3)               | 17,500,604        | 13,128,981        |
|                                     | 24,137,411        | 19,314,575        |
| Surpluses:                          |                   |                   |
| Tangible capital assets             | 261,148,325       | 254,641,943       |
| General revenue fund surplus        | 10,413,728        | 7,173,908         |
| Unfunded:                           |                   |                   |
| Employee future benefit obligations | (18, 195, 600)    | (18,015,600)      |
| Long-term debt                      | (30,254,143)      | (32,633,161)      |
|                                     | 223,112,310       | 211,167,090       |
| Accumulated surplus                 | \$<br>247,249,721 | \$<br>230,481,665 |

### THE CORPORATION OF THE TOWN OF AMHERSTBURG Consolidated Schedule of Segment Disclosures

Schedule 5

Year ended December 31, 2021

|                       |                  | Protection to     | _       |        |    |              |    | Recreation   |     |           |                  |
|-----------------------|------------------|-------------------|---------|--------|----|--------------|----|--------------|-----|-----------|------------------|
|                       | General          | persons and       | Transpo |        | Er | nvironmental |    | and cultural |     | nning and | 0                |
|                       | Government       | property          | se      | rvices |    | services     |    | services     | dev | elopment  | <br>Consolidated |
| Revenues:             |                  |                   |         |        |    |              |    |              |     |           |                  |
| Taxation              | \$<br>26,337,399 | \$<br>-           | \$      | -      | \$ | -            | \$ | -            | \$  | -         | \$<br>26,337,399 |
| User charges          | 192,002          | 135,494           | 10      | 3,214  |    | 14,245,007   |    | 266,044      |     | 112,955   | 15,054,716       |
| Government transfers  | 5,083,973        | 28,851            |         | -      |    | 83,216       |    | 117,664      |     | -         | 5,313,704        |
| Other                 | 2,735,627        | 1,132,183         | 8,81    | 7,658  |    | 3,500        |    | 70,576       |     | 1,104,741 | 13,864,285       |
|                       | 34,349,001       | 1,296,528         | 8,92    | 20,872 |    | 14,331,723   |    | 454,284      |     | 1,217,696 | 60,570,104       |
| Expenditures:         |                  |                   |         |        |    |              |    |              |     |           |                  |
| Salaries, wages and   |                  |                   |         |        |    |              |    |              |     |           |                  |
| employee benefits     | 4,363,646        | 1,830,272         | 1,66    | 7,659  |    | 1,285,291    |    | 2,301,570    |     | 1,576,904 | 13,025,342       |
| Materials, goods,     |                  |                   |         |        |    |              |    |              |     |           |                  |
| services, utilities   | 2,269,648        | 480,805           | 2,21    | 7,103  |    | 4,261,576    |    | 1,233,355    |     | 142,071   | 10,604,558       |
| Contracted services   | 506,167          | 5,253,524         | . 6     | 1,543  |    | 2,702,442    |    | 85,829       |     | 87,230    | 8,696,735        |
| Interest on long-term | , .              | -,,-              |         | ,      |    | , - ,        |    | ,-           |     | ,         | -,,              |
| debt                  | _                | 1,031             | 14      | 1,988  |    | 857,124      |    | 224,710      |     | _         | 1,224,853        |
| Rents and financial   |                  | .,                |         | .,     |    |              |    | ,            |     |           | .,,              |
| expenses              | 7,737            | _                 |         |        |    | -            |    | _            |     | -         | 7,737            |
| External transfers    | 33,782           | _                 |         | _      |    |              |    | _            |     | -         | 33,782           |
| Amortization          | 280,077          | 418,037           | 3.51    | 8,335  |    | 4,304,678    |    | 1,679,740    |     | 8,174     | 10,209,041       |
|                       | 7,461,057        | 7,983,669         |         | 06,628 |    | 13,411,111   | 1  | 5,525,204    |     | 1,814,379 | <br>43,802,048   |
|                       |                  |                   |         |        |    |              |    |              |     |           |                  |
|                       | \$<br>26,887,944 | \$<br>(6,687,141) | \$ 1,31 | 4,244  | \$ | 920,612      | \$ | (5,070,920)  | \$  | (596,683) | \$<br>16,768,056 |