



# Development Charges Background Study

Town of Amherstburg

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September 16, 2024

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# List of Acronyms and Abbreviations

Acronym	Full Description of Acronym
A.M.P.	Asset management plan
C.B.C.	Community Benefits Charge
D.C.	Development charge
D.C.A.	Development Charges Act, 1997, as amended
F.I.R.	Financial Information Return
G.F.A.	Gross floor area
LPAT	Local Planning Appeal Tribunal
N.F.P.O.W.	No fixed place of work
O.L.T.	Ontario Land Tribunal
O.M.B.	Ontario Municipal Board
O.P.A.	Official Plan Amendment
O. Reg.	Ontario Regulation
P.O.A.	Provincial Offences Act
P.P.U.	Persons per unit
S.D.E.	Single detached equivalent
S.D.U.	Single detached unit
S.W.M.	Stormwater management
sq.ft.	square foot
sq.m	square metre
W.W.T.P.	wastewater treatment plant



# **Executive Summary**



# **Executive Summary**

- 1. The report provided herein represents the Development Charges (D.C.) Background Study for the Town of Amherstburg required by the *Development Charges Act, 1997*, as amended (D.C.A.). This report has been prepared in accordance with the methodology required under the D.C.A. The contents include the following:
  - Chapter 1 Overview of the legislative requirements of the Act;
  - Chapter 2 Review of present D.C. policies of the Town;
  - Chapter 3 Summary of the residential and non-residential growth forecasts for the Town;
  - Chapter 4 Approach to calculating the D.C.;
  - Chapter 5 Review of historical service standards and identification of future capital requirements to service growth and related deductions and allocations;
  - Chapter 6 Calculation of the D.C.s;
  - Chapter 7 D.C. policy recommendations and rules; and
  - Chapter 8 By-law implementation.
- 2. D.C.s provide for the recovery of growth-related capital expenditures from new development. The D.C.A. is the statutory basis to recover these charges. The methodology is detailed in Chapter 4; a simplified summary is provided below.
  - 1) Identify amount, type and location of growth.
  - 2) Identify servicing needs to accommodate growth.
  - 3) Identify capital costs to provide services to meet the needs.
  - 4) Deduct:
    - Grants, subsidies and other contributions;
    - Benefit to existing development;
    - Amounts in excess of 15-year historical service calculation; and
    - D.C. reserve funds (where applicable);
  - 5) Net costs are then allocated between residential and non-residential benefit; and
  - 6) Net costs divided by growth to provide the D.C.



- A number of changes to the D.C.A. have occurred since the passage of the Town's 2019 D.C. By-law. Some of the changes were introduced through four bills passed in the Ontario legislature: Bill 108, Bill 138, Bill 197, and Bill 213. The changes included the following:
  - Instalment payments for rental housing, institutional developments, and non-profit housing;
  - Rate freeze on D.C.s for applications proceeding through Site Plan or Zoning By-law Amendment applications;
  - Removal of the 10% mandatory deduction on all D.C. eligible services;
  - Introduction of a new authority under the *Planning Act* to implement Community Benefit Charges (C.B.C.);
  - Eligible Services: The list of eligible services for the D.C. was expanded to include most services eligible under the D.C.A. prior to Bill 108.
  - New exemption for universities that receive operating funds from the Government.

The Province has since introduced another set of revisions to the D.C.A. through Bill 23: *More Homes Built Faster Act, 2022*. Bill 23 was first introduced on October 25, 2022, and received Royal Assent on November 28, 2022. A summary of the changes provided from Bill 23 are outlined below (further details are provided in Chapter 1 of this report):

- Additional residential unit exemption: allowance of a third unit as-of-right;
- Removal of Housing as an eligible D.C. service;
- New statutory exemptions for:
  - Affordable Inclusionary Zoning Units;
  - Attainable Units (currently not in force); and
  - Affordable Units.

Note: Bill 134: *Affordable Homes and Good Jobs Act, 2023* which was released on September 28, 2023, provides for a modified definition of "affordable" under the D.C.A. and received Royal Assent on December 4, 2023:

• Owned unit (lesser of): cost is less than 30% of the 60th percentile of income for households in the municipality or



90% of the average purchase price as defined in a new Bulletin.

- Rental unit (lesser of): rent is less than 30% of the 60th percentile of income for rental households or average market rent set out in a new Bulletin.
- New statutory exemption for Non-Profit Housing;
- Historical level of service extended to previous 15-year period instead of the previous 10-year period;
- Capital Cost definition revised to remove studies and prescribe services for which land or an interest in land will be restricted (nothing prescribed to date);
- Mandatory phase-in of a D.C. for by-laws passed after January 1, 2022, as follows:
  - $\circ$  Year 1 80% of the maximum charge;
  - Year 2 85% of the maximum charge;
  - Year 3 90% of the maximum charge;
  - Year 4 95% of the maximum charge; and
  - $\circ~$  Year 5 to expiry 100% of the maximum charge.
- D.C. By-law expiry will be a maximum of 10 years after the date the by-law comes into force;
- D.C. for Rental Housing developments to receive a discount as follows:
  - Three or more bedrooms 25% reduction;
  - $\circ$  Two bedrooms 20% reduction; and
  - All other bedroom quantities 15% reduction.
- Maximum interest rate for instalments and determination of charge for eligible Site Plan and Zoning By-law Amendment applications to be set at the average prime rate plus 1%; and
- Requirement to allocate funds received municipalities are required to spend or allocate at least 60% of their reserve fund at the beginning of the year for water, wastewater, and services related to a highway.
- 4. On April 10, 2024, the Province introduced Bill 185: *Cutting Red Tape to Build More Homes Act.* The Bill received Royal Assent on June 6, 2024. A summary of the changes provided from Bill 185 are outlined below (further details are provided in Chapter 1 of this report):



- The definition of eligible capital costs has been amended to reinstate studies as an eligible capital cost;
- The five-year mandatory phase-in of charges introduced by Bill 23 has been removed;
- A process for minor amendments to D.C. by-laws has been provided;
- The time for the D.C. rate freeze related to site plan and zoning by-law amendment planning applications has been reduced from two (2) years to 18 months;
- Modernization of public notice requirements; and
- Implementation of the Affordable Residential Unit exemptions as of June 1, 2024.
- 5. The growth forecast (Chapter 3) on which the D.C. study is based, projects the following population, housing, and non-residential floor area for the Town-wide and urban (wastewater serviced) 10-year periods (2024 to 2033).

Measure	10 Year 2024 to 2033	10 Year Wastewater Service Area 2024 to 2033
(Net) Population Increase	4,120	4,106
Residential Unit Increase	1,383	1,378
Non-Residential Gross Floor Area Increase (sq.ft.)	1,748,600	617,200

#### Table ES-1 Summary of Growth Forecast by Planning Period Town of Amherstburg

Source: Watson & Associates Economists Ltd. Forecast 2024

- On September 23, 2019, the Town of Amherstburg passed By-law 2019-083 under the D.C.A. The by-law imposes D.C.s on residential and non-residential uses. The Town is undertaking a D.C. public process and anticipates passing a new by-law on November 25, 2024, with the mandatory public meeting on October 15, 2024.
- 7. The Town's D.C.s currently in effect (as of January 1, 2024) for single detached dwelling units for full services are \$22,522. Non-residential charges per sq.ft. of



gross floor area for full services are \$11.80. This report has undertaken a recalculation of the charges based on future identified needs (presented in Schedule ES-3 for residential and non-residential). The corresponding single-detached unit charges for full services are \$34,744. The non-residential charge is \$11.29 per sq.ft. of building area. These rates are submitted to Council for their consideration.

- 8. Charges are also in effect for wind turbines, telecommunication towers and solar farms. For each type of development, charges will be imposed for services related to a highway roads and related, public works (facilities and fleet), fire protection services, policing services, and growth studies. The rates currently in effect are \$4.07 per square foot for solar farms and \$7,130 per unit for wind turbines and telecommunication towers. This report has undertaken a recalculation of the charges and solar farms will be charged on a \$2.83 per sq.ft. basis for the panel surfaces whereas wind turbines and telecommunication tower are submitted to Council for their consideration.
- 9. The D.C.A. requires a summary be provided of the gross capital costs and the net costs to be recovered over the life of the by-law. This calculation is provided by service and is presented in Table 6-4. A summary of these costs is provided below:

Summary of Expenditures Anticipated Over the Life of the By-law	Expenditure Amount
Total gross expenditures planned over the next ten years	\$180,383,389
Less: Benefit to existing development	\$67,496,100
Less: Post planning period benefit	\$33,227,080
Less: Ineligible re: Level of Service	\$2,568,558
Less: Grants, subsidies and other contributions	\$5,920,000
Net costs to be recovered from development charges	\$71,171,651

Table ES-2
Summary of Expenditures Anticipated Over the Life of the By-law



This suggests that for the non-D.C. cost over the ten-year D.C. by-law (benefit to existing development, and grants, subsidies and other contributions), \$75.98 million (or an annual amount of \$7.60 million) will need to be contributed from taxes and rates, or other sources. With respect to the post period benefit amount of \$33.23 million, it will be included in subsequent D.C. study updates to reflect the portion of capital that benefits growth in the post period D.C. forecasts.

Based on the above table, the Town plans to spend \$180.38 million over the life of the by-law, of which \$71.17 million (39%) is recoverable from D.C.s. Of this net amount, \$56.78 million is recoverable from residential development and \$14.39 million from non-residential development. It is noted also that any exemptions or reductions in the charges would reduce this recovery further.

10. Considerations by Council – The background study represents the service needs arising from residential and non-residential growth over the forecast period.

The following services are calculated based on a 10-year 2024 to 2033 urban forecast period:

• Wastewater Services.

The following services are calculated based on a 10-year 2024 to 2033 forecast period:

- Services Related to a Highway Roads and Related;
- Public Works (Facilities and Fleet);
- Fire Protection Services;
- Policing Services;
- Parks & Recreation Services;
- Growth Studies; and
- Water Services.

Council will consider the findings and recommendations provided in the report and, in conjunction with public input, approve such policies and rates it deems appropriate. These directions will refine the draft D.C. by-laws which are provided under separate cover. These decisions may include:

• adopting the charges and policies recommended herein;



- considering additional exemptions to the by-law; and
- considering reductions in the charge by class of development (obtained by removing certain services on which the charge is based and/or by a general reduction in the charge).

#### Table ES-3 Town of Amherstburg Schedule of Development Charges

			RESIDENTIAL			NON-RESIDENTIAL	Wind Turbines &	
Service/Class of Service	Single and Semi- Detached Dwelling	Other Multiples	Apartments - 2 Bedrooms +	Apartments - Studio and 1 Bedroom	Special Care/Special Dwelling Units	(per sq.ft. of Gross Floor Area)	Telecommunication Towers	Solar Farms (per sq.ft.)
Town-Wide Services/Class of Service:								
Services Related to a Highway	4,356	3,044	2,945	2,069	1,620	1.16	4,356	1.16
Public Works (Facilities and Fleet)	2,095	1,464	1,416	995	779	0.55	2,095	0.55
Fire Protection Services	2,950	2,061	1,995	1,401	1,097	0.78	2,950	0.78
Policing Services	832	581	563	395	309	0.22	832	0.22
Parks and Recreation Services	5,157	3,604	3,487	2,449	1,918	0.22	-	-
Growth Studies	533	372	360	253	198	0.12	533	0.12
Water Services	6,470	4,521	4,375	3,073	2,406	1.72	-	-
Total Town-Wide Services/Class of Service	22,393	15,647	15,141	10,635	8,327	4.77	10,766	2.83
Wastewater Serviced Area Services:								
Wastewater Services	12,351	8,631	8,351	5,867	4,593	6.52	-	-
Total Wastewater Serviced Area Services	12,351	8,631	8,351	5,867	4,593	6.52	-	-
TOTAL TOWN-WIDE	22,393	15,647	15,141	10,635	8,327	4.77	10,766	2.83
TOTAL WASTEWATER SERVICED AREAS	34,744	24,278	23,492	16,502	12,920	11.29	10,766	2.83





Report



# Chapter 1 Introduction

Watson & Associates Economists Ltd. H:\Amherstburg\2024 DC\Report\Final DC Report.docx



# 1. Introduction

# **1.1 Purpose of this Document**

This background study has been prepared pursuant to the requirements of the Development Charges Act, as amended, (D.C.A.) (section 10) and, accordingly, recommends new development charges (D.C.s) and policies for the Town of Amherstburg.

The Town retained Watson & Associates Economists Ltd. (Watson), to undertake the D.C. study process throughout 2024. Watson worked with Town staff in preparing the D.C. analysis and policy recommendations.

This D.C. background study, and the proposed D.C. by-law, will be distributed to members of the public in order to provide interested parties with sufficient background information on the legislation, the study's recommendations, and an outline of the basis for these recommendations.

This report has been prepared, in the first instance, to meet the statutory requirements applicable to the Town's D.C. background study, as summarized in Chapter 4. It also addresses the requirement for "rules" (contained in Chapter 7) and the proposed by-law to be made available as part of the approval process (included as Appendix G).

In addition, the report is designed to set out sufficient background on the legislation (Chapter 4), Amherstburg's current D.C. policies (Chapter 2) and the policies underlying the proposed by-law, to make the exercise understandable to those who are involved.

Finally, it addresses post-adoption implementation requirements (Chapter 8) which are critical to the successful application of the new policy.

The chapters in the report are supported by Appendices containing the data required to explain and substantiate the calculation of the charge. A full discussion of the statutory requirements for the preparation of a background study and calculation of a D.C. is provided herein.



# **1.2 Summary of the Process**

The public meeting required under section 12 of the D.C.A. has been scheduled for October 15, 2024. Its purpose is to present the study to the public and to solicit public input. The meeting is also being held to answer any questions regarding the study's purpose, methodology, and the proposed modifications to the Town's D.C.s.

In accordance with the legislation, the background study and proposed D.C. by-law will be available for public review on September 16, 2024.

The process to be followed in finalizing the report and recommendations includes:

- consideration of responses received prior to, at, or immediately following the public meeting; and
- finalization of the report and Council consideration of the by-law subsequent to the public meeting.

Figure 1-1 outlines the proposed schedule to be followed with respect to the D.C. by-law adoption process.

	Schedule of Study Milestone	Dates
1.	Data collection, staff review, engineering work, D.C. calculations and policy work	January 2024 to August 2024
2.	Council Workshop	April 9, 2024
3.	Public release of final D.C. Background study and proposed by-law	September 16, 2024
4.	Public meeting advertisement placed in newspaper	At least 21 days prior to the Public Meeting
5.	Public meeting of Council	October 15, 2024
6.	Council considers adoption of background study and passage of by-law	November 25, 2024
7.	Newspaper notice given of by-law passage	By 20 days after passage
8.	Last day for by-law appeal	40 days after passage
9.	Town makes pamphlet available (where by-law not appealed)	By 60 days after in force date

#### Figure 1-1 Schedule of Key D.C. Process Dates for the Town of Amherstburg



# 1.3 Changes to the D.C.A.: Bill 108, 138, 197, 213 and 109

#### 1.3.1 Bill 108: More Homes, More Choice Act – An Act to Amend Various Statutes with Respect to Housing, Other Development, and Various Matters

On May 2, 2019, the Province introduced Bill 108, which proposed changes to the D.C.A. The Bill was introduced as part of the Province's "More Homes, More Choice: Ontario's Housing Supply Action Plan." The Bill received Royal Assent on June 6, 2019.

While having received Royal Assent, many of the amendments to the D.C.A. would not come into effect until they are proclaimed by the Lieutenant Governor (many of these changes were revised through Bill 197). The following provisions were proclaimed:

- Effective January 1, 2020, rental housing and institutional developments will pay D.C.s in six equal annual payments commencing at occupancy. Interest may be charged on the instalments, and any unpaid amounts may be added to the property and collected as taxes. As per Bill 23, non-profit housing developments are now exempt from paying D.C.s, however, prior to Bill 23, and as a result of Bill 108, non-profit housing developments paid D.C.s in 21 equal annual payments.
- Effective January 1, 2020, the D.C. amount for all developments occurring within 2 years of a Site Plan or Zoning By-law Amendment planning approval (for application submitted after this section is proclaimed), shall be determined based on the D.C. in effect on the day of Site Plan or Zoning By-law Amendment application. If the development is not proceeding via these planning approvals, then the amount is determined as of the date of issuance of a building permit.

On February 28, 2020, the Province released updated draft regulations related to the D.C.A. and the Planning Act. A summary of the changes that were to take effect upon proclamation by the Lieutenant Governor is provided below:

**Changes to Eligible Services** – Prior to Bill 108, the D.C.A. provided a list of ineligible services whereby municipalities could include growth related costs for any service that was not listed. With Bill 108, the changes to the D.C.A. would now specifically list the services that are eligible for inclusion in the by-law. Further, the initial list of eligible



services under Bill 108 was limited to "hard services", with the "soft services" being removed from the D.C.A. These services would be considered as part of a new community benefits charge (discussed below) imposed under the Planning Act. As noted in the next section this list of services has been amended through Bill 197.

**Mandatory 10% deduction -** The amending legislation would have removed the mandatory 10% deduction for all services that remain eligible under the D.C.A.

Remaining Services to be Included in a New Community Benefits Charge (C.B.C.) Under the Planning Act - A municipality may, by by-law, impose a C.B.C. against land to pay for the capital costs of facilities, services and matters required because of development or redevelopment in the area to which the by-law applies. The C.B.C. was proposed to include formerly eligible D.C. services that are not included in the above listing, in addition to parkland dedication and bonus zoning contributions.

# 1.3.2 Bill 138: Plan to Build Ontario Together Act, 2019

On November 6, 2019, the Province released Bill 138 which provided further amendments to the D.C.A. and Planning Act. This Bill received Royal Assent on December 10, 2019, and was proclaimed which resulted in sections related to the D.C.A. (schedule 10) becoming effective on January 1, 2020. The amendments to the D.C.A. included removal of instalment payments for commercial and industrial developments that were originally included in Bill 108.

# 1.3.3 Bill 197: COVID-19 Economic Recovery Act, 2020

In response to the global pandemic that began affecting Ontario in early 2020, the Province released Bill 197 which provided amendments to a number of Acts, including the D.C.A. and Planning Act. This Bill also revised some of the proposed changes identified in Bill 108. Bill 197 was tabled on July 8, 2020, received Royal Assent on July 21, 2020, and was proclaimed on September 18, 2020. The following provides a summary of the changes:



### 1.3.3.1 D.C. Related Changes

#### List of D.C. Eligible Services

- As noted above, under Bill 108 some services were to be included under the D.C.A. and some would be included under the C.B.C. authority. Bill 197, however, revised this proposed change and has included all services (with some exceptions) under the D.C.A. These services are as follows:
  - Water supply services, including distribution and treatment services;
  - Wastewater services, including sewers and treatment services.
  - Storm water drainage and control services.
  - Services related to a highway.
  - Electrical power services.
  - Toronto-York subway extension.
  - Transit services.
  - Waste diversion services.
  - Policing services.
  - Fire protection services.
  - Ambulance services.
  - Library services.
  - Long-term Care services.
  - Parks and Recreation services, but not the acquisition of land for parks.
  - Public Health services.
  - Childcare and early years services.
  - Housing services (no longer eligible as per Bill 23).
  - Provincial Offences Act services.
  - Services related to emergency preparedness.
  - Services related to airports, but only in the Regional Municipality of Waterloo.
  - Additional services as prescribed.

#### Classes of Services - D.C.

Pre-Bill 108/197 legislation (i.e., D.C.A., 1997) allowed for categories of services to be grouped together into a minimum of two categories (90% and 100% services).



The Act (as amended) repeals and replaces the above with the four following subsections:

- A D.C. by-law may provide for any eligible service or capital cost related to any eligible service to be included in a class set out in the by-law.
- A class may be composed of any number or combination of services and may include parts or portions of the eligible services or parts or portions of the capital costs in respect of those services.
- A D.C. by-law may provide for a class consisting of studies in respect of any eligible service whose capital costs are described in paragraphs 5 and 6 of s. 5 of the D.C.A.
- A class of service set out in the D.C. by-law is deemed to be a single service with respect to reserve funds, use of monies, and credits.

As well, the removal of the 10% deduction for soft services under Bill 108 has been maintained.

Note: An initial consideration of "class" appears to mean any group of services.

#### 10-Year Planning Horizon

The 10-year planning horizon has been removed for all services except transit.

#### 1.3.3.2 C.B.C. Related Changes

#### C.B.C. Eligibility

The C.B.C. is limited to lower-tier and single-tier municipalities; upper-tier municipalities will not be allowed to impose this charge.

#### 1.3.3.3 Combined D.C. and C.B.C. Impacts

#### D.C. vs. C.B.C. Capital Cost

A C.B.C. may be imposed with respect to the services listed in s. 2 (4) of the D.C.A. (eligible services), "provided that the capital costs that are intended to be funded by the community benefits charge are not capital costs that are intended to be funded under a development charge by-law."



## 1.3.4 Bill 213: Better for People, Smarter for Business Act, 2020

On December 8, 2020, Bill 213 received Royal Assent. One of the changes of the Bill that took effect upon Royal Assent included amending the Ministry of Training, Colleges and Universities Act by introducing a new section that would exempt the payment of D.C.s for developments of land intended for use by a university that receives operating funds from the Government. As a result, this mandatory exemption will be included in the D.C. by-law.

## 1.3.5 Bill 109: More Homes for Everyone Act, 2022

On April 14, 2022, Bill 109 received Royal Assent. One of the changes of the Bill and Ontario Regulation (O. Reg.) 438/22 that took effect upon Royal Assent included amending the D.C.A. and O. Reg. 82/98 related to the requirements for the information which is to be included in the annual Treasurer's statement on D.C. reserve funds and the requirement for publication of the statement.

- The following additional information must be provided for each D.C. service being collected for during the year:
  - a. whether, as of the end of the year, the municipality expects to incur the amount of capital costs that were estimated, in the relevant development charge background study, to be incurred during the term of the applicable development charge by-law; and
  - b. if the answer to a) is no, the amount the municipality now expects to incur and a statement as to why this amount is expected; and
- For any service for which a D.C. was collected during the year but in respect of which no money from a reserve fund was spent during the year, a statement as to why there was no spending during the year.

The changes to the D.C.A. has also been amended to now require that the annual Treasurer's statement be made available to the public on the website of the municipality or, if there is no such website, in the municipal office.



# 1.4 Changes to the D.C.A. – Bill 23: More Homes Built Faster Act, 2022

On November 28, 2022, Bill 23 received Royal Assent. This Bill amended a number of pieces of legislation including the *Planning Act* and D.C.A. The following provides a summary of the changes to the D.C.A.:

## 1.4.1 Additional Residential Unit Exemption

The rules for these exemptions are now provided in the D.C.A., rather than the regulations and are summarized as follows:

- Exemption for residential units in existing rental residential buildings For rental residential buildings with four or more residential units, the greater of one unit or 1% of the existing residential units will be exempt from D.C.
- Exemption for additional residential units in existing and new residential buildings – The following developments will be exempt from a D.C.:
  - A second unit in a detached, semi-detached, or rowhouse if all buildings and ancillary structures cumulatively contain no more than one residential unit:
  - A third unit in a detached, semi-detached, or rowhouse if no buildings or ancillary structures contain any residential units; and
  - One residential unit in a building or structure ancillary to a detached, semidetached, or rowhouse on a parcel of urban land, if the detached, semidetached, or rowhouse contains no more than two residential units and no other buildings or ancillary structures contain any residential units.

# 1.4.2 Removal of Housing as an Eligible D.C. Service

Housing is removed as an eligible service as of November 28, 2022. Municipalities with by-laws that include a charge for housing services can no longer collect for this service. It is noted that the charge for housing services is still applicable where rates have been frozen for the purposes of instalment payments under the D.C.A.

# 1.4.3 New Statutory Exemption for Non-Profit Housing

Non-profit housing units are exempt from D.C.s and D.C. instalment payments due after November 28, 2022.



# 1.4.4 New Statutory Exemptions for Affordable Units, Attainable Units, and Affordable Inclusionary Zoning Units

Affordable units, attainable units, and inclusionary zoning units (affordable) are exempt from the payment of D.C.s, as follows:

- <u>Affordable Rental Units:</u> Where rent is no more than 80% of the average market rent as defined by a new bulletin published by the Ministry of Municipal Affairs and Housing.
- <u>Affordable Owned Units:</u> Where the price of the unit is no more than 80% of the average purchase price as defined by a new bulletin published by the Ministry of Municipal Affairs and Housing.

Note: As discussed in Section 1.4.13, the definitions above of an Affordable Rental Unit and Affordable Owned Unit have been modified through Bill 134.

• <u>Attainable Units:</u> Excludes affordable units and rental units; will be defined as prescribed development or class of development and sold to a person who is at "arm's length" from the seller.

Note: for affordable and attainable units, the municipality shall enter into an agreement that ensures the unit remains affordable or attainable for 25 years.

Note: the above Affordable Owned and Rental Unit exemptions came into force as of June 1, 2024. At the time of writing, it is not known when the exemption for Attainable Units will be in force.

• <u>Inclusionary Zoning Units</u>: Affordable housing units required under inclusionary zoning by-laws are exempt from a D.C.

# 1.4.5 Historical Level of Service Extended to 15-Year Period Instead of the Historical 10-Year Period

Prior to Bill 23, the increase in need for service was limited by the average historical level of service calculated over the 10-year period preceding the preparation of the D.C. background study. This average is now extended to the historical 15-year period.



# 1.4.6 Revised Definition of Capital Costs

The definition of capital costs has been revised to remove studies. Further, the regulations to the Act may prescribe services for which land or an interest in land will be restricted. As at the time of writing, no services have been prescribed.

## 1.4.7 Mandatory Phase-in of a D.C.

For all D.C. by-laws passed after January 1, 2022, the charge must be phased-in annually over the first five years the by-law is in force, as follows:

- Year 1 80% of the maximum charge;
- Year 2 85% of the maximum charge;
- Year 3 90% of the maximum charge;
- Year 4 95% of the maximum charge; and
- Year 5 to expiry 100% of the maximum charge.

## 1.4.8 D.C. By-law Expiry

A D.C. by-law now expires 10 years after the day it comes into force (unless the by-law provides for an earlier expiry date). This extends the by-law's life from five (5) years, prior to Bill 23.

#### 1.4.9 Installment Payments

Non-profit housing development has been removed from the instalment payment section of the Act (section 26.1), as these units are now exempt from the payment of a D.C.

## 1.4.10 Rental Housing Discount

The D.C. payable for rental housing development will be reduced based on the number of bedrooms in each unit as follows:

- Three or more bedrooms 25% reduction;
- Two bedrooms 20% reduction; and
- All other bedroom quantities 15% reduction.



### 1.4.11 Maximum Interest Rate for Instalments and Determination of Charge for Eligible Site Plan and Zoning By-law Amendment Applications

No maximum interest rate was previously prescribed. As per Bill 23, the maximum interest rate is set at the average prime rate plus 1%. This maximum interest rate provision would apply to all instalment payments and eligible site plan and zoning by-law amendment applications occurring after November 28, 2022.

## 1.4.12 Requirement to Allocate Funds Received

Annually, beginning in 2023, municipalities are required to spend or allocate at least 60% of the monies in a reserve fund at the beginning of the year for water, wastewater, and services related to a highway. Other services may be prescribed by the regulation.

## 1.4.13 Bill 134: Affordable Homes and Good Jobs Act, 2023

The exemption for affordable residential units was included in the More Homes Built Faster Act (Bill 23), enacted by the Province on November 28, 2022. Under this legislation, affordable residential units were defined within subsection 4.1 of the D.C.A. and exemptions for D.C.s were provided in respect of this definition. While the legislation was enacted in November 2022, the ability for municipalities to implement the exemptions is based on the "Affordable Residential Units for the Purposes of the Development Charges Act, 1997 Bulletin" published by the Minister of Municipal Affairs and Housing. This bulletin informs the average market rent and purchase price to be used in determining which developments qualify as affordable residential units. This bulletin was published on April 5, 2024.

Bill 134 received Royal Assent on December 4, 2023 and provides for a modification to the affordable residential unit definition by:

- Introducing an income-based test for affordable rent and purchase price; and
- Increasing the threshold for the market test of affordable rent and purchase price.

This change provides the exemption based on the lesser of the two measures. Moreover, the rules in subsection 4.1 of the D.C.A. are unchanged with respect to:

• The tenant and purchaser transacting the affordable unit being at arm's length;



- The intent of maintaining the affordable residential unit definition for a 25-year period, requiring an agreement with the municipality (which may be registered on title); and
- Exemptions for attainable residential units and associated rules (requiring further regulations).

The following table provides a comparison of the definitions provided through Bill 23 and those provided through Bill 134 (underlining added for emphasis).

Item	Bill 23 Definition	Bill 134 Definition (Current D.C.A. Definition)
Affordable residential unit rent (subsection 4.1 (2), para. 1)	The rent is no greater than <u>80 per cent of the average</u> <u>market rent</u> , as determined in accordance with subsection (5).	The rent is no greater than <u>the lesser of</u> , i. the <u>income-based</u> <u>affordable rent</u> for the residential unit set out in the Affordable Residential Units bulletin, as identified by the Minister of Municipal Affairs and Housing in accordance with subsection (5), and ii. the <u>average market rent</u> identified for the residential unit set out in the Affordable Residential Units bulletin.
Average market rent/rent based on income (subsection 4.1 (5)) for the purposes of subsection 4.1 (2), para. 1	The <u>average market rent for</u> <u>the year in which the</u> <u>residential unit is occupied</u> <u>by a tenant</u> , as identified in the bulletin entitled the "Affordable Residential Units for the Purposes of the Development Charges Act, 1997 Bulletin."	<ul> <li>The Minister of Municipal Affairs and Housing shall,</li> <li>(a) determine the income of a household that, in the Minister's opinion, is at the 60<sup>th</sup> percentile of gross annual incomes for renter households in the applicable local municipality; and</li> <li>(b) identify the rent that, in the Minister's opinion, is equal to 30 per cent of the income of the household referred to in clause (a).</li> </ul>



Item	Bill 23 Definition	Bill 134 Definition (Current D.C.A. Definition)
Affordable residential unit ownership (subsection 4.1 (3), para. 1)	The price of the residential unit is no greater than <u>80</u> <u>per cent of the average</u> <u>purchase price</u> , as determined in accordance with subsection (6).	The price of the residential unit is no greater than <u>the</u> <u>lesser of</u> , i. the <u>income-based</u> <u>affordable purchase</u> <u>price</u> for the residential unit set out in the Affordable Residential Units bulletin, as identified by the Minister of Municipal Affairs and Housing in accordance with subsection (6), and ii. <u>90 per cent of the</u> <u>average purchase price</u> identified for the residential unit set out in the Affordable Residential Units bulletin.
Average market purchase price/purchase price based on income (subsection 4.1 (6)) for the purposes of subsection 4.1 (3), para. 1	The <u>average purchase price</u> for the year in which the residential unit is sold, as identified in the bulletin entitled the "Affordable Residential Units for the Purposes of the Development Charges Act, 1997 Bulletin," as it is amended from time to time, that is published by the Minister of Municipal Affairs and Housing on a website of the Government of Ontario.	The Minister of Municipal Affairs and Housing shall, (a) determine the <u>income of</u> <u>a household</u> that, in the Minister's opinion, is at the <u>60<sup>th</sup> percentile of</u> <u>gross annual incomes</u> <u>for households in the</u> <u>applicable local</u> <u>municipality</u> ; and (b) identify the <u>purchase</u> <u>price</u> that, in the Minister's opinion, <u>would</u> <u>result in annual</u> <u>accommodation costs</u> <u>equal to 30 per cent of</u> <u>the income of the</u> <u>household</u> referred to in clause (a)

Note: the Affordable Unit exemption came into force on June 1, 2024.



# 1.5 Bill 185: Cutting Red Tape to Build More Homes Act

On April 10, 2024, the Province released Bill 185: *Cutting Red Tape to Build More Homes Act.* The Bill received Royal Assent on June 6, 2024. This Bill reversed many of the key changes that were implemented through Bill 23. The following sections provide a summary of the changes.

## 1.5.1 Revised Definition of Capital Costs

Bill 185 reversed the capital cost amendments of Bill 23 by reinstating studies as an eligible capital cost. The following paragraphs were added to subsection 5(3) of the D.C.A.:

- 5. Costs to undertake studies in connection with any of the matters referred to in paragraphs 1 to 4.
- 6. Costs of the development charge background study required under section 10.

#### 1.5.2 Removal of the Mandatory Phase-in

As noted in Section 1.4.7 above, Bill 23 required the phase-in of charges imposed in a D.C. by-law over a five-year term for any by-laws passed after January 1, 2022. Bill 185 removed this mandatory phase-in. This change is effective for any D.C. by-laws passed after Bill 185 came into effect.

For site plan and zoning by-law amendment applications that were made prior to Bill 185 receiving Royal Assent, the charges payable will be the charges that were in place on the day the planning application was made (i.e., including the mandatory phase-in).

#### 1.5.3 Process for Minor Amendments to D.C. By-laws

Section 19 of the D.C.A. requires that a municipality must follow sections 10 through 18 of the D.C.A. (with necessary modifications) when amending D.C. by-laws. Sections 10 through 18 of the D.C.A. generally require the following:

- Completion of a D.C. background study, including the requirement to post the background study 60 days prior to passage of the D.C. by-law;
- Passage of a D.C. by-law within one year of the completion of the D.C. background study;



- A public meeting, including notice requirements; and
- The ability to appeal the by-law to the Ontario Land Tribunal.

Bill 185 allows municipalities to undertake minor amendments to D.C. by-laws for the following purposes without adherence to the requirements noted above (with the exception of the notice requirements):

- To repeal a provision of the D.C. by-law specifying the date the by-law expires or to amend the provision to extend the expiry date (subject to the 10-year limitations provided in the D.C.A.);
- 2. To impose D.C.s for studies, including the D.C. background study; and
- 3. To remove the provisions related to the mandatory phase-in of D.C.s.

Minor amendments related to items 2 and 3 noted above may be undertaken only if the D.C. by-law being amended was passed after November 28, 2022, and before Bill 185 took effect. Moreover, the amending by-law must be passed within six months of Bill 185 coming into effect.

Notice requirements for these minor amending by-laws are similar to the typical notice requirements, with the exception of the requirement to identify the last day for appealing the by-law (as these provisions do not apply).

# 1.5.4 Reduction of D.C. Rate Freeze Timeframe

Bill 108 (see Section 1.3.1 above) provides for the requirement to freeze the D.C.s imposed on developments subject to a site plan and/or a zoning by-law amendment application. The D.C. rate for these developments is "frozen" at the rates that were in effect at the time the site plan and/or zoning by-law amendment application was submitted (subject to applicable interest). Once the application is approved by the municipality, if the date the D.C. is payable is more than two years from the approval date, the D.C. rate freeze would no longer apply. Bill 185 reduced the two-year timeframe to 18 months.

## 1.5.5 Modernizing Public Notice Requirements

The D.C.A. sets out the requirements for municipalities to give notice of public meetings and of by-law passage. These requirements are prescribed in sections 9 and 10 of O.



Reg. 82/98 and include giving notice in a newspaper of sufficiently general circulation in the area to which the by-law would apply. The regulatory changes modernized public notice requirements by allowing municipalities to provide notice on a municipal website if a local newspaper is not available.



# Chapter 2 Current Town of Amherstburg D.C. Policies

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# 2. Current Town of Amherstburg D.C. Policies

# 2.1 Schedule of Changes

On September 23, 2019, the Town of Amherstburg passed By-law 2019-083 under the D.C.A.

The by-law imposed D.C.s for residential and non-residential uses. The table below provides the rates currently in effect, as of January 1, 2024.

Service	Residential				Non-Residential	Wind Turbines &		
	Single & Semi Detached	Multiples	Apartments with >= 2 Bedrooms	Apartments with < 2 Bedrooms	Special Care/Special Dwelling Units	(per sq.ft. of Gross Floor Area)	Telecommunication Towers	Solar Farms (per sq.ft.)
Municipal Wide Services								
Services Related to a Highway	4,930	3,189	2,773	2,144	1,772	2.80	4,930	2.80
Fire Protection Services	1,062	688	598	462	383	0.61	1,062	0.61
Policing Services	-		-	-	-	-		-
Parks & Recreation Services	3,845	2,488	2,163	1,672	1,382	0.73		-
Administration Studies - Engineering & Protection Services	814	527	458	354	293	0.47	814	0.47
Administration Studies - Community Based Services	324	209	183	141	116	0.19	324	0.19
Water Services	1,871	1,211	1,052	814	673	1.07	-	-
Total Municipal Wide Services	12,846	8,312	7,227	5,587	4,619	5.87	7,130	4.07
Wastewater Serviced Area Services								
Wastewater Services	9,676	6,259	5,444	4,207	3,479	5.93	-	-
Total Wastewater Serviced Area Services	9,676	6,259	5,444	4,207	3,479	5.93	-	-
Total Municipal Wide Services	12,846	8,312	7,227	5,587	4,619	5.87	7,130	4.07
Total Wastewater Serviced Areas Services	22,522	14,571	12,671	9,794	8,098	11.80	7,130	4.07

#### Table 2-1 Town of Amherstburg Current D.C. Rates January 1, 2024

# 2.2 Services Covered

The following services are covered under By-law 2019-083:

- Services Related to a Highway;
- Fire Protection Services;
- Police Services;
- Water Services;
- Wastewater Services;
- Parks and Recreation Services; and
- Administration Services.



# 2.3 Timing of D.C. Calculation and Payment

D.C.s are calculated and payable on the date that the first building permit is issued in relation to a building or structure on land to which the D.C. relates. Where D.C.s apply to land in relation to which a building permit is required, the building permit shall not be issued until the D.C. has been paid in full.

Council from time to time, and at any time, may enter into agreements providing for all or any part of a development charge to be paid before or after it would otherwise be payable, in accordance with section 27 of the D.C.A.

# 2.4 Indexing

Indexing of the D.C.s shall be implemented on a mandatory basis annually each January 1<sup>st</sup>, in accordance with the Statistics Canada Quarterly, Non-Residential Building Construction Price Index (Table 18-10-0276-02).<sup>[1]</sup>

# 2.5 Redevelopment Allowance

As a result of the redevelopment of land, a building or structure existing on the same land within 60 months outside the downtown area and within 36 months inside the downtown area prior to the date of payment of D.C.s in regard to such redevelopment was, or is to be demolished, in whole or in part, or converted from one principal use to another principal use on the same land, in order to facilitate the redevelopment, the D.C.s otherwise payable with respect to such redevelopment shall be reduced by the following amounts:

(a) in the case of a residential building or structure, or in the case of a mixed-use building or structure, the residential uses in the mixed-use building or structure, an amount calculated by multiplying the applicable D.C. under subsection 3.10 of

<sup>&</sup>lt;sup>[1]</sup> Ontario Regulation (O. Reg.) 82/98 referenced "The Statistics Canada Quarterly, Construction Price Statistics, catalogue number 62-007" as the index source. Since implementation, Statistics Canada has modified this index twice and the above-noted index is the most current. The draft by-law provided herein refers to O. Reg. 82/98 to ensure traceability should this index continue to be modified over time.


the by-law by the number, according to type, of dwelling units that have been or will be demolished or converted to another principal use; and

(b) in the case of a non-residential building or structure or, in the case of mixed-use building or structure, the non-residential uses in the mixed-use building or structure, an amount calculated by multiplying the applicable D.C.s under subsection 3.11 of the by-law by the gross floor area that has been or will be demolished or converted to another principal use;

provided that such amounts shall not exceed, in total, the amount of the D.C.s otherwise payable with respect to the redevelopment.

### 2.6 Exemptions

The following non-statutory exemptions are provided under By-law 2019-083, as amended:

- Lands, buildings or structures used or to be used for a place of worship or for the purposes of a churchyard or cemetery exempt from taxation under the Assessment Act;
- The development of non-residential farm buildings constructed for bona-fide farm uses, excluding marijuana production facilities and commercial greenhouses; and
- A building or structure used for a community use owned by a non-profit corporation.



# Chapter 3 Anticipated Development in the Town of Amherstburg



## 3. Anticipated Development in the Town of Amherstburg

### 3.1 Requirement of the Act

The growth forecast contained in this chapter (with supplemental tables in Appendix A) provides for the anticipated development for which the Town will be required to provide services over a 10-year (2024 to 2034) time horizon.

Chapter 4 provides the methodology for calculating a D.C. as per the D.C.A. Figure 4-1 presents this methodology graphically. It is noted in the first box of the schematic that in order to determine the D.C. that may be imposed, it is a requirement of subsection 5 (1) of the D.C.A. that "the anticipated amount, type and location of development, for which development charges can be imposed, must be estimated."

### 3.2 Basis of Population, Household and Non-Residential Gross Floor Area Forecast

The D.C. growth forecast has been derived by Watson in consultation with the Town of Amherstburg. In preparing the growth forecast, the following information sources were consulted to assess the residential and non-residential development potential for the Town over the forecast period, including:

- Essex County 2022 Comprehensive Review, Growth Analysis Final Draft Report, October 5, 2022, by Watson & Associates Economists Ltd.
- Town of Amherstburg 2019 Development Charges Background Study, July 24, 2019, by Watson & Associates Economists Ltd.;
- 2011, 2016 and 2021 population, household and employment Census data;
- Historical residential building permit data over the 2014 to 2023 period;
- Residential and non-residential supply opportunities as identified by Town of Amherstburg staff; and
- Discussions with Town staff regarding anticipated residential and non-residential development in the Town of Amherstburg.



## **3.3 Summary of Growth Forecast**

A detailed analysis of the residential and non-residential growth forecasts is provided in Appendix A and the methodology employed is illustrated in Figure 3-1. The discussion provided herein summarizes the anticipated growth for the Town and describes the basis for the forecast. The results of the residential growth forecast analysis are summarized in Table 3-1 below, and Schedule 1 in Appendix A.

As identified in Table 3-1 and Appendix A – Schedule 1, population in the Town of Amherstburg (excluding census undercount) is anticipated to reach approximately 30,010 by mid-2034, resulting in an increase of approximately 4,120 persons.<sup>[1]</sup>



Figure 3-1 Population and Household Forecast Model

<sup>&</sup>lt;sup>[1]</sup> The population figures used in the calculation of the 2024 D.C. exclude the net Census undercount, which is estimated at approximately 3.2%. Population figures presented herein have been rounded.



#### Table 3-1 Town of Amherstburg Residential Growth Forecast Summary

			Exclud	ling Census Unde	ercount			Housing	Units	_		Person Per
	Year	Population (Including Census Undercount) <sup>[1]</sup>	Population	Institutional Population	Population Excluding Institutional Population	Singles & Semi- Detached	Multiple Dwellings <sup>[2]</sup>	Apartments <sup>[3]</sup>	Other	Total Households	Equivalent Institutional Households	Unit (P.P.U.): Total Population/ Total Households
в	Mid 2011	22,240	21,556	266	21,290	7,030	416	659	19	8,124	242	2.653
Historical	Mid 2016	22,630	21,936	281	21,655	7,330	440	735	15	8,520	255	2.575
Ľ	Mid 2021	24,270	23,524	224	23,300	7,910	455	805	15	9,185	204	2.561
Forecast	Mid 2024	26,710	25,889	247	25,642	8,378	557	1,069	15	10,019	225	2.584
Fore	Mid 2034	30,960	30,009	286	29,723	9,347	788	1,217	15	11,367	260	2.640
	Mid 2011 - Mid 2016	390	380	15	365	300	24	76	-4	396	13	
Incremental	Mid 2016 - Mid 2021	1,640	1,588	-57	1,645	580	15	70	0	665	-51	
Increr	Mid 2021 - Mid 2024	2,440	2,365	23	2,342	468	102	264	0	834	21	
	Mid 2024 - Mid 2034	4,250	4,120	39	4,081	969	231	148	0	1,348	35	

<sup>[1]</sup> Population includes the Census undercount estimated at approximately 3.2% and has been rounded.

<sup>[2]</sup> Includes townhouses and apartments in duplexes.

<sup>[3]</sup> Includes bachelor, 1-bedroom, and 2-bedroom+ apartment units.

Notes:

Numbers may not add due to rounding.

Source: Derived from Essex County 2022 Comprehensive Review, Growth Analysis Final Draft Report, October 5, 2022. Forecast is based on the high scenario. By Watson & Associates Economists Ltd.



Figure 3-2 Town of Amherstburg Annual Housing Forecast <sup>[1]</sup>



<sup>[1]</sup> Growth forecast represents calendar year.

Source: Historical housing activity derived from building permit data for the Town of Amherstburg, 2014 to 2023.



Provided below is a summary of the key assumptions and findings regarding the Town of Amherstburg D.C. growth forecast:

- 1. Unit Mix (Appendix A Schedules 1 and 5)
  - The housing unit mix for the Town was derived from a detailed review of historical development activity (as per Schedule 5), as well as active residential development applications and discussions with Town staff regarding anticipated development trends for the Town of Amherstburg.
  - Based on the above indicators, the 2024 to 2034 household growth forecast for the Town is comprised of a unit mix of 72% low density units (single detached and semi-detached), 17% medium density (multiples except apartments) and 11% high density (bachelor, 1-bedroom and 2bedroom apartments).
- 2. Geographic Location of Residential Development (Appendix A Schedule 2)
  - Schedule 2 summarizes the anticipated amount, type, and location of development by area for the Town of Amherstburg
  - In accordance with forecast demand and available land supply, the amount and percentage of forecast housing growth between 2024 and 2034 by development location is summarized below.

Development Location	Amount of Housing Growth, 2024 to 2034	Percentage of Housing Growth, 2024 to 2034
Water & Wastewater (SE Quadrant)	679	50%
Water & Wastewater (Other Areas)	664	49%
Water Only	5	<1%
Town of Amherstburg	1,348	100%

#### Table 3-2 Town of Amherstburg Geographic Location of Residential Development

Note: Figures may not sum precisely due to rounding.



- 3. Planning Period
  - Short- and longer-term time horizons are required for the D.C. process. The D.C.A. limits the planning horizon for transit services to a 10-year planning horizon. All other services can utilize a longer planning period if the municipality has identified the growth-related capital infrastructure needs associated with the longer-term growth planning period.
- 4. Population in New Units (Appendix A Schedules 3 and 4)
  - The number of housing units to be constructed by 2034 in the Town of Amherstburg over the forecast period is presented in Table 3-1. Over the 2024 to 2034 forecast period, the Town is anticipated to average approximately 135 new housing units per year.
  - Institutional population <sup>[1]</sup> is anticipated to increase by approximately 40 people between 2024 to 2034.
  - Population in new units is derived from Schedules 3 and 4, which incorporate historical development activity, anticipated units (see unit mix discussion) and average persons per unit (P.P.U.) by dwelling type for new units.
  - Schedule 6a summarizes the average P.P.U. assumed for new housing units by age and type of dwelling based on Statistics Canada 2021 custom Census data for the Town of Amherstburg. Due to data limitations medium and high density P.P.U. data was derived from Essex County Census Division which includes the Town of Amherstburg and is outlined in Schedule 7b. The total calculated P.P.U. for all density types has been adjusted accordingly to account for the P.P.U. trends which has been recently experienced in both new and older units. Forecasted 15-year average P.P.U.s by dwelling type are as follows:
    - Low density: 2.958
    - Medium density: 2.067
    - High density: 1.844

<sup>&</sup>lt;sup>[1]</sup> Institutional population largely includes special care facilities such as nursing home or residences for senior citizens. A P.P.U. of 1.100 depicts 1-bedroom and 2-or-more-bedroom units in collective households.



- 5. Existing Units and Population Change (Appendix A Schedules 3 and 4)
  - Existing households for mid-2024 are based on the 2021 Census households, plus estimated residential units constructed between mid-2021 to the beginning of the growth period, assuming a minimum sixmonth lag between construction and occupancy (see Schedule 3).
  - The change in average occupancy levels for existing housing units is calculated in Schedules 3 and 4.<sup>[1]</sup> The forecast population change in existing households over the 2024 to 2034 forecast period is forecast to increase by approximately 470.
- 6. Employment (Appendix A Schedules 8a, 8b and 8c)
  - The employment projections provided herein are largely based on the activity rate method, which is defined as the number of jobs in the Town divided by the number of residents. Key employment sectors include primary, industrial, commercial/population-related, institutional, and work at home, which are considered individually below.
  - 2016 employment data <sup>[2],[3]</sup> (place of work) for the Town of Amherstburg is outlined in Schedule 8a. The 2016 employment base is comprised of the following sectors:
    - 115 primary (2%);
    - 460 work at home employment (10%);
    - 1,135 industrial (24%);
    - o 1,975 commercial/population-related (43%); and
    - 970 institutional (21%).

<sup>&</sup>lt;sup>[1]</sup> Change in occupancy levels for existing households occurs due to aging of the population and family life cycle changes, lower fertility rates and changing economic conditions.

<sup>&</sup>lt;sup>[2]</sup> 2016 employment is based on Statistics Canada 2016 Place of Work Employment dataset by Watson & Associates Economists Ltd.

<sup>&</sup>lt;sup>[3]</sup> Statistics Canada 2021 Census place of work employment data has been reviewed. The 2021 Census employment results have not been utilized due to a significant increase in work at home employment captured due to Census enumeration occurring during the provincial COVID-19 lockdown from April 1, 2021 to June 14, 2021.



- The 2016 employment by usual place of work, including work at home, is 4,655. An additional 490 employees have been identified for the Town of Amherstburg in 2016 that have no fixed place of work (N.F.P.O.W.).<sup>[1]</sup>
- Total employment, including work at home and N.F.P.O.W. for the Town of Amherstburg is anticipated to reach approximately 7,490 by mid-2034. This represents an employment increase of approximately 1,710 for the 10-year forecast period.
- Schedule 8b, Appendix A, summarizes the employment forecast, excluding work at home employment and N.F.P.O.W. employment, which is the basis for the D.C. employment forecast. The impact on municipal services from work at home employees has already been included in the population forecast. The need for municipal services related to N.F.P.O.W. employees has largely been included in the employment forecast by usual place of work (i.e., employment and gross floor area generated from N.F.P.O.W. construction employment). Furthermore, since these employees have no fixed work address, they cannot be captured in the non-residential G.F.A. calculation. Accordingly, work at home and N.F.P.O.W. employees have been removed from the D.C.A. employment forecast and calculation.
- Total employment for the Town of Amherstburg (excluding work at home and N.F.P.O.W. employment) is anticipated to reach approximately 5,720 by mid-2034. This represents an employment increase of approximately 1,360 for the 10-year forecast.<sup>[2]</sup>

<sup>&</sup>lt;sup>[2]</sup> No fixed place of work is defined by Statistics Canada as "persons who do not go from home to the same workplace location at the beginning of each shift. Such persons include building and landscape contractors, travelling salespersons, independent truck drivers, etc."

<sup>&</sup>lt;sup>[2]</sup> G.F.A. and employment associated within special care institutional dwellings treated as residential, resulting in an institutional employment difference between Schedules 8a and 8b. Total employment growth in Schedule 8b (excluding work at home and N.F.P.O.W. employment) has been downwardly adjusted to account for institutional employment associated with special care facilities. Total employment in Schedule 8b is anticipated to reach approximately 5,700 by mid-2034.



- 7. Non-Residential Sq.ft. Estimates (G.F.A.), Appendix A Schedule 8b)
  - Square footage estimates were calculated in Schedule 8b based on the following employee density assumptions:
    - o 20,000 sq.ft. per employee for primary;
    - 1,300 sq.ft. per employee for industrial;
    - o 500 sq.ft. per employee for commercial/population-related; and
    - o 675 sq.ft. per employee for institutional employment.
  - The Town-wide incremental G.F.A. is anticipated to increase by approximately 1.75 million sq.ft. over the 10-year forecast period.
  - In terms of percentage growth, the 2024 to 2034 incremental G.F.A. forecast by sector is broken down as follows:
    - Primary 38%
    - industrial 36%;
    - o commercial/population-related 16%; and
    - $\circ$  institutional 10%.
- Geographic Location of Non-Residential Development (Appendix A, Schedule 8c)
  - Schedule 8c summarizes the anticipated amount, type and location of non-residential development by area for the Town of Amherstburg.
  - The amount and percentage of forecast total non-residential growth between 2024 and 2034 by development location is summarized below.



## Table 3-3Town of AmherstburgGeographic Location of Non-Residential Development

Development Location	Amount of Non- Residential G.F.A. (sq.ft.), 2024 to 2034	Percentage of Non-Residential G.F.A 2024 to 2034
Water and Wastewater (SE Quadrant)	241,000	14%
Water and Wastewater (Other Areas)	376,200	21%
Water only	1,131,400	65%
Town of Amherstburg	1,748,600	100%

Note: Figures may not sum precisely due to rounding



## Chapter 4 The Approach to the Calculation of the Charge

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## 4. The Approach to the Calculation of the Charge

## 4.1 Introduction

This chapter addresses the requirements of subsection 5 (1) of the D.C.A. with respect to the establishment of the need for service which underpins the D.C. calculation. These requirements are illustrated schematically in Figure 4-1.

## 4.2 Services Potentially Involved

Table 4-1 lists the full range of municipal services that are provided within the Town.

A number of these services are not included in the list of eligible services provided in subsection 2 (4) of the D.C.A. as being ineligible for inclusion in D.C.s. These are shown as "ineligible" on Table 4-1. Two ineligible costs defined in subsection 5 (3) of the D.C.A. are "computer equipment" and "rolling stock with an estimated useful life of (less than) seven years." In addition, local roads are covered separately under subdivision agreements and related means (as are other local services). Services that are potentially eligible for inclusion in the Town's D.C. are indicated with a "Yes."

### 4.3 Increase in the Need for Service

The D.C. calculation commences with an estimate of "the increase in the need for service attributable to the anticipated development," for each service to be covered by the by-law. There must be some form of link or attribution between the anticipated development and the estimated increase in the need for service. While the need could conceivably be expressed generally in terms of units of capacity, subsection 5 (1) 3, which requires that Town Council indicate that it intends to ensure that such an increase in need will be met, suggests that a project-specific expression of need would be most appropriate.









 Table 4-1

 Categories of Municipal Services to be Addressed as Part of the Calculation

Eligibility for Inclusion in the D.C. Calculation	Description
Yes	Municipality provides the service – service has been included in the D.C. calculation.
No	Municipality provides the service – service has not been included in the D.C. calculation.
n/a	Municipality does not provide the service.
Ineligible	Service is ineligible for inclusion in the D.C. calculation.

Categories of Municipal Services		Eligibility for Inclusion in the D.C. Calculation		Service Components	Maximum Potential D.C. Recovery %
		Yes	1.1	Arterial roads	100
		Yes	1.2	Collector roads	100
1.	Services	Yes	1.3	Bridges, culverts and	100
1.	Related to a			roundabouts	
	Highway	No	1.4	Local municipal roads	0
	riigiiway	Yes	1.5	Traffic signals	100
		Yes	1.6	Sidewalks and streetlights	100
		Yes	1.7	Active transportation	100
		n/a	2.1	Transit vehicles <sup>[1]</sup> & facilities	100
		n/a	2.2	Other transit infrastructure	100
2.	Other	Ineligible	2.3	Municipal parking spaces - indoor	0
Ζ.	Other Transportation	Ineligible	2.4	Municipal parking spaces - outdoor	0
	Services	Yes	2.5	Works yards	100
		Yes	2.6	Rolling stock <sup>1</sup>	100
		n/a	2.7	Ferries	100
		n/a	2.8	Airport	100
3.	Stormwater	No	3.1	Main channels and drainage	100
	Drainage and			trunks	
	Control	No	3.2	Channel connections	100
	Services	No	3.3	Retention/detention ponds	100

<sup>[1]</sup> with 7+ year lifetime



	Categories of inicipal Services	Eligibility for Inclusion in the D.C. Calculation		Service Components	Maximum Potential D.C. Recovery %
		Yes	4.1	Fire stations	100
4.	Fire Protection Services	Yes	4.2	Fire pumpers, aerials and rescue vehicles <sup>[1]</sup>	100
		Yes	4.3	Small equipment and gear	100
		Ineligible	5.1	Acquisition of land for parks, woodlots and E.S.A.s	0
		Yes	5.2	Development of area municipal parks	100
5.	Park Services	Yes	5.3	Development of district parks	100
	(i.e., Parks and Open Space)	Yes	5.4	Development of municipal- wide parks	100
		Yes	5.5	Development of special purpose parks	100
		Yes	5.6	Parks rolling stock <sup>[1]</sup> and yards	100
6.	Recreation	Yes	6.1	Arenas, indoor pools, fitness facilities, community centres, etc. (including land)	100
	Services	Yes	6.2	Recreation vehicles and equipment <sup>[1]</sup>	100
7		No	7.1	Public library space (incl. furniture and equipment)	100
7.	Library Services	n/a	7.2	Library vehicles <sup>[1]</sup>	100
		n/a	7.3	Library materials	100
8.	Emergency	No	8.1	Facility space (incl. furniture and equipment)	100
	Preparedness	No	8.2	Vehicles <sup>[1]</sup>	100
	Services	No	8.3	Equipment	100
9.	Electrical Power	Ineligible	9.1	Electrical substations	0
9.	Services	Ineligible	9.2	Electrical distribution system	0
	061 11063	Ineligible	9.3	Electrical system rolling stock	0

<sup>[1]</sup> with 7+ year lifetime



Categories of Municipal Services	Eligibility for Inclusion in the D.C. Calculation	Service Components	Maximum Potential D.C. Recovery %
<ul> <li>10. Provision of Cultural,</li> <li>Entertainment and Tourism</li> <li>Facilities and</li> <li>Convention</li> <li>Centres</li> </ul>	Ineligible Ineligible	<ul> <li>10.1 Cultural space (e.g., art galleries, museums and theatres)</li> <li>10.2 Tourism facilities and convention centres</li> </ul>	0
11. Wastewater Services	Yes Yes n/a Yes	11.1 Treatment plants 11.2 Sewage trunks 11.3 Local systems 11.4 Vehicles and equipment <sup>[1]</sup>	100 100 0 100
12. Water Supply Services	Yes Yes n/a Yes	12.1 Treatment plants 12.2 Distribution systems 12.3 Local systems 12.4 Vehicles and equipment <sup>[1]</sup>	100 100 0 100
13. Waste Management Services	Ineligible Ineligible n/a n/a	<ul> <li>13.1 Landfill collection, transfer vehicles and equipment</li> <li>13.2 Landfills and other disposal facilities</li> <li>13.3 Waste diversion facilities</li> <li>13.4 Waste diversion vehicles and equipment<sup>[1]</sup></li> </ul>	0 0 100 100
14. Policing Services	Yes Yes Yes	14.1 Policing detachments 14.2 Policing rolling stock <sup>[1]</sup> 14.3 Small equipment and gear	100 100 100
15. Homes for the Aged	n/a n/a	15.1 Homes for the aged space 15.2 Vehicles <sup>[1]</sup>	100 100
16. Child Care	n/a n/a	16.1 Child-care space 16.2 Vehicles <sup>[1]</sup>	100 100
17. Health	n/a n/a	17.1 Health department space 17.2 Health department vehicles <sup>[1]</sup>	100 100
18. Social Housing 19. Provincial Offences Act (P.O.A.)	Ineligible n/a	18.1 Social housing space 19.1 P.O.A. space	0 100

<sup>[1]</sup> with 7+ year lifetime



Categories of Municipal Services	Eligibility for Inclusion in the D.C. Calculation	Service Components	Maximum Potential D.C. Recovery %
20. Social Services	Ineligible	20.1 Social service space	0
21. Ambulance	n/a n/a	21.1 Ambulance station space 21.2 Vehicles <sup>[1]</sup>	100 100
22. Hospital Provision	Ineligible	22.1 Hospital capital contributions	0
23. Provision of	Ineligible	23.1 Office space	0
Headquarters	Ineligible	23.2 Office furniture	0
for the General Administration of Municipalities and Area Municipal Boards	Ineligible	23.3 Computer equipment	0
24. Other Services	Yes	24.1 Studies in connection with acquiring buildings, rolling stock, materials and equipment, and improving land and facilities, including the D.C. background study cost	100
	Yes	24.2 Interest on money borrowed to pay for growth-related capital	0-100

<sup>[1]</sup> with a 7+ year lifetime

### 4.4 Local Service Policy

Some of the need for services generated by additional development consists of local services related to a plan of subdivision. As such, they will be required as a condition of subdivision agreements or consent conditions. The Town's detailed Local Service Policy is provided in Appendix E.



## 4.5 Capital Forecast

Paragraph 7 of subsection 5 (1) of the D.C.A. requires that "the capital costs necessary to provide the increased services must be estimated." The Act goes on to require two potential cost reductions and the regulation sets out the way in which such costs are to be presented. These requirements are outlined below.

These estimates involve capital costing of the increased services discussed above. This entails costing actual projects or the provision of service units, depending on how each service has been addressed.

The capital costs include:

- a) costs to acquire land or an interest therein (including a leasehold interest);
- b) costs to improve land;
- c) costs to acquire, lease, construct or improve buildings and structures;
- d) costs to acquire, lease or improve facilities, including rolling stock (with a useful life of 7 or more years), furniture and equipment (other than computer equipment), materials acquired for library circulation, reference, or information purposes;
- e) Costs to undertake studies in connection with any of the matters referred to in paragraphs a to d;
- f) Costs of the development charge background study required under section 10; and
- g) interest on money borrowed to pay for the above-referenced costs;

In order for an increase in need for service to be included in the D.C. calculation, Town Council must indicate "that it intends to ensure that such an increase in need will be met" (subsection 5 (1) 3). This can be done if the increase in service forms part of a Council-approved Official Plan, capital forecast, or similar expression of the intention of Council (O. Reg. 82/98 section 3). The capital program contained herein reflects the Town's approved and proposed capital budgets and master servicing/needs studies.



## 4.6 Treatment of Credits

Section 8, paragraph 5, of O. Reg. 82/98 indicates that a D.C. background study must set out "the estimated value of credits that are being carried forward relating to the service." Subsection 17, paragraph 4, of the same regulation indicates that "the value of the credit cannot be recovered from future D.C.s," if the credit pertains to an ineligible service. This implies that a credit for <u>eligible</u> services can be recovered from future D.C.s. As a result, this provision should be made in the calculation, in order to avoid a funding shortfall with respect to future service needs. There are no outstanding credit obligations to include in the D.C. calculations.

#### 4.7 Classes of Services

Section 7 of the D.C.A. states that a D.C. by-law may provide for any D.C. eligible service or the capital costs with respect to those services. Further, a class may be composed of any number or combination of services and may include parts or portions of each D.C. eligible service.

These provisions allow for services to be grouped together to create a class for the purposes of the D.C. by-law and D.C. reserve funds. The D.C. calculations and by-law provided herein have identified Public Works (Facilities and Fleet) and Growth Studies as classes of service.

## 4.8 Existing Reserve Funds

Section 35 of the D.C.A. states that:

"The money in a reserve fund established for a service may be spent only for capital costs determined under paragraphs 2 to 7 of subsection 5 (1)."

There is no explicit requirement under the D.C.A. calculation method set out in subsection 5 (1) to net the outstanding reserve fund balance as part of making the D.C. calculation; however, section 35 does restrict the way in which the funds are used in the future.

For services that are subject to a per capita based, service level "cap," the reserve fund balance should be applied against the development-related costs for which the charge



was imposed once the project is constructed (i.e., the needs of recent growth). This cost component is distinct from the development-related costs for the future forecast periods, which underlie the D.C. calculation herein.

The alternative would involve the Town spending all reserve fund monies prior to renewing each by-law, which would not be a sound basis for capital budgeting. Thus, the Town will use these reserve funds for the Town's cost share of applicable development-related projects, which are required but have not yet been undertaken, as a way of directing the funds to the benefit of the development that contributed them (rather than to future development, which will generate the need for additional facilities directly proportionate to future growth).

The Town's D.C. Reserve Fund balances by service as of December 31, 2023, are shown below:

Service	Balance as of December 31, 2023
Services Related to a Highway	4,335,199
Fire Protection Services	1,035,747
Policing Services	113,281
Parks and Recreation Services	2,992,355
Wastewater Services	(432,632)
Water Services	2,664,176
Administration	416,719
Total	11,124,845

Table 4-2
Summary of Development Charges Reserve Fund Balances
As of December 31, 2023

Note: Amounts in brackets are deficit balances.

#### 4.9 Deductions

The D.C.A. potentially requires that four deductions be made to the increase in the need for service. These relate to:

- the level of service ceiling;
- uncommitted excess capacity;
- benefit to existing development; and



• anticipated grants, subsidies, and other contributions.

The requirements behind each of these reductions are addressed below.

#### 4.9.1 Reduction Required by Level of Service Ceiling

This is designed to ensure that the increase in need included in section 4.3 does "not include an increase that would result in the level of service [for the additional development increment] exceeding the average level of the service provided in the municipality over the 15-year period immediately preceding the preparation of the background study" (D.C.A., subsection 5 (1) 4). O. Reg. 82/98 (section 4) goes further to indicate that "both the quantity and quality of a service shall be taken into account in determining the level of service and the average level of service."

In many cases, this can be done by establishing a quantity measure in terms of units as floor area, land area, or road length per capita and a quality measure, in terms of the average cost of providing such units based on replacement costs, engineering standards, or recognized performance measurement systems, depending on circumstances. When the quantity and quality factors are multiplied together, they produce a measure of the level of service which meets the requirements of the Act, i.e., cost per unit.

With respect to transit services, the changes to the Act introduced in 2015 have provided for an alternative method for calculating the service standard ceiling. Transit services must now utilize a forward-looking service standard analysis, described later in this section.

The average service level calculation sheets for each service component in the D.C. calculation are set out in Appendix B.

#### 4.9.2 Reduction for Uncommitted Excess Capacity

Paragraph 5 of subsection 5 (1) requires a deduction from the increase in the need for service attributable to the anticipated development that can be met using the Town's "excess capacity," other than excess capacity which is "committed."

"Excess capacity" is undefined, but in this case must be able to meet some or all of the increase in need for service, in order to potentially represent a deduction. The deduction of <u>uncommitted</u> excess capacity from the future increase in the need for



service would normally occur as part of the conceptual planning and feasibility work associated with justifying and sizing new facilities, e.g., if a road widening to accommodate increased traffic is not required because sufficient excess capacity is already available, then widening would not be included as an increase in need, in the first instance.

#### 4.9.3 Reduction for Benefit to Existing Development

Section 5 (1) 6 of the D.C.A. provides that, "The increase in the need for service must be reduced by the extent to which an increase in service to meet the increased need would benefit existing development." The general guidelines used to consider benefit to existing development included:

- the repair or unexpanded replacement of existing assets that are in need of repair;
- an increase in average service level of quantity or quality (compare water as an example);
- the elimination of a chronic servicing problem not created by growth; and
- providing services where none previously existed (generally considered for water or wastewater services).

This step involves a further reduction in the need, by the extent to which such an increase in service would benefit existing development. The level of service cap in section 4.9.1 is related but is not the identical requirement. Sanitary, storm, and water trunks are highly localized to growth areas and can be more readily allocated in this regard than other services such as services related to a highway, which do not have a fixed service area.

Where existing development has an adequate service level which will not be tangibly increased by an increase in service, no benefit would appear to be involved. For example, where expanding existing library facilities simply replicates what existing residents are receiving, they receive very limited (or no) benefit as a result. Alternatively, where a clear existing service problem is to be remedied, a deduction should be made accordingly.

In the case of services such as recreation facilities, community parks, libraries, etc., the service is typically provided on a Town-wide system basis. For example, facilities of the same type may provide different services (i.e., leisure pool vs. competitive pool),



different programs (i.e., hockey vs. figure skating), and different time availability for the same service (i.e., leisure skating available on Wednesdays in one arena and Thursdays in another). As a result, residents will travel to different facilities to access the services they want at the times they wish to use them, and facility location generally does not correlate directly with residence location. Even where it does, displacing users from an existing facility to a new facility frees up capacity for use by others and generally results in only a very limited benefit to existing development. Further, where an increase in demand is not met for a number of years, a negative service impact to existing development is involved for a portion of the planning period.

## 4.9.4 Reduction for Anticipated Grants, Subsidies and Other Contributions

This step involves reducing the capital costs necessary to provide the increased services by capital grants, subsidies, and other contributions (including direct developer contributions required due to the local service policy) made or anticipated by Council and in accordance with various rules such as the attribution between the share related to new vs. existing development. That is, some grants and contributions may not specifically be applicable to growth or where Council targets fundraising as a measure to offset impacts on taxes (O. Reg. 82/98, section 6).

## 4.10 Municipal-wide vs. Area Rating

This step involves determining whether all of the subject costs are to be recovered on a uniform municipal-wide basis or whether some or all are to be recovered on an area-specific basis. Under the amended D.C.A., it is now mandatory to "consider" area rating of services (providing charges for specific areas and services), however, it is not mandatory to implement area rating. Further discussion is provided in section 7.4.4 of this report.

## **4.11 Allocation of Development**

This step involves relating the costs involved to anticipated development for each period under consideration and using allocations between residential and non-residential development and between one type of development and another, to arrive at a schedule of charges.



## 4.12 Asset Management

The legislation now requires that a D.C. background study must include an asset management plan (A.M.P.) (subsection 10 (2) c. 2). The A.M.P. must deal with all assets that are proposed to be funded, in whole or in part, by D.C.s. The current regulations provide very extensive and specific requirements for the A.M.P. related to transit services (as noted in the subsequent subsection); however, they are silent with respect to how the A.M.P. is to be provided for all other services. As part of any A.M.P., the examination should be consistent with the municipality's existing assumptions, approaches, and policies on the asset management planning. This examination has been included in Appendix F.

## 4.13 Transit

The D.C.A. provides for the following matters for Transit:

- The Background Study requires the following in regard to transit costs (as per subsection 8 (2) of the Regulations):
  - The calculations that were used to prepare the estimate for the planned level of service for the transit services, as mentioned in subsection 5.2 (3) of the Act.
    - i. An identification of the portion of the total estimated capital cost relating to the transit services that would benefit,
    - ii. the anticipated development over the 10-year period immediately following the preparation of the background study, or
    - iii. the anticipated development after the 10-year period immediately following the preparation of the background study.
  - An identification of the anticipated excess capacity that would exist at the end of the 10-year period immediately following the preparation of the background study.
  - An assessment of ridership forecasts for all modes of transit services proposed to be funded by the development charge over the 10-year period immediately following the preparation of the background study, categorized by development types, and whether the forecasted ridership will be from existing or planned development.



- An assessment of the ridership capacity for all modes of transit services proposed to be funded by the development charge over the 10-year period immediately following the preparation of the background study.
- A forward-looking service standard (as per 6.1(2) of the Regulations):
  - The service is a discrete service.
  - No portion of the service that is intended to benefit anticipated development after the 10-year period immediately following the preparation of the background study may be included in the estimate.
  - No portion of the service that is anticipated to exist as excess capacity at the end of the 10-year period immediately following the preparation of the background study may be included in the estimate.
- A detailed asset management strategy and reporting requirements (subsection 6.1 (3) of the Regulation) that includes lifecycle costs, action plans that will enable the assets to be sustainable, summary of how to achieve the proposed level of service, discussion on procurement measures and risk.

The Town neither currently provides nor intends to provide transit services in the near future; therefore, the above calculations and reporting requirements are not applicable for this study.



## Chapter 5 D.C.-Eligible Cost Analysis by Service



## 5. D.C.-Eligible Cost Analysis by Service

## 5.1 Introduction

This chapter outlines the basis for calculating eligible costs for the D.C.s to be applied on a uniform basis. In each case, the required calculation process set out in subsection 5 (1) paragraphs 2 to 7 in the D.C.A. and described in Chapter 4, was followed in determining D.C. eligible costs.

The service component is evaluated on two format sheets:

- The service standards that provide the average historical 15-year level of service calculation (see Appendix B), which "caps" the D.C. amounts; and
- The infrastructure cost calculation, which determines the potential D.C. recoverable cost.

The nature of the capital projects and timing identified in the chapter reflects Council's current intention. Over time, however, Town projects and Council priorities change; accordingly, Council's intentions may alter, and different capital projects (and timing) may be necessary to meet the need for services required by new growth.

## 5.2 Urban (Wastewater Serviced) 10-Year Capital Costs for Amherstburg's D.C. Calculation

This section evaluates the development-related capital requirements for wastewater services over an urban (wastewater serviced) 10-year planning period. Note that the growth forecast identified in Chapter 3 identifies growth from mid-2024 to mid-2034 which equates to 10 full calendar years of growth. As the capital needs are budgeted using calendar years, the capital needs forecast is based on the period 2024 to 2033.

#### 5.2.1 Wastewater Services

The anticipated capital needs for wastewater services include the McGregor Plant Expansion, Wastewater Treatment Plant (W.W.T.P) – Digester Complex, Howard Industrial Servicing, and Pump Stations and Mains in the Southeast Quadrant. The gross capital cost estimate of all works anticipated is approximately \$68.84 million,



including \$432,632 for recovery of the reserve fund deficit. Note that approximately \$13.83 million is related to the Southeast Quadrant.

The Town is currently undertaking a joint Environmental Assessment for the McGregor Treatment Plant with the Town of Essex as this plant also services the McGregor Hamlet located in the Town of Essex. Once the Environmental Assessment is complete, more detailed project costs will be determined.

The costs identified in this study are estimates based on the replacement of the existing lagoons and additional capacity for anticipated growth of approximately 600 single-detached equivalent units<sup>1</sup>. This is comprised of 300 single detached units in each Town. Utilizing an assumption of 1.1 cubic meters of volume required per single detached equivalent household per day, the Town would need an additional 660 cubic meters of capacity. This would be in addition to the current capacity of 1,127 cubic meters. Based on comparable projects in other jurisdictions, the anticipated cost for this additional capacity is approximately \$32.00 million, of which 63% benefits existing development.

Of the total gross capital costs, approximately \$32.59 million has been deducted for the share of the works that benefit existing development. Further deductions of approximately \$9.16 million and \$5.92 million have been made for the portion of costs related to growth beyond the urban forecast period, and the Town of Essex's share of the McGregor Plant Expansion, respectively. Additionally, a deduction in the amount of \$1.95 million has been made against the residential share of the costs to reflect the share of the capital program that benefits growth in existing units. The net growth-related capital cost is approximately \$19.22 million. This amount has been included in the D.C. calculations.

The growth-related costs have been allocated between residential and non-residential development based on the incremental growth in population to employment over the urban forecast period. This results in an 81% allocation to residential development and a 19% allocation to non-residential development.

<sup>&</sup>lt;sup>1</sup> A single detached equivalent conversion is an approach to normalize all unit types into a single detached unit. This conversion is undertaken by dividing the average P.P.U.s of a medium or high-density unit by the average P.P.U. of a single detached unit.

## Table 5-1Infrastructure Cost Included in the Development Charges CalculationWastewater Services

						Net Capital Cost         Benefit to Existing Development         and Other Contributions Attributable to New Development           16,000,000         12,160,000         32,000,000         20,160,000         5,920,000           32,000,000         20,160,000         5,920,000         1,631,200         -           45,882         -         -         -         -         -           4,879         -	Potential D.C. Recoverable Cost				
Proj. No.	Increased Service Needs Attributable to Anticipated Development 2024 to 2033	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions		Existing	Contributions Attributable to New	Total	Residential Share 81%	Non- Residential Share 19%
1	W.W.T.P Digester Complex	2029	16,000,000	-		16,000,000	12,160,000		3,840,000	3,110,400	729,600
2	McGregor EA - Expansion	2027	32,000,000	-		32,000,000	20,160,000	5,920,000	5,920,000	4,795,200	1,124,800
3	Howard Industrial Servicing	2031	6,525,000	4,893,800		1,631,200	-		1,631,200	1,321,272	309,928
4	Edgewater Growth Related Debt - Principal	2024-2037	45,882	-		45,882	-		45,882	37,165	8,718
5	Edgewater Growth Related Debt - Interest (Discounted)	2024-2037	4,879	-		4,879	-		4,879	3,952	927
	Southeast Quadrant										
6	350mm Pump Station and Forcemain	2025	5,916,000	1,826,800		4,089,200	115,300		3,973,900	3,218,859	755,041
7	Trunk Sewer on Lowes	2025	2,710,000	836,800		1,873,200	52,800		1,820,400	1,474,524	345,876
8	250mm Forcemain and Pump Station	2025	3,910,000	1,207,400		2,702,600	76,200		2,626,400	2,127,384	499,016
9	Trunk Sewer on 2nd Concession	2025	1,295,000	399,900		895,100	25,200		869,900	704,619	165,281
	Population Incline Adjustment						1,945,693		(1,945,693)	(1,945,693)	
	Reserve Fund Adjustment		432,632	-		432,632	-		432,632	350,432	82,200
	Total		68,839,394	9,164,700	-	59,674,694	34,535,193	5,920,000	19,219,501	15,198,114	4,021,387





## 5.3 Service Levels and 10-Year Capital Costs for Amherstburg's D.C. Calculation

This section evaluates the development-related capital requirements for water services, services related to a highway – roads and related, public works (facilities and fleet), fire protection services, policing services, parks and recreation services, and growth studies over a Town-wide 10-year planning period. Note that the growth forecast identified in Chapter 3 identifies growth from mid-2024 to mid-2034 which equates to 10 full calendar years of growth. As the capital needs are budgeted using calendar years, the capital needs forecast is based on the period 2024 to 2033.

#### 5.3.1 Water Services

The Town has identified several capital projects that are required for growth including a New Clarifier, a Process Waste Treatment Facility, New Filters, a Reservoir Upgrade and Expansion, a Trunk Main to Howard Industrial/McGregor, etc. The gross capital cost estimate for all works provided is approximately \$47.69 million. Of this amount, approximately \$18.77 million has been deducted for the share of the works that benefit existing development. Additionally, approximately \$2.36 million has been deducted from the Reservoir Upgrade and Expansion project to reflect the portion of the project that has already been funded from the D.C. reserve fund. Further deductions in the amounts of approximately \$11.89 million and \$2.66 million have been provided to reflect the benefit to growth beyond the forecast period, and the existing reserve fund balance, respectively. In addition, approximately \$1.02 million has been deducted to address the share of the costs that are anticipated to benefit growth within existing residential units over the forecast period. As a result, the net growth-related capital cost is approximately \$11.00 million. This amount has been included in the D.C. calculations.

The growth-related costs have been allocated between residential and non-residential development based on the incremental growth in population to employment over the ten-year forecast period. This results in a 75% allocation to residential development and a 25% allocation to non-residential development.

## Table 5-2Infrastructure Cost Included in the Development Charges CalculationWater Services

								Less:		Potential D.C. Recoverable Cost		
Proj. No.	Increased Service Needs Attributable to Anticipated Development 2024 to 2033	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions	Net Capital Cost	Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New Development	Total	Residential Share 75%	Non- Residential Share 25%	
1	New Clarifier	2028	5,750,000	710,400		5,039,600	2,875,000		2,164,600	1,623,450	541,150	
2	Process Waste Treatment Facility	2024-2026	4,660,000	230,300		4,429,700	3,728,000		701,700	526,275	175,425	
3	Reservoir Upgrade and Expansion	2025	20,000,000	2,471,000	2,359,978	15,169,022	10,000,000		5,169,022	3,876,767	1,292,256	
4	New Filters	2024-2029	3,110,000	768,500		2,341,500	-		2,341,500	1,756,125	585,375	
5	Second Screen	2024-2029	1,180,000	291,600		888,400	-		888,400	666,300	222,100	
6	Low Lift Pump	2024-2029	311,000	76,800		234,200	-		234,200	175,650	58,550	
7	Chemical Feed System & Storage Room	2024-2029	2,640,000	117,400		2,522,600	2,164,800		357,800	268,350	89,450	
8	Diesel Generator	2024-2029	620,000	153,200		466,800	-		466,800	350,100	116,700	
9	Trunk Main to Howard Industrial / McGregor	2030-2033	9,423,000	7,067,300		2,355,700	-		2,355,700	1,766,775	588,925	
	Population Incline Adjustment						1,017,093		(1,017,093)	(1,017,093)		
	Reserve Fund Adjustment						2,664,176		(2,664,176)	(1,998,132)	(666,044)	
	Total		47,694,000	11,886,500	2,359,978	33,447,522	22,449,069	-	10,998,453	7,994,567	3,003,887	





#### 5.3.2 Services Related to a Highway – Roads and Related

Amherstburg owns and maintains 205 km of gravel, tar and chip, and asphalt roads within the Town. These roads have a total replacement cost of approximately \$296.90 million. Over the historical 15-year period the Town has provided an average level of service of 8.60 km of roads per 1,000 population. The level of service provided results in a D.C. eligible amount over the forecast period of approximately \$48.90 million for roads.

The Town also provides 56 km of sidewalks, 30 bridges, 78 culverts, 1,337 streetlights, 5 traffic lights, and 3 pedestrian crossovers. Over the historical 15-year period, the Town provided an average level of service which equates to an investment of \$3,763 per capita. Based on the growth over the forecast period to 2034, the Town is eligible to collect approximately \$15.50 million for sidewalks, bridges, culverts, and streetlights.

In total the D.C.-eligible amount for services related to a highway – roads and related is approximately \$64.41 million.

Based on the anticipated growth in the Town over the forecast period, approximately \$22.47 million of future capital has been identified for roads and related services, including road improvements to various intersections, paved shoulders, a multi-use pathway, and electric vehicle chargers. A deduction of approximately \$7.24 million has been made to recognize the portion of the capital works that will benefit development beyond the forecast period. Additionally, deductions of approximately \$2.80 million and \$4.34 million have been made to account for the benefit to existing development and the existing reserve fund balance, respectively. Further, a deduction of approximately \$684,823 has been made to address the anticipated increase in need from population growth within existing residential units over the forecast period. Therefore, the net growth-related D.C. recoverable amount of approximately \$7.41 million has been included in the calculations.

The residential/non-residential capital cost allocation for services related to a highway – roads and related is based on the ratio of the anticipated population and employment growth over the 2024 to 2033 forecast period. This results in 75% being allocated to residential development and 25% to non-residential development.

#### Table 5-3 Infrastructure Costs Included in the Development Charge Calculation Services Related to a Highway – Roads and Related

							Less:		Potential D.C. Recoverable Cost		
Proj. No.	Increased Service Needs Attributable to Anticipated Development 2024 to 2033	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions	Net Capital Cost	Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New Development	Total	Residential Share 75%	Non- Residential Share 25%
	Roads										
1	Fryer St Lowes SR to Pickering	2024-2034	3,000,000	580,700		2,419,300	650,000		1,769,300	1,326,975	442,325
2	Lowes S.R Sandwich St to Meloche Rd Upgrades & A.T.	2024-2034	5,600,000	1,037,300		4,562,700	1,402,000		3,160,700	2,370,525	790,175
3	Fort Street Intersection Improvements	2029-2030	250,000	-		250,000	-		250,000	187,500	62,500
4	Meloche Road Intersection Improvements	2024-2033	300,000	-		300,000	45,000		255,000	191,250	63,750
5	Provision for Capacity Improvements	2024-2028	500,000	-		500,000	-		500,000	375,000	125,000
6	EV Chargers	2024-2029	40,000	-		40,000	-		40,000	30,000	10,000
7	CR20 - Alma Street to CR3 - Bike Lane / Buffer Paved Shoulder	2029-2034	1,705,000	-		1,705,000	255,800		1,449,200	1,086,900	362,300
8	CR10 to CR20 to 2nd Concession & Greenway to CR11 Buffered Paved Shoulder	2027-2029	665,000	-		665,000	99,800		565,200	423,900	141,300
9	CR10 Multi-Use Pathway in McGregor	2024	205,000	-		205,000	30,800		174,200	130,650	43,550
10	2nd Concession – CR10 to South Riverview	2024	1,305,000	-		1,305,000	195,800		1,109,200	831,900	277,300
11	Thomas Road – Multi-Use Pathway	2030	792,000	-		792,000	118,800		673,200	504,900	168,300
12	Howard Industrial - New Road	2024-2033	7,500,000	5,625,000		1,875,000	-		1,875,000	1,406,250	468,750
	Financing Costs										
13	Texas Road - County Road 20 to County Road 5 Growth Related Debt Principal	2024-2037	546,343	-		546,343	-		546,343	409,757	136,586
14	Texas Road - County Road 20 to County Road 5 Growth Related Debt - Interest (Discounted)	2024-2037	58,099	-		58,099	-		58,099	43,574	14,525
	Population Incline Adjustment						684,823		(684,823)	(684,823)	
	Reserve Fund Adjustment						4,335,199		(4,335,199)	(3,251,399)	(1,083,800)
	Total		22,466,441	7,243,000	-	15,223,441	7,818,022	-	7,405,419	5,382,859	2,022,561



#### 5.3.3 Public Works (Facilities and Fleet)

The Town's public works department operates out of a combined space of 28,633 sq.ft. of building area, providing an average level of service of \$643 per capita (over the historical 15-year period). This level of service provides the Town with a maximum D.C.-eligible amount for recovery over the forecast period of approximately \$2.65 million.

The public works department currently maintains an inventory of 99 vehicles and equipment with a total replacement cost of approximately \$7.85 million. This inventory provides for an average level of service of \$303 per capita. This level of service provides the Town with a maximum D.C.-eligible amount for recovery over the 10-year forecast period of approximately \$1.25 million.

In total the D.C.-eligible amount for public works (facilities and fleet) is approximately \$3.90 million.

Approximately \$4.70 million of future capital has been identified for public works services. This includes the addition of new public works vehicles and a provision for new facility space. Of this amount, a deduction of \$812,000 has been made to recognize the portion of the capital works that will benefit development beyond the forecast period. Further, a deduction of approximately \$329,281 has been made to address the anticipated increase in need from population growth within existing residential units over the forecast period. Therefore, the net growth-related D.C. recoverable amount of approximately \$3.56 million has been included in the calculations.

The residential/non-residential capital cost allocation for public works (facilities and fleet) is based on the ratio of the anticipated population and employment growth over the 2024 to 2033 forecast period. This results in 75% being allocated to residential development and 25% to non-residential development.
#### Table 5-4 Infrastructure Costs Included in the Development Charge Calculation Public Works (Facilities and Fleet)

									Less:	Potentia	al D.C. Recov	erable Cost
Proj. No.	Increased Service Needs Attributable to Anticipated Development 2024 to 2033	Service to Which Project Relates	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions	Net Capital Cost	Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New Development	Total	Residential Share 75%	Non- Residential Share 25%
1	Provision for Facility Space	Services Related to a Highway	2024-2033	2,900,000	812,000		2,088,000			2,088,000	1,566,000	522,000
2	Two Single Axle Dump Trucks w/plow	Services Related to a Highway	2024-2033	900,000	-		900,000	-		900,000	675,000	225,000
3	Multi-use Trackless Unit	Services Related to a Highway	2024-2033	182,000	-		182,000	-		182,000	136,500	45,500
4	Additional Pick Up Truck	Services Related to a Highway	2024-2033	70,000	-		70,000	-		70,000	52,500	17,500
5	Additional Street Sweeper	Services Related to a Highway	2024-2033	500,000	-		500,000	-		500,000	375,000	125,000
6	Additional Pick Up Truck	Water Services	2024-2033	70,000	-		70,000	-		70,000	52,500	17,500
7	Additional Utility Van	Water Services	2024-2033	80,000	-		80,000	-		80,000	60,000	20,000
	Population Incline Adjustment							329,281		(329,281)	(329,281)	
	Total			4,702,000	812,000	-	3,890,000	329,281	-	3,560,719	2,588,219	972,500



## 5.3.4 Fire Protection Services

The Amherstburg Fire Department operates out of a total of three (3) fire halls with a combined 19,592 sq.ft. of facility space. Over the historical 15-year period the Town provided an average of 0.88 sq.ft. of facility space per capita, which equates to an investment of \$618 per capita. Based on the anticipated growth over the forecast period to 2034, this level of service provides the Town with a maximum D.C.-eligible amount for recovery of approximately \$2.55 million.

The fire department has a current inventory of 19 vehicles and equipment. Over the historical 15-year period the Town has provided an average level of investment of \$373 per capita. Based on the average level of service, the total D.C.-eligible amount for fire vehicles over the forecast period to 2033 is approximately \$1.54 million.

In addition to vehicles, the Town provides 307 items of small equipment and gear for use in fire services with a total replacement cost of approximately \$3.37 million. Over the historical 15-year period the Town provided an average level of investment of \$147 per capita. This results in a D.C.-eligible amount of \$0.60 million for small equipment and gear over the forecast period.

Based on the above, the total D.C.-eligible amount recovery for fire protection services over the 10-year forecast period is approximately \$4.69 million.

To service new development, the Town has identified future capital needs totalling approximately \$15.90 million, which includes a Fire Facility at Libro Centre, Boblo Island Building, 100 ft. Ladder Truck, and the outfitting of 6 additional staff members. Of this amount, a deduction of \$857,800 has been made to recognize the portion of the capital works that will benefit development beyond the forecast period. Additionally, deductions of approximately \$8.53 million and \$1.04 million have been made to account for the benefit to existing development and the existing reserve fund balance, respectively. Further, a deduction of \$463,816 has been made to address the anticipated increase in need from population growth within existing residential units over the forecast period. In total, the net D.C. recoverable amount included in the D.C. calculation is approximately \$5.02 million.

These costs are shared between residential and non-residential growth based on the population to employment growth ratio over the forecast period to 2033, resulting in a



75% allocation to residential development and 25% allocation to non-residential development.



Table 5-5Infrastructure Cost Included in the Development Charges CalculationFire Protection Services

							Less:		Potentia	al D.C. Recov	erable Cost
Proj. No.	Increased Service Needs Attributable to Anticipated Development	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions	Net Capital Cost	Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New	Total	Residential Share	Non- Residential Share
	2024 to 2033							Development		75%	25%
1	Fire Facility at Libro Centre	2025-2030	11,330,000	717,400		10,612,600	6,547,300		4,065,300	3,048,975	1,016,325
2	Fire Facility at Libro Centre Growth Related Financing Costs	2025-2045	936,192	140,400		795,792	-		795,792	596,844	198,948
3	Ladder Truck	2027	2,700,000	-		2,700,000	1,980,000		720,000	540,000	180,000
4	Full Time Staff Members	2027	170,000	-		170,000	-		170,000	127,500	42,500
5	Boblo Island Building	2024	764,000	-		764,000	-		764,000	573,000	191,000
	Population Incline Adjustment						463,816		(463,816)	(463,816)	
	Reserve Fund Adjustment						1,035,747		(1,035,747)	(776,810)	(258,937)
	Total		15,900,192	857,800	-	15,042,392	10,026,863	-	5,015,529	3,645,693	1,369,836



## 5.3.5 Policing Services

The Town of Amherstburg has entered into an agreement with the Windsor Police Services Board for the provision of police services. The Town's police services are operated out of approximately 9,536 sq.ft. of facility space, providing for an average level of service of approximately 0.43 sq.ft. per capita or an average investment of \$350 per capita. This level of service provides the Town with a maximum D.C.-eligible amount for recovery of approximately \$1.44 million related to police facility space over the 10-year forecast period.

The police department has a current inventory of 13 vehicles, with an estimated replacement value of approximately \$818,000. Over the historical 15-year period the Town has provided an average level of investment of \$48 per capita. Based on the average level of service, the total D.C.-eligible amount for recovery for police vehicles over the forecast period is \$0.20 million.

The police department utilizes police equipment and gear with a total replacement cost of approximately \$2.86 million. Over the historical 15-year period the Town provided an average level of investment of \$125 per capita. This results in a D.C.-eligible amount of \$0.52 million for small equipment and gear over the 10-year forecast period.

Based on the above, the total D.C.-eligible amount for policing services over the 10-year forecast period is approximately \$2.16 million.

To facilitate growth over the long-term forecast period, provisions for additional facility space, vehicles, and small equipment and gear have been identified in the amount of approximately \$1.66 million. Of the total gross capital cost, \$113,281 has been deducted to reflect the existing balance in the reserve fund. Additionally, \$130,842 has been deducted to address the anticipated increase in need from population growth within existing residential units over the forecast period Therefore approximately \$1.41 million has been included in the D.C. calculations.

These costs are shared between residential and non-residential growth based on the relative anticipated growth in population and employment over the 10-year forecast period, resulting in a 75% allocation to residential development and 25% allocation to non-residential development.

## Table 5-4Infrastructure Costs Included in the Development Charge CalculationPolicing Services

								Less:	Potential D.C. Recoverable Cost		
Proj. No.	Increased Service Needs Attributable to Anticipated Development	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions	Net Capital Cost	Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New	Total	Residential Share	Non- Residential Share
	2024 to 2033							Development		75%	25%
1	Provision for Additional Small Equipment and Gear	2024-2033	54,000	-		54,000	-		54,000	40,500	13,500
2	Provision for Additional Facility Space	2024-2033	1,500,000	-		1,500,000	-		1,500,000	1,125,000	375,000
3	Provision for Additional Vehicles	2024-2033	105,000	-		105,000	-		105,000	78,750	26,250
	Population Incline Adjustment						130,842		(130,842)	(130,842)	
	Reserve Fund Adjustment						113,281		(113,281)	(84,961)	(28,320)
	Total		1,659,000	-	-	1,659,000	244,124	-	1,414,876	1,028,447	386,430



### 5.3.6 Parks and Recreation Services

The Town currently has approximately 354.24 acres of parkland within its jurisdiction including the Co-An Park, Canard River Park, and various other types of parks. Over the historical 15-year period, the Town provided an average level of service of 12.10 acres of parkland per 1,000 population. In addition to the parkland, the Town also provides for various amenities such as soccer fields, ball diamonds, play structures, a splash pad, gazebos, etc. Over the past 15 years, the Town has provided an average level of service of 3.90 parkland amenities per 1,000 population. The Town also provides for 10,782 linear meters of parkland trails, including asphalt, turf, interlock, granular, and concrete trails. Over the past 15 years, the average level of service was 0.24 linear meters per capita.

Based on the above level of service provided for parks, this equates to an investment of \$5,385 per capita. When applied over the forecast period, this average level of service translates into a D.C.-eligible amount for recovery of approximately \$22.19 million for parkland development, amenities, and trails.

The Town currently utilizes 120 vehicles and equipment to maintain the parks and recreation facilities. Over the historical 15-year period, the Town provided an average level of service of 3.40 vehicles per 1,000 population. Based on the growth anticipated over the forecast period, the Town would be eligible to collect approximately \$0.32 million for vehicles and equipment.

The Town provides indoor recreation services in facilities totaling 172,263 sq.ft. of space. The facilities include the Libro Centre, Thomas Road Buildings, and Amherstburg Community Services Building, etc. Over the historical 15-year period the Town provided an average level of service of 7.94 sq.ft. of space per capita. This average level of service equates to an average investment of \$6,887 per capita which translates to a D.C.-eligible amount of approximately \$28.38 million over the forecast period.

The total D.C.-eligible amount for parks and recreation services over the forecast period to 2034 is approximately \$50.88 million.

Based on the projected growth over the 10-year forecast period, the Town has identified approximately \$18.45 million in future growth-related capital costs for parks and



recreation services. These capital costs include provisions for parkland development, various projects for the Libro Phase II – Sportsplex, and park expansions and redevelopments. A deduction of approximately \$3.34 million has been made to recognize the portion of the capital works that will benefit development beyond the forecast period. A deduction of \$200,000 has been removed from the Co-An Park Playground project to represent the Town of Essex's share of the project cost. In addition, deductions of approximately \$4.36 million and \$2.99 million have been made to account for the benefit to existing development and the existing reserve fund balance, respectively. Further, a deduction of \$810,638 has been made to address the anticipated increase in need from population growth within existing residential units over the forecast period. The resulting net-growth-related capital cost is approximately \$6.75 million. This amount has been included in the D.C. calculations.

While parks and recreation services usage are predominately residential based, there is some use of facility space and parks by non-residential users. To acknowledge this use, the growth-related capital costs have been allocated 95% to residential development and 5% to non-residential development.

#### Table 5-5 Infrastructure Costs Included in the Development Charge Calculation Parks and Recreation Services

							Le	ss:	Potential	D.C. Recovera	able Cost
Proj. No.	Increased Service Needs Attributable to Anticipated Development 2024 to 2033	Timing (year)	Gross Capital Cost Estimate (2024\$)	Post Parioa	Other Deductions	Net Capital Cost	Benefit to Existing Development	Grants, Subsidies and Other Contributions Attributable to New Development	Total	Residential Share 95%	Non- Residential Share 5%
	Parkland Development & Amenities										
1	Parkland Development	2024-2033	1,000,000	-		1,000,000	-		1,000,000	950,000	50,000
	Libro Phase II - Sportsplex:			-							
2	Baseball Diamonds (lit, dugouts, bleachers, fencing, irrigated)	2026	2,500,000	515,500		1,984,500	1,250,000		734,500	697,775	36,725
3	Splash Pad	2026	500,000	103,100		396,900	250,000		146,900	139,555	7,345
4	Concession/Field House/Change House	2026	1,000,000	412,400		587,600	-		587,600	558,220	29,380
5	Recreational Trails	2026	300,000	123,700		176,300	-		176,300	167,485	8,815
6	Boardwalks and Kayak Launch	2026	350,000	-		350,000	-		350,000	332,500	17,500
7	Skate Park	2026	1,000,000	82,500		917,500	800,000		117,500	111,625	5,875
8	Pavillion Large Picnic Shelter	2026	900,000	371,100		528,900	-		528,900	502,455	26,445
9	Parking	2026	1,200,000	494,900		705,100	-		705,100	669,845	35,255
10	Storage	2026	3,000,000	1,237,100		1,762,900	-		1,762,900	1,674,755	88,145
11	Other Kings Navy Yard Park Expansion - Unfunded Amount	2024	1,698,600	-		1,698,600	-		1,698,600	1,613,670	84,930
12	Centennial Park Redevelopment and Enhancement	2024-2027	3,000,000	-		3,000,000	1,500,000		1,500,000	1,425,000	75,000
13	Co-An Park Playground	2024	400,000	-	200,000	200,000	50,000		150,000	142,500	7,500
14	Boat Ramp in Ranta Park	2025	1,600,000	-		1,600,000	505,500		1,094,500	1,039,775	54,725
	Population Incline Adjustment						810,638		(810,638)	(810,638)	
	Reserve Fund Adjustment						2,992,355		(2,992,355)	(2,842,737)	(149,618)
	Total		18,448,600	3,340,300	200,000	14,908,300	8,158,493	-	6,749,807	6,371,785	378,022





## 5.3.7 Growth Studies

Growth studies would be considered a class of service under the D.C.A. and is comprised of studies related to D.C. eligible services. The Town has identified the need for various studies over the forecast period related to Parks, Water, Sanitary, and Transportation Master Plans, two D.C. studies, an Official Plan update, and a Water Treatment Plant Environmental Assessment.

The total capital costs of these studies are approximately \$1.86 million. Deductions of \$479,500 and \$416,719 have been made to account for the share of the studies that benefit existing development and the existing reserve fund balance, respectively. In addition, a deduction of \$17,160 was made for the Official Plan Updates to recognize the benefit to non-D.C. services. Further, a deduction of \$83,748 has been made to address the anticipated increase in need from population growth within existing residential units over the forecast period. As a result of these deductions, the net D.C.-recoverable cost to be included in the calculations is approximately \$861,174.

These costs are shared between residential and non-residential growth based on the population to employment ratio over the forecast period, resulting in 75% being allocated to residential development and 25% being allocated to non-residential development.

## Table 5-6Infrastructure Costs Included in the Development Charge CalculationGrowth Studies

								L	ess: Pote	tial D.C. Recove	erable Cost
Proj. No.	Increased Service Needs Attributable to Anticipated Development 2024 to 2033	Timing (year)	Service to Which Project Relates	Gross Capital Cost Estimate (2024\$)	Post Period Benefit	Other Deductions (to recognize benefit to non-D.C. services)	Net Capital Cost	Benefit to Existing Development	Grants, Subsidies and Other Contributions Total Attributable to New Development	Residentia Share	Non- Residential Share
1	Parks Master Plan - Unfunded Amount	2024	Parks and Recreation Services	15,000	-		15,000	-	15,	000 14,25	) 750
2	Parks Master Plan	2029	Parks and Recreation Services	200,000	-		200,000	100,000	100,	000 95,00	5,000
3	Water Masterplan	2025	Water Services	150,000	-		150,000	37,500	112,	500 84,37	5 28,125
4	Water Masterplan	2030	Water Services	150,000	-		150,000	37,500	112,	500 84,37	5 28,125
5	Water Treatment Plant EA	2024-2025	Water Services	300,000	-		300,000	75,000	225,	000 168,75	56,250
6	Sanitary Masterplan	2024	Wastewater Services	300,000	-		300,000	75,000	225,	000 182,25	42,750
7	Sanitary Masterplan	2029	Wastewater Services	300,000	-		300,000	75,000	225,	000 182,25	) 42,750
8	Transportation Master Plan - Unfunded Amount	2024	Services Related to a Highway	19,200	-		19,200	-	19,	200 14,40	4,800
9	Transportation Master Plan	2029	Services Related to a Highway	146,000	-		146,000	36,500	109,	500 82,12	5 27,375
10	Development Charges Study - Unfunded Amount	2024	All D.C. Services	50,000	-		50,000	-	50,	000 37,50	) 12,500
11	Development Charges Study	2033	All D.C. Services	56,500	-		56,500	-	56,	500 42,37	5 14,125
12	Official Plan Update	2024	All Services	85,800	-	8,580	77,220	21,500	55,	720 41,79	) 13,930
13	Official Plan Update	2029-2033	All Services	85,800	-	8,580	77,220	21,500	55,	720 41,79	) 13,930
	Population Incline Adjustment							83,748	(83,	748) (83,74	3)
	Reserve Fund Adjustment							416,719	(416,	719) (329,208	3) (87,511)
	Total			1,858,300	-	17,160	1,841,140	979,966	- 861,	174 658,274	4 202,899



## Chapter 6 D.C. Calculation



## 6. D.C. Calculation

Table 6-1 calculates the proposed uniform D.C.s to be imposed on anticipated development in the Town for urban (wastewater services) over the 10-year forecast period from 2024 to 2033. Table 6-2 calculates the proposed uniform D.C.s for Townwide services over the 10-year forecast period from 2024 to 2033.

The calculation for residential development is generated on a per capita basis and is based upon five forms of housing types (singles and semi-detached, multiples, apartments 2+ bedrooms, apartments studio and 1 bedroom, and special care/special dwelling units). The non-residential D.C. has been calculated on a per sq.ft. of G.F.A. basis for all types of non-residential development (industrial, commercial, and institutional).

The D.C.-eligible costs for each service component were developed in Chapter 5 for all Town services, based on their proposed capital programs.

For the residential calculations, the total cost is divided by the "gross" (new resident) population to determine the per capita amount. The eligible-D.C. cost calculations set out in Chapter 5 are based on the net anticipated population increase (the forecast new unit population plus the anticipated incline in existing units). The cost per capita is then multiplied by the average occupancy of the new units (Appendix A, Schedule 4) to calculate the charge in Tables 6-1 and 6-2.

With respect to non-residential development, the total costs in the uniform charge allocated to non-residential development (based on need for service) have been divided by the anticipated development over the planning period to calculate a cost per sq.ft. of G.F.A.

Table 6-3 summarizes the total D.C. that is applicable for all services and Table 6-4 summarizes the gross capital expenditures and sources of revenue for works to be undertaken during the life of the by-law.



#### Table 6-1 Town of Amherstburg Development Charge Calculation Urban Services – Wastewater

		2024\$ D.C	Eligible Cost	2024\$ D.CEI	igible Cost
SERVICE/CLASS		Residential	Non-Residential	S.D.U.	per sq.ft.
		\$	\$	\$	\$
1. Wastewater Services					
1.1 Treatment plants & Sewers		15,198,114	4,021,387	12,351	6.52
		15,198,114	4,021,387	12,351	6.52
TOTAL		15,198,114	4,021,387	12,351	6.52
D.CEligible Capital Cost		\$15,198,114	\$4,021,387		
10-Year Urban Gross Population/GFA Growth (sq.ft.)		3,640	617,200		
Cost Per Capita/Non-Residential GFA (sq.ft.)		\$4,175.31	\$6.52		
By Residential Unit Type	<u>P.P.U.</u>				
Single and Semi-Detached Dwelling	2.958	\$12,351			
Other Multiples	2.067	\$8,630			
Apartments - 2 Bedrooms +	2.000	\$8,351			
Apartments - Studio and 1 Bedroom	1.405	\$5,866			
Special Care/Special Dwelling Units	1.100	\$4,593			



#### Table 6-2 Town of Amherstburg Development Charge Calculation Town-wide Services

		2024\$ D.C	Eligible Cost	2024\$ D.CEli	gible Cost
SERVICE/CLASS		Residential	Non-Residential	S.D.U.	per sq.ft.
		\$	\$	\$	\$
2. <u>Water Services</u>					
2.1 Treatment, storage and distribution systems		7,994,567	3,003,887	6,470	1.72
		7,994,567	3,003,887	6,470	1.72
3. <u>Services Related to a Highway</u>					
3.1 Roads and Related		5,382,859	2,022,561	4,356	1.16
		5,382,859	2,022,561	4,356	1.16
4. <u>Public Works (Facilities and Fleet)</u>		0.500.040		0.005	
4.1 Public Works (Facilities and Fleet)		2,588,219	972,500	2,095	0.55
		2,588,219	972,500	2,095	0.55
E Fire Drotection Consisten					
<ol> <li><u>Fire Protection Services</u></li> <li>5.1 Fire facilities, vehicles &amp; equipment</li> </ol>		3,645,693	1,369,836	2,950	0.78
5.1 File lacilities, venicies à equipment		3,645,693	1,369,836	2,950	0.78
		3,043,035	1,303,030	2,330	0.70
6. Policing Services					
6.1 Facilities, vehicles and equipment, small equip	nent and gear	1,028,447	386,430	832	0.22
		1,028,447	386,430	832	0.22
		, /	,		-
7. Parks and Recreation Services					
Park development, amenities, trails,					
7.1 recreation facilities, vehicles, and equipment		6,371,785	378,022	5,157	0.22
		6,371,785	378,022	5,157	0.22
8. <u>Growth Studies</u>					
8.1 Growth Studies		658,274	202,899	533	0.12
		658,274	202,899	533	0.12
TOTAL		27,669,844	8,336,134	22,393	4.77
D.CEligible Capital Cost		\$27,669,844	\$8,336,134		
10-Year Gross Population/GFA Growth (sq.ft.)		3,655	1,748,600		
Cost Per Capita/Non-Residential GFA (sq.ft.)		\$7,570.41	\$4.77		
By Residential Unit Type	<u>P.P.U.</u>	¢.,c.0.41	÷		
Single and Semi-Detached Dwelling	2.958	\$22,393			
Other Multiples	2.067	\$15,648			
Apartments - 2 Bedrooms +	2.000	\$15,141			
Apartments - Studio and 1 Bedroom	1.405	\$10,636			
Special Care/Special Dwelling Units	1.100	\$8,327			
-					



#### Table 6-3 Town of Amherstburg Development Charge Calculation Total All Services

	2024\$ D.C	Eligible Cost	2024\$ D.CEligible Cost			
	Residential	Non-Residential	S.D.U.	per sq.ft.		
	\$	\$	\$	\$		
Wastewater Services 10 Year	15,198,114	4,021,387	12,351	6.52		
Town-wide Services 10 Year	27,669,844	8,336,134	22,393	4.77		
TOTAL	42,867,958	12,357,521	34,744	11.29		

## Table 6-4Town of AmherstburgGross Expenditure and Sources of Revenue Summary for Costs to be Incurred over the Life of the By-law

					Sources of	f Financing		
			Tax Base	or Other Non-D.C	. Source		D.C. Res	erve Fund
	Service/Class	Total Gross Cost	Other Deductions	Benefit to Existing	Other Funding	Post D.C. Period Benefit	Residential	Non-Residential
1.	Wastewater Services 1.1 Treatment plants & Sewers	68,395,047	0	32,589,500	5,920,000	9,164,700	16,783,886	3,936,961
2.	Water Services 2.1 Treatment, storage and distribution systems	47,694,000	2,359,978	18,767,800	0	11,886,500	11,009,792	3,669,931
3.	Services Related to a Highway 3.1 Roads and Related	22,326,955	0	2,798,000	0	7,243,000	9,214,466	3,071,489
4.	<ul><li>Public Works (Facilities and Fleet)</li><li>4.1 Public Works (Facilities and Fleet)</li></ul>	4,702,000	0	0	0	812,000	2,917,500	972,500
5.	Fire Protection Services 5.1 Fire facilities, vehicles & equipment	15,385,286	0	8,527,300	0	780,580	4,558,055	1,519,352
6.	Policing Services 6.1 Facilities, vehicles and equipment, small equpment and gear	1,659,000	0	0	0	0	1,244,250	414,750
7.	<ul> <li>Parks and Recreation Services</li> <li>7.1 Park development, amenities, trails, recreation facilities, vehicles, and equipment</li> </ul>	18,448,600	200,000	4,355,500	0	3,340,300	10,025,160	527,640
8.	Growth Studies 8.1 Growth Studies	1,772,500	8,580	458,000	0	0	1,029,440	276,480
Tot	tal Expenditures & Revenues	\$180,383,389	\$2,568,558	\$67,496,100	\$5,920,000	\$33,227,080	\$56,782,549	\$14,389,102





## Chapter 7 D.C. Policy Recommendations and D.C. By-law Rules

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## 7. D.C. Policy Recommendations and D.C. By-law Rules

## 7.1 Introduction

Subsection 5 (1) 9 states that rules must be developed:

"to determine if a development charge is payable in any particular case and to determine the amount of the charge, subject to the limitations set out in subsection (6)."

Paragraph 10 of the section goes on to state that the rules may provide for exemptions, phasing in and/or indexing of D.C.s.

Subsection 5 (6) establishes the following restrictions on the rules:

- the total of all D.C.s that would be imposed on anticipated development must not exceed the capital costs determined under subsection 5 (1) 2-7 for all services involved;
- if the rules expressly identify a type of development, they must not provide for it to pay D.C.s that exceed the capital costs that arise from the increase in the need for service for that type of development; however, this requirement does not relate to any particular development; and
- if the rules provide for a type of development to have a lower D.C. than is allowed, the rules for determining D.C.s may not provide for any resulting shortfall to be made up via other development.

With respect to "the rules," section 6 states that a D.C. by-law must expressly address the matters referred to above re subsection 5 (1) paragraphs 9 and 10, as well as how the rules apply to the redevelopment of land.

The rules provided are based on the Town's existing policies; with some modifications and consideration for the changes to the D.C.A. resulting from Bills 108, 138, 109, 197, 213, 23, 134 and 185.



## 7.2 D.C. By-law Structure

#### It is recommended that:

- the Town uses a uniform Town-wide D.C. calculation for services excluding wastewater services;
- D.C.s for wastewater services be imposed on the urban (wastewater service areas) areas of the Town; and
- one D.C. by-law be used for all services.

## 7.3 D.C. By-law Rules

The following subsections set out the recommended rules governing the calculation, payment and collection of D.C.s in accordance with section 6 of the D.C.A.

It is recommended that the following sections provide the basis for the D.C.s.:

### 7.3.1 Payment in any Particular Case

In accordance with the D.C.A., subsection 2 (2), a D.C. be calculated, payable, and collected where the development requires one or more of the following:

- "(a) the passing of a zoning by-law or of an amendment to a zoning bylaw under section 34 of the Planning Act;
- (b) the approval of a minor variance under section 45 of the Planning Act;
- (c) a conveyance of land to which a by-law passed under subsection 50(7) of the Planning Act applies;
- (d) the approval of a plan of subdivision under section 51 of the Planning Act;
- (e) a consent under section 53 of the Planning Act;
- (f) the approval of a description under section 9 of the Condominium Act, 1998; or
- (g) the issuing of a permit under the Building Code Act, 1992 in relation to a building or structure."



## 7.3.2 Determination of the Amount of the Charge

The following conventions be adopted:

- Costs allocated to residential uses will be assigned to different types of residential units based on the average occupancy for each housing type constructed during the previous decade. Costs allocated to non-residential uses will be assigned based on the number of square feet of G.F.A. constructed for eligible uses (i.e., industrial, commercial, and institutional).
- 2) Costs allocated to residential and non-residential uses are based upon a number of conventions, as may be suited to each municipal circumstance, e.g.
  - for parks and recreation services, a 5% non-residential attribution has been made to recognize use by the non-residential sector;
  - for services related to a highway roads and related, public works (facilities and fleet), fire protection services, police services, growth studies and water services, a 75% residential/25% non-residential attribution has been made based on a population vs. employment growth ratio over the 2024 to 2033 forecast period;
  - for wastewater services, an 81% residential/19% non-residential attribution has been made based on a population vs. employment growth ratio over the 2024 to 2033 forecast period.

## 7.3.3 Application to Redevelopment of Land (Demolition and Conversion)

As a result of the redevelopment of land, a building or structure existing on the same land within 60 months outside the downtown area and within 36 months inside the downtown area prior to the date of payment of D.C.s in regard to such redevelopment was, or is to be demolished, in whole or in part, or converted from one principal use to another principal use on the same land, in order to facilitate the redevelopment, the D.C.s otherwise payable with respect to such redevelopment shall be reduced by the following amounts:

a) in the case of a residential building or structure, or in the case of a mixed-use building or structure, the residential uses in the mixed-use building or structure, an amount calculated by multiplying the applicable D.C. in the by-law by the



number, according to type, of dwelling units that have been or will be demolished or converted to another principal use; and

 b) in the case of a non-residential building or structure or, in the case of mixed-use building or structure, the non-residential uses in the mixed-use building or structure, an amount calculated by multiplying the applicable D.C.s in the by-law by the gross floor area that has been or will be demolished or converted to another principal use;

provided that such amounts shall not exceed, in total, the amount of the D.C.s otherwise payable with respect to the redevelopment.

## 7.3.4 Exemptions (full or partial)

- a) Statutory exemptions:
- industrial building additions of up to and including 50% of the existing G.F.A. (defined in O. Reg. 82/98, section 1) of the building; for industrial building additions that exceed 50% of the existing G.F.A., only the portion of the addition in excess of 50% is subject to D.C.s (subsection 4 (3) of the D.C.A.);
- buildings or structures owned by and used for the purposes of any municipality, local board, or Board of Education (section 3);
- may add up to 2 apartments in an existing or new detached, semi-detached, or rowhouse (including in an ancillary structure);
- add one additional unit or 1% of existing units in an existing rental residential building;
- a university in Ontario that receives direct, regular, and ongoing operating funding from the Government of Ontario;
- affordable units;
- attainable units (to be in force at a later date);
- affordable inclusionary zoning units;
- non-profit housing; and
- discount for rental housing units based on bedroom size (i.e. three or more bedrooms – 25% reduction, two bedrooms – 20% reduction, and all others – 15% reduction).



- b) Non-statutory exemptions for Council's consideration:
- Lands, buildings or structures used or to be used for a place of worship or for the purposes of a churchyard or cemetery exempt from taxation under the Assessment Act;
- The development of non-residential farm buildings constructed for bona-fide farm uses, excluding marijuana production facilities and commercial greenhouses; and
- A building or structure used for a community use owned by a non-profit corporation.

## 7.3.5 Timing of Collection

The D.C.s for all services and classes are payable upon issuance of a building permit for each dwelling unit, building, or structure, subject to early or late payment agreements entered into by the Town and an owner under s. 27 of the D.C.A.

Rental housing and institutional developments will pay D.C.s in 6 equal annual payments commencing at occupancy.

Moreover, the D.C. amount for all developments occurring within 18 months of a Site Plan or Zoning By-law Amendment planning approval (for applications submitted after January 1, 2020), shall be determined based on the D.C. in effect on the day the applicable Site Plan or Zoning By-law Amendment application was submitted (as a complete application).

Instalment payments and payments determined at the time of Site Plan or Zoning Bylaw Amendment application are subject to annual interest charges. The maximum interest rate the Town can impose is the average prime rate plus 1%.

### 7.3.6 The Applicable Areas

The charges developed herein provide for varying charges within the Town, as follows:

- All Town-wide services the full residential and non-residential charge will be imposed on all lands within the Town; and
- Wastewater- the full residential and non-residential charge will be imposed on the wastewater service areas of the Town.



## 7.3.7 Indexing

Rates shall be adjusted, without amendment to the By-law, annually on January 1, in accordance with the Statistics Canada Quarterly, Non-Residential Building Construction Price Index (Table 18-10-0276-02).<sup>1</sup>

## 7.4 Other D.C. By-law Provisions

It is recommended that:

### 7.4.1 Categories of Services for Reserve Fund and Credit Purposes

The Town's D.C. collections are currently separated into seven (7) reserve funds: Services Related to a Highway, Fire Protection Services, Policing Services, Parks and Recreation Services, Wastewater Services, Water Services, and Administration. It is recommended that the Town rename Administration to Growth Studies, create a new reserve fund for Public Works (Facilities and Fleet), and continue the use of the existing reserve funds.

Appendix D outlines the reserve fund policies that the Town is required to follow as per the D.C.A.

#### 7.4.2 By-law In-force Date

A by-law under the D.C.A. comes into force on the day after which the by-law is passed by Council.

### 7.4.3 Minimum Interest Rate Paid on Refunds and Charged for Inter-Reserve Fund Borrowing

The minimum interest rate is what the Bank of Canada rate is on the day the by-law comes into force updated on the first business day of every January, April, July and October (as per section 11 of O. Reg. 82/98).

<sup>&</sup>lt;sup>1</sup> O. Reg. 82/98 referenced "The Statistics Canada Quarterly, Construction Price Statistics, catalogue number 62-007" as the index source. Since implementation, Statistics Canada has modified this index twice and the above-noted index is the most current. The draft by-law provided herein refers to O. Reg. 82/98 to ensure traceability should this index continue to be modified over time.



## 7.4.4 Area Rating

The D.C.A. requires that Council must consider the use of area specific charges:

- Section 2 (9) of the D.C.A. now requires a municipality to implement area-specific D.C.s for either specific services which are prescribed and/or for specific municipalities which are to be regulated (note that at this time, no municipalities or services are prescribed by the regulations).
- Section 10 (2) c.1 of the D.C.A. requires that "the development charges background study shall include consideration of the use of more than one development charge by-law to reflect different needs for services in different areas."

In regard to the first item, there are no services or specific municipalities identified in the regulations which must be area rated. The second item requires Council to consider the use of area rating.

Currently, the Town's by-law does provide for area-rating with respect to wastewater. All other Town services are recovered based on a uniform, Town-wide basis. There have been several reasons why area-rating has not been imposed on these services, including:

- 1. All Town services, with the exception of water and wastewater, require that the average 15-year service standard be calculated. This average service standard multiplied by growth in the Town, establishes an upper ceiling on the amount of funds that can be collected from all developing landowners. Section 4 (4) of O. Reg. 82/98 provides that "if a development charge by-law applies to a part of the municipality, the level of service and average level of service cannot exceed that which would be determined if the by-law applied to the whole municipality." Put in layman terms, the average service standard multiplied by the growth within the specific area would establish an area-specific ceiling which would significantly reduce the total revenue recoverable for the Town hence potentially resulting in D.C. revenue shortfalls and impacts on property taxes.
- Expanding on item 1, attempting to impose an area charge potentially causes equity issues in transitioning from a Town-wide approach to an area-specific approach. For example, if all services were now built (and funded) within Area A



(which is 75% built out) and this was funded with some revenues from Areas B and C, moving to an area-rating approach would see Area A contribute no funds to the costs of services in Areas B and C. The D.C.s would be lower in Area A (as all services are now funded) and higher in Areas B and C. As well, funding shortfalls may then potentially encourage the municipality to provide less services to Areas B and C due to reduced revenue.

3. Many services provided (roads, parks and recreation facilities, etc.) are not restricted to one specific area and are often used by all residents. For example, arenas located in different parts of the Town will be used by residents from all areas depending on the programing of the facility (i.e., a public skate is available each night, but at a different arena; hence usage of any one facility at any given time is based on programming availability).

For the reasons noted above, it is recommended that Council continue the D.C. approach to calculate the charges on an urban area basis for wastewater while all other services be charged on a uniform Town-wide basis

## 7.5 Other Recommendations

#### It is recommended that Council:

"Whenever appropriate, request that grants, subsidies and other contributions be clearly designated by the donor as being to the benefit of existing development or new development, as applicable;"

"Adopt the assumptions contained herein as an 'anticipation' with respect to capital grants, subsidies and other contributions;"

"Continue the D.C. approach to calculate the charges on a uniform Town-wide basis for all services except wastewater;"

"Continue the D.C. approach to calculate the charges on an urban-area basis for wastewater services;"

"Approve the capital project listing set out in Chapter 5 of the D.C.s Background Study dated September 16, 2024, subject to further annual review during the capital budget process;"



"Approve the D.C. Background Study dated September 16, 2024;"

"Determine that no further public meeting is required;" and

"Approve the D.C. By-law as set out in Appendix G".



## Chapter 8 By-law Implementation



## 8. By-law Implementation

## 8.1 Introduction

This chapter addresses the mandatory, formal public consultation process (section 8.1.2), as well as the optional, informal consultation process (section 8.1.3). The latter is designed to seek the co-operation and participation of those involved, in order to produce the most suitable policy. Section 8.2 addresses the anticipated impact of the D.C. on development from a generic viewpoint.

## 8.1.1 Public Meeting of Council

Section 12 of the D.C.A. indicates that before passing a D.C. by-law, Council must hold at least one public meeting, giving at least 20 clear days' notice thereof, in accordance with the Regulation. Council must also ensure that the proposed by-law and background report are made available to the public at least two weeks prior to the (first) meeting.

Any person who attends such a meeting may make representations related to the proposed by-law.

If a proposed by-law is changed following such a meeting, Council must determine whether a further meeting (under this section) is necessary (i.e., if the proposed by-law which is proposed for adoption has been changed in any respect, Council should formally consider whether an additional public meeting is required, incorporating this determination as part of the final by-law or associated resolution. It is noted that Council's decision, once made, is final and not subject to review by a Court or the Ontario Land Tribunal (OLT) (formerly the Local Planning Appeal Tribunal (LPAT)).

## 8.1.2 Other Consultation Activity

There are three broad groupings of the public who are generally the most concerned with municipal D.C. policy:

 The first grouping is the residential development community, consisting of land developers and builders, who are typically responsible for generating the majority of the D.C. revenues. Others, such as realtors, are directly impacted by D.C. policy. They are, therefore, potentially interested in all aspects of the charge,



particularly the quantum by unit type, projects to be funded by the D.C. and the timing thereof, and municipal policy with respect to development agreements, D.C. credits and front-ending requirements.

- 2. The second public grouping embraces the public at large and includes taxpayer coalition groups and others interested in public policy.
- 3. The third grouping is the industrial/commercial/institutional development sector, consisting of land developers and major owners or organizations with significant construction plans, such as hotels, entertainment complexes, shopping centres, offices, industrial buildings, and institutions. Also involved are organizations such as Industry Associations, the Chamber of Commerce, the Board of Trade, and the Economic Development Agencies, who are all potentially interested in municipal D.C. policy. Their primary concern is frequently with the quantum of the charge, G.F.A. exclusions such as basements, mechanical or indoor parking areas, or exemptions and phase-in or capping provisions in order to moderate the impact.

## 8.2 Anticipated Impact of the Charge on Development

The establishment of sound D.C. policy often requires the achievement of an acceptable balance between two competing realities. The first is that high non-residential D.C.s can, to some degree, represent a barrier to increased economic activity and sustained industrial/commercial growth, particularly for capital intensive uses. Also, in many cases, increased residential D.C.s can ultimately be expected to be recovered via housing prices and can impact project feasibility in some cases (e.g., rental apartments).

On the other hand, D.C.s or other municipal capital funding sources need to be obtained in order to help ensure that the necessary infrastructure and amenities are installed. The timely installation of such works is a key initiative in providing adequate service levels and in facilitating strong economic growth, investment, and wealth generation.



## 8.3 Implementation Requirements

### 8.3.1 Introduction

Once the Town has calculated the charge, prepared the complete background study, carried out the public process and passed a new by-law, the emphasis shifts to implementation matters. These include notices, potential appeals and complaints, credits, front-ending agreements, subdivision agreement conditions and finally the collection of revenues and funding of projects.

The sections that follow present an overview of the requirements in each case.

### 8.3.2 Notice of Passage

In accordance with section 13 of the D.C.A., when a D.C. by-law is passed, the Town Clerk shall give written notice of the passing and of the last day for appealing the by-law (the day that is 40 days after the day it was passed). Such notice must be given no later than 20 days after the day the by-law is passed (i.e., as of the day of newspaper publication or the mailing of the notice).

Section 10 of O. Reg. 82/98 further defines the notice requirements which are summarized as follows:

- notice may be given by publication in a newspaper which is (in the Clerk's opinion) of sufficient circulation to give the public reasonable notice, or by personal service, fax, or mail to every owner of land in the area to which the by-law relates;
- subsection 10 (4) lists the persons/organizations who must be given notice; and
- subsection 10 (5) lists the eight items that the notice must cover.

#### 8.3.3 By-law Pamphlet

In addition to the "notice" information, the Town must prepare a "pamphlet" explaining each D.C. by-law in force, setting out:

- a description of the general purpose of the D.C.s;
- the "rules" for determining if a charge is payable in a particular case and for determining the amount of the charge;



- the services to which the D.C.s relate; and
- a description of the general purpose of the Treasurer's statement and where it may be received by the public.

Where a by-law is not appealed to the OLT, the pamphlet must be readied within 60 days after the by-law comes into force. Later dates apply to appealed by-laws.

The Town must give one copy of the most recent pamphlet without charge to any person who requests one.

## 8.3.4 Appeals

Sections 13 to 19 of the D.C.A. set out the requirements relative to making and processing a D.C. by-law appeal and OLT hearing in response to an appeal. Any person or organization may appeal a D.C. by-law to the OLT by filing a notice of appeal with the Town Clerk, setting out the objection to the by-law and the reasons supporting the objection. This must be done by the last day for appealing the by-law, which is 40 days after the by-law is passed.

The Town is conducting a public consultation process in order to address the issues that come forward as part of that process, thereby avoiding or reducing the need for an appeal to be made.

### 8.3.5 Complaints

A person required to pay a D.C., or his agent, may complain to the Town Council imposing the charge that:

- the amount of the charge was incorrectly determined;
- the reduction to be used against the D.C. was incorrectly determined; or
- there was an error in the application of the D.C.

Sections 20 to 25 of the D.C.A. set out the requirements that exist, including the fact that a complaint may not be made later than 90 days after a D.C. (or any part of it) is payable. A complainant may appeal the decision of Town Council to the OLT.



## 8.3.6 Credits

Sections 38 to 41 of the D.C.A. set out a number of credit requirements, which apply where a municipality agrees to allow a person to perform work in the future that relates to a service in the D.C. by-law.

These credits would be used to reduce the amount of D.C.s to be paid. The value of the credit is limited to the reasonable cost of the work, which does not exceed the average level of service. The credit applies only to the service to which the work relates unless the municipality agrees to expand the credit to other services for which a D.C. is payable.

### 8.3.7 Front-Ending Agreements

The Town and one or more landowners may enter into a front-ending agreement that provides for the costs of a project that will benefit an area in the Town to which the D.C. by-law applies. Such an agreement can provide for the costs to be borne by one or more parties to the agreement who are, in turn, reimbursed in future by persons who develop land defined in the agreement.

Part III of the D.C.A. (sections 44 to 58) addresses front-ending agreements and removes some of the obstacles to their use which were contained in the *Development Charges Act,* 1989. Accordingly, the Town assesses whether this mechanism is appropriate for its use, as part of funding projects prior to Town funds being available.

### 8.3.8 Severance and Subdivision Agreement Conditions

Section 59 of the D.C.A. prevents a municipality from imposing directly or indirectly, a charge related to development or a requirement to construct a service related to development, by way of a condition or agreement under section 51 or section 53 of the *Planning Act*, except for:

- "local services, related to a plan of subdivision or within the area to which the plan relates, to be installed or paid for by the owner as a condition of approval under section 51 of the *Planning Act*," and
- "local services to be installed or paid for by the owner as a condition of approval under section 53 of the *Planning Act*."



It is also noted that subsection 59 (4) of the D.C.A. requires that the municipal approval authority for a draft plan of subdivision under subsection 51 (31) of the *Planning Act*, use its power to impose conditions to ensure that the first purchaser of newly subdivided land is informed of all the D.C.s related to the development, at the time the land is transferred.

In this regard, if the municipality in question is a commenting agency, in order to comply with subsection 59 (4) of the D.C.A. it would need to provide to the approval authority information regarding the applicable municipal D.C.s related to the site.

If the Town is an approval authority for the purposes of section 51 of the *Planning Act*, it would be responsible to ensure that it collects information from all entities that can impose a D.C.

The most effective way to ensure that purchasers are aware of this condition would be to require it as a provision in a registered subdivision agreement, so that any purchaser of the property would be aware of the charges at the time the title was searched prior to closing a transaction conveying the lands.



# Appendices



## Appendix A Background Information on Residential and Non-Residential Growth Forecast
#### Schedule 1 Town of Amherstburg Residential Growth Forecast Summary

			Excluc	ling Census Unde	ercount		1	Housing	Units	1		Person Per
	Year	Population (Including Census Undercount) <sup>[1]</sup>	Population	Institutional Population	Population Excluding Institutional Population	Singles & Semi- Detached	Multiple Dwellings <sup>[2]</sup>	Apartments <sup>[3]</sup>	Other	Total Households	Equivalent Institutional Households	Unit (P.P.U.): Total Population/ Total Households
<u>_</u>	Mid 2011	22,240	21,556	266	21,290	7,030	416	659	19	8,124	242	2.653
Historical	Mid 2016	22,630	21,936	281	21,655	7,330	440	735	15	8,520	255	2.575
	Mid 2021	24,270	23,524	224	23,300	7,910	455	805	15	9,185	204	2.561
Forecast	Mid 2024	26,710	25,889	247	25,642	8,378	557	1,069	15	10,019	225	2.584
Fore	Mid 2034	30,960	30,009	286	29,723	9,347	788	1,217	15	11,367	260	2.640
	Mid 2011 - Mid 2016	390	380	15	365	300	24	76	-4	396	13	
Incremental	Mid 2016 - Mid 2021	1,640	1,588	-57	1,645	580	15	70	0	665	-51	
Increr	Mid 2021 - Mid 2024	2,440	2,365	23	2,342	468	102	264	0	834	21	
	Mid 2024 - Mid 2034	4,250	4,120	39	4,081	969	231	148	0	1,348	35	

<sup>[1]</sup> Population includes the Census undercount estimated at approximately 3.2% and has been rounded.

<sup>[2]</sup> Includes townhouses and apartments in duplexes.

<sup>[3]</sup> Includes bachelor, 1-bedroom, and 2-bedroom+ apartment units.

Notes:

Numbers may not add due to rounding.

Source: Derived from Essex County 2022 Comprehensive Review, Growth Analysis Final Draft Report, October 5, 2022. Forecast is based on the high scenario. By Watson & Associates Economists Ltd.



Figure 1 Town of Amherstburg Annual Housing Forecast <sup>[1]</sup>



<sup>[1]</sup> Growth forecast represents calendar year.

Source: Historical housing activity derived from Town of Amherstburg building permit data, 2014 to 2023.



#### Schedule 2 Town of Amherstburg Estimate of the Anticipated Amount, Type and Location of Residential Development for Which Development Charges can be Imposed

Development Location	Timing	Single & Semi- Detached	Multiples <sup>[1]</sup>	Apartments <sup>[2]</sup>	Total Residential Units	Gross Population In New Units	Existing Unit Population Change	Net Population Increase, Excluding Institutional	Institutional Population	Net Population Including Institutional
Water and Wastewater (SE Quadrant)	2024 - 2034	596	46	37	679	1,926	2	1,928	21	1,949
Water and Wastewater (Other Areas)	2024 - 2034	368	185	111	664	1,675	463	2,139	18	2,157
Water Only	2024 - 2034	5	0	0	5	15	0	15	0	15
Town of Amherstburg	2024 - 2034	969	231	148	1,348	3,616	465	4,081	39	4,120

<sup>[1]</sup> Includes townhouses and apartments in duplexes. <sup>[2]</sup> Includes bachelor, 1-bedroom, and 2-bedroom+ apartment units.

Notes:

Numbers may not add due to rounding. Source: Watson & Associates Economists Ltd.



#### Schedule 3 Town of Amherstburg Current Year Growth Forecast Mid-2021 to Mid-2024

			Population
Mid 2021 Population			23,524
Occupants of	Units (2)	834	
New Housing Units,	multiplied by P.P.U. (3)	2.377	
Mid 2021 to Mid 2024	gross population increase	1,982	1,982
Occupants of New	Units	21	
Equivalent Institutional Units,	multiplied by P.P.U. (3)	1.100	
Mid 2021 to Mid 2024	gross population increase	23	23
Change in Housing	Units (4)	9,185	
Unit Occupancy,	multiplied by P.P.U. change rate (5)	0.039	
Mid 2021 to Mid 2024	total change in population	360	360
Population Estimate to Mid 20	25,889		
Net Population Increase, Mid 2	021 to Mid 2024		2,365

(1) 2021 population based on Statistics Canada Census unadjusted for Census undercount.

(2) Estimated residential units constructed, Mid-2021 to the beginning of the growth period assuming a six-month lag between construction and occupancy.

(3) Average number of persons per unit (P.P.U.) is assumed to be:

Structural Type	Persons Per Unit <sup>1</sup> (P.P.U.)	% Distribution of Estimated Units <sup>2</sup>	Weighted Persons Per Unit Average
Singles & Semi Detached	2.805	56%	1.574
Multiples (6)	2.088	12%	0.255
Apartments (7)	1.730	32%	0.548
Total		100%	2.377

<sup>1</sup> Based on 2021 Census custom database

<sup>2</sup> Based on Building permit/completion activity

- (4) 2021 households taken from Statistics Canada Census.
- (5) Change occurs due to aging of the population and family life cycle changes, lower fertility rates and changing economic conditions.
- (6) Includes townhouses and apartments in duplexes.
- (7) Includes bachelor, 1-bedroom and 2-bedroom+ apartments.

Note: Numbers may not add to totals due to rounding.



#### Schedule 4 Town of Amherstburg 10-Year Growth Forecast Mid-2024 to Mid-2034

			Population					
Mid 2024 Population			25,889					
Occupants of New Housing Units, Mid 2024 to Mid 2034	Units (2) multiplied by P.P.U. (3) gross population increase	1,348 2.683 3,616	3,616					
Occupants of New Equivalent Institutional Units, Mid 2024 to Mid 2034	Units multiplied by P.P.U. (3) gross population increase	35 <u>1.100</u> 39	39					
Change in Housing Unit Occupancy, Mid 2024 to Mid 2034	Units (4) multiplied by P.P.U. change rate (5) total change in population	10,019 0.046 465	465					
Population Estimate to Mid 20	30,009							
Net Population Increase, Mid 2	Net Population Increase, Mid 2024 to Mid 2034							

(1) Mid 2024 Population based on:

2021 Population (23,524) + Mid 2021 to Mid 2024 estimated housing units to beginning of forecast period  $(834 \times 2.377 = 1,982) + (21 \times 1.1 = 23) + (9,185 \times 0.039 = 360) = 25,889$ 

(2) Based upon forecast building permits/completions assuming a lag between construction and occupancy.

(3) Average number of persons per unit (P.P.U.) is assumed to be:

Structural Type	Persons Per Unit <sup>1</sup> (P.P.U.)	% Distribution of Estimated Units <sup>2</sup>	Weighted Persons Per Unit Average
Singles & Semi Detached	2.958	72%	2.126
Multiples (6)	2.067	17%	0.354
Apartments (7)	1.844	11%	0.202
one bedroom or less	1.405		
two bedrooms or more	2.000		
Total		100%	2.683

<sup>1</sup> Persons per unit based on adjusted Statistics Canada Custom 2021 Census database.

<sup>2</sup> Forecast unit mix based upon historical trends and housing units in the development process.

(4) Mid 2024 households based upon 2021 Census (9,185 units) + Mid 2021 to Mid 2024 unit estimate (834 units) = 10,019 units.

(5) Change occurs due to aging of the population and family life cycle changes, lower fertility rates and changing economic conditions.

(6) Includes townhouses and apartments in duplexes.

(7) Includes bachelor, 1-bedroom and 2-bedroom+ apartments.

Note: Numbers may not add to totals due to rounding.



### Schedule 5 Town of Amherstburg Historical Residential Building Permits Years 2014 to 2023

Year		Residential Building Permits								
rear	Singles & Semi Detached	Multiples <sup>[1]</sup>	Apartments <sup>[2]</sup>	Total						
2014	65	15	0	80						
2015	91	12	23	126						
2016	113	22	0	135						
2017	120	9	32	161						
2018	124	6	0	130						
Sub-total	513	64	55	632						
Average (2014 - 2018)	103	13	11	126						
% Breakdown	81.2%	10.1%	8.7%	100.0%						
2019	110	0	0	110						
2020	272	11	0	283						
2021	141	43	6	190						
2022	279	52	119	450						
2023	48	7	139	194						
Sub-total	850	113	264	1,227						
Average (2019 - 2023)	170	23	53	245						
% Breakdown	69.3%	9.2%	21.5%	100.0%						
2014 - 2023										
Total	1,363	177	319	1,859						
Average	136	18	32	186						
% Breakdown	73.3%	9.5%	17.2%	100.0%						

 <sup>[1]</sup> Includes townhouses and apartments in duplexes.
<sup>[2]</sup> Includes bachelor, 1-bedroom, and 2-bedroom+ apartment units.
Source: Historical housing activity derived from building permit data for the Town of Amherstburg, by Watson & Associates Economists Ltd.



#### Schedule 6a Town of Amherstburg Person Per Unit by Age and Type of Dwelling (2021 Census)

Age of		S	ingles and S	emi-Detache	d			15 Year Average Adjusted <sup>(1)</sup>
Dwelling	< 1 BR	1 BR	2 BR	3/4 BR	5+ BR	Total	15 Year Average	15 Year Average Adjusted <sup>[1]</sup>
1-5	-	-	1.939	2.964	4.308	2.805		
6-10	-	-	1.850	3.286	4.600	3.100		
11-15	-	-	-	3.000	-	2.904	2.936	2.958
16-20	-	-	-	3.253	3.357	3.183		
20-25	-	-	1.636	2.953	3.786	2.939		
25-35	-	-	1.923	2.708	-	2.667		
35+	-	1.706	1.793	2.579	3.918	2.510		
Total	1.083	2.286	1.834	2.744	3.926	2.677		

Age of	All Density Types									
Dwelling	< 1 BR	1 BR	2 BR	3/4 BR	5+ BR	Total				
1-5	-	-	1.878	2.988	4.308	2.699				
6-10	-	-	1.741	3.087	4.600	2.901				
11-15	-	-	1.813	2.860	-	2.642				
16-20	-	-	2.143	3.180	3.357	3.131				
20-25	-	-	1.421	2.945	3.786	2.799				
25-35	-	-	2.000	2.701	-	2.617				
35+	-	1.236	1.745	2.571	3.808	2.354				
Total	-	1.299	1.775	2.721	3.879	2.530				

<sup>[1]</sup> Adjusted based on historical trends. Note: Does not include Statistics Canada data classified as "Other."

P.P.U. Not calculated for samples less than or equal to 50 dwelling units and does not include institutional population.



#### Schedule 6b **Essex County Census Division** Person Per Unit by Age and Type of Dwelling (2021 Census)

Age of			Multipl	es <sup>[1]</sup>				
Dwelling	< 1 BR	1 BR	2 BR	3/4 BR	5+ BR	Total	15 Year Average	15 Year Average Adjusted <sup>[3]</sup>
1-5	-	-	1.843	2.520	-	2.088		
6-10	-	-	1.787	2.353	-	2.051		
11-15	-	-	1.779	2.520	-	2.128	2.089	2.067
16-20	-	-	1.693	2.458	-	2.105		
20-25	-	1.500	1.804	2.423	-	2.101		
25-35	-	-	2.016	3.060	-	2.578		
35+	1.121	1.377	1.883	2.969	3.632	2.351		
Total	1.333	1.366	1.850	2.817	3.556	2.285		

Age of			Apartm	ents <sup>[2]</sup>				
Dwelling	< 1 BR	1 BR	2 BR	3/4 BR	5+ BR	Total	15 Year Average	15 Year Average Adjusted <sup>[3]</sup>
1-5	-	1.410	1.772	3.273	-	1.730		
6-10	-	-	1.933	-	-	1.875		
11-15	-	1.667	1.933	2.750	-	1.992	1.866	1.844
16-20	-	1.261	1.807	3.625	-	1.836		
20-25	-	1.416	1.676	2.905	-	1.684		
25-35	-	1.226	1.815	3.476	-	1.660		
35+	1.112	1.211	1.796	2.757	-	1.512		
Total	1.091	1.226	1.794	2.877	-	1.563		

Age of	All Density Types									
Dwelling	< 1 BR	1 BR	2 BR	3/4 BR	5+ BR	Total				
1-5	-	1.516	1.914	3.225	4.465	2.927				
6-10	-	1.667	1.959	3.225	4.707	3.218				
11-15	-	1.625	1.931	3.170	4.443	3.023				
16-20	-	1.700	1.882	3.187	4.401	3.031				
20-25	-	1.537	1.812	3.025	4.257	2.874				
25-35	-	1.279	2.007	2.949	3.852	2.737				
35+	1.288	1.269	1.818	2.646	3.843	2.304				
Total	1.397	1.300	1.842	2.803	4.140	2.508				

Includes townhouses and apartments in duplexes.
Includes bachelor, 1 bedroom and 2 bedroom+ apartments.

<sup>[3]</sup> Adjusted based on historical trends.

Note: Does not include Statistics Canada data classified as "Other."

P.P.U. Not calculated for samples less than or equal to 50 dwelling units and does not include institutional population.



Schedule 7 Town of Amherstburg Person Per Unit Structural Type and Age of Dwelling (2021 Census)



#### Schedule 8a Town of Amherstburg Employment Forecast, 2024 to 2034

					A	ctivity Rate								Employment				Employment
Period	Population	Primary	Work at Home	Industrial	Commercial/ Population Related	Institutional	Total	N.F.P.O.W. <sup>[1]</sup>	Total Including N.F.P.O.W.	Primary	Work at Home	Industrial	Commercial/ Population Related	Institutional	Total	N.F.P.O.W. <sup>[1]</sup>	Total Employment (Including N.F.P.O.W.)	Total (Excluding Work at Home and N.F.P.O.W.)
Mid 2011	21,556	0.006	0.026	0.047	0.092	0.043	0.215	0.020	0.235	140	560	1,010	1,990	935	4,635	426	5,061	4,075
Mid 2016	21,936	0.005	0.021	0.052	0.090	0.044	0.212	0.023	0.235	115	460	1,135	1,975	970	4,655	494	5,149	4,195
Mid 2024	25,889	0.005	0.025	0.046	0.078	0.040	0.193	0.030	0.223	124	644	1,178	2,028	1,028	5,002	780	5,782	4,358
Mid 2034	30,009	0.005	0.025	0.055	0.086	0.044	0.216	0.034	0.250	157	760	1,660	2,580	1,320	6,477	1,012	7,489	5,717
								Incre	emental Change									
Mid 2011 - Mid 2016	380	-0.0013	-0.0050	0.0049	-0.0023	0.0008	-0.0028	0.0027	-0.0001	-25	-100	125	-15	35	20	68	88	120
Mid 2016 - Mid 2024	3,953	-0.0005	0.0039	-0.0062	-0.0117	-0.0045	-0.0190	0.0076	-0.0114	9	184	43	53	58	347	286	633	163
Mid 2024 - Mid 2034	4,120	0.0004	0.0005	0.0098	0.0076	0.0043	0.0226	0.0036	0.0262	33	116	482	552	292	1,475	232	1,707	1,359
								Ar	nual Average									
Mid 2011 - Mid 2016	76	-0.0003	-0.0010	0.0010	-0.0005	0.0002	-0.0006	0.0005	0.0000	-5	-20	25	-3	7	4	14	18	24
Mid 2016 - Mid 2024	494	-0.00006	0.00049	-0.00078	-0.00146	-0.00056	-0.00237	0.00095	-0.00142	1	23	5	7	7	43	36	79	20
Mid 2024 - Mid 2034	412	0.00004	0.00005	0.00098	0.00076	0.00043	0.00226	0.00036	0.00262	3	12	48	55	29	147	23	171	136

<sup>[1]</sup> Statistics Canada defines no fixed place of work (N.F.P.O.W.) employees as "persons who do not go from home to the same workplace location at the beginning of each shift. Such persons include building and landscape contractors, travelling salespersons, independent truck drivers, etc."

Note: Statistics Canada 2021 Census place of work employment data has been reviewed. The 2021 Census employment results have not been utilized due to a significant increase in work at home employment captured due to Census enumeration occurring during the provincial COVID-19 lockdown from April 1, 2021 to June 14, 2021.

Source: Derived from Essex County 2022 Comprehensive Review, Growth Analysis Final Draft Report, October 5, 2022. Forecast is based on the high scenario. By Watson & Associates Economists Ltd.

#### Schedule 8b Town of Amherstburg Employment and Gross Floor Area (G.F.A.) Forecast, 2024 to 2034

				Employment				Gross Floor A	rea in Square Fe	et (Estimated) <sup>[']</sup>	
Period	Population	Primary <sup>[2]</sup>	Industrial	Commercial/ Population Related	Institutional <sup>[3]</sup>	Total	Primary - Non- Bona Fide Farming <sup>[2]</sup>	Industrial	Commercial/ Population Related	Institutional <sup>[3]</sup>	Total
Mid 2011	21,556	140	1,010	1,990	935	4,075					
Mid 2016	21,936	115	1,135	1,975	970	4,195					
Mid 2024	25,889	124	1,178	2,028	1,028	4,358					
Mid 2034	30,009	157	1,660	2,580	1,302	5,699					
					Incremental Ch	ange					
Mid 2011 - Mid 2016	380	-25	125	-15	35	120					
Mid 2016 - Mid 2024	3,953	9	43	53	58	163					
Mid 2024 - Mid 2034	4,120	33	482	552	274	1,341	659,300	626,600	275,800	186,900	1,748,600
					Annual Avera	ge					
Mid 2011 - Mid 2016	76	-5	25	-3	7	24					
Mid 2016 - Mid 2024	494	1	5	7	7	20					
Mid 2024 - Mid 2034	412	3	48	55	27	134	65,930	62,660	27,580	18,690	174,860

<sup>[1]</sup> Square Foot Per Employee Assumptions

Primary - Non-Bona Fide Farming (Greenhouses)	20,000
Industrial	1,300
Commercial/Population-Related	500
Institutional	675

<sup>[2]</sup> Primary industry includes bona-fide, non bona-fide farming and cannabis growing operation related employment. For the forecast period primary industry only includes non-bona fide agricultural employment and G.F.A.

<sup>[3]</sup> Forecast institutional employment and gross floor area has been adjusted downward to account for employment associated with special care units.

\*Reflects Mid-2024 to Mid-2034 forecast period. Note: Numbers may not add up precisely due to rounding.

Source: Watson & Associates Economists Ltd.



#### Schedule 8c Town of Amherstburg Estimate of the Anticipated Amount, Type and Location of Non-Residential Development for Which Development Charges Can Be Imposed

Development Location	Timing	Primary G.F.A. S.F. <sup>[1],[2]</sup>	Industrial G.F.A. S.F. <sup>[1]</sup>	Commercial G.F.A. S.F. <sup>[1]</sup>	Institutional G.F.A. S.F. <sup>[1],[3]</sup>	Total Non- Residential G.F.A. S.F.	Employment Increase <sup>[4]</sup>
Water and Wastewater (SE Quadrant)	2024 - 2034	-	-	143,500	97,500	241,000	430
Water and Wastewater (Other Areas)	2024 - 2034	-	156,000	131,500	88,700	376,200	513
Water Only	2024 - 2034	659,300	470,600	800	700	1,131,400	398
Town of Amherstburg	2024 - 2034	659,300	626,600	275,800	186,900	1,748,600	1,341

<sup>[1]</sup> Square Foot Per Employee Assumptions

Primary - Non-Bona Fide Farming (Greenhouses) Industrial	20,000 1.300
Commercial/Population-Related	500
Institutional	675

<sup>[2]</sup> Primary industry includes bona-fide, non bona-fide farming and cannabis growing operation related employment. For the forecast period primary industry only includes non-bona fide agricultural employment and G.F.A.

<sup>[3]</sup> Forecast institutional employment and gross floor area has been adjusted downward to account for employment associated with special care units.

<sup>[4]</sup> Employment Increase does not include No Fixed Place of Work.

\*Reflects Mid-2024 to Mid-2051 forecast period.

Note: Numbers may not add up precisely due to rounding.

Source: Watson & Associates Economists Ltd.



#### Schedule 9 Town of Amherstburg Employment Categories by Major Employment Sector

NAICS	Employment by industry	Comments
	Primary Industry Employment	
11	Agriculture, forestry, fishing and hunting	Categories which relate to local land-based resources
21	Mining and oil and gas extraction	
	Industrial and Other Employment	
22	Utilities	
23	Construction	Categories which relate primarily
31-33	Manufacturing	to industrial land supply and
41	Wholesale trade	demand
48-49	Transportation and warehousing	
56	Administrative and support	
	Population Related Employment	
44-45	Retail trade	
51	Information and cultural industries	
52	Finance and insurance	
53	Real estate and rental and leasing	Categories which relate primarily
54	Professional, scientific and technical services	to population growth within the municipality
55	Management of companies and enterprises	municipanty
56	Administrative and support	
71	Arts, entertainment and recreation	
72	Accommodation and food services	
81	Other services (except public administration)	
	Institutional	
61	Educational services	
62	Health care and social assistance	
91	Public administration	

Note: Employment is classified by North American Industry Classification System (NAICS) Code.

Source: Watson & Associates Economists Ltd.



## Appendix B Level of Service

### Appendix B: Level of Service

	SUMMARY OF SERVICE STANDARDS AS PI	er development		S ACT, 1997, AS AMENDED						
Service Category	Sub-Component	15 Year Average Service Standard								
		Cost (per capita)		Quantity (per capita)	Qualit	ty (per capita)	Ceiling LOS			
	Services Related to a Highway - Roads	\$11,869.20	0.0086	km of roadways	1,380,140	per km	48,901,104			
Service Related to a	Services Related to a Highway - Bridges, Culverts & Structures	\$3,138.80	0.0046	Number of Bridges, Culverts & Structures	682,348	per item	12,931,856			
Highway	Services Related to a Highway - Sidewalks	\$364.20	0.0016	km of sidewalks	227,625	per km	1,500,504			
	Services Related to a Highway - Traffic Signals & Streetlights	\$260.33	0.0468	No. of Traffic Signals	5,563	per signal	1,072,560			
Public Works	Public Works - Facilities	\$643.01	1.2131	sq.ft. of building area	530	per sq.ft.	2,649,201			
	Public Works - Vehicles & Equipment	\$303.01	0.0040	No. of vehicles and equipment	75,753	per vehicle	1,248,401			
	Fire Protection Services - Facilities	\$618.05	0.8754	sq.ft. of building area	706	per sq.ft.	2,546,366			
Fire Protection	Fire Protection Services - Vehicles & Equipment	\$372.79	0.0007	No. of vehicles	532,557	per vehicle	1,535,895			
	Fire Protection Services - Small Equipment and Gear	\$146.62	0.0125	No. of equipment and gear	11,730	per item	604,074			
	Policing Services - Facilities	\$350.25	0.4261	sq.ft. of building area	822	per sq.ft.	1,443,030			
Policing	Policing Services - Vehicles	\$48.43	0.0007	No. of vehicles and equipment	69,186	per vehicle	199,532			
	Policing Services - Small Equipment and Gear	\$125.12	0.0034	No. of equipment and gear	36,800	per item	515,494			
	Parkland Development	\$3,319.75	0.0121	Acres of Parkland	274,360	per acre	13,677,370			
	Parkland Amenities	\$2,000.43	0.0039	No. of parkland amenities	512,931	per amenity	8,241,772			
Parks & Recreation	Parkland Trails	\$64.83	0.2388	Linear Metres of Paths and Trails	271	per linear m	267,100			
	Recreation Facilities	\$6,887.35	7.9420	sq.ft. of building area	867	per sq.ft.	28,375,882			
	Parks & Recreation Vehicles and Equipment	\$76.65	0.0034	No. of vehicles and equipment	22,544	per vehicle	315,798			



Services Related to a Highway - Roads

Unit Measure:	km of roadways		.,													
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/km)
Roads																
Asphalt	86	90	93	97	100	104	107	111	115	118	122	125	129	132	136	\$1,700,000
Tar & Chip	60	58	57	55	53	51	50	48	46	45	43	41	39	38	36	\$1,000,000
Gravel	33	33	33	33	33	33	33	33	33	33	33	33	33	33	33	\$900,000
Total	179	181	183	185	186	188	190	192	194	196	198	199	201	203	205	
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372	
Per Capita Standard	0.0083	0.0084	0.0085	0.0086	0.0086	0.0087	0.0087	0.0088	0.0087	0.0087	0.0087	0.0087	0.0086	0.0084	0.0081	

15 Year Average	2009 to 2023
Quantity Standard	0.0086
Quality Standard	\$1,380,140
Service Standard	\$11,869

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$11,869
Eligible Amount	\$48,901,104



Service: Unit Measure:	Services Related	-			Structures											
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/item)
Bridges	27	27	27	27	27	27	27	27	29	29	29	29	29	30	30	\$1,112,000
Culverts	74	74	74	74	74	74	74	74	74	74	74	76	76	78	78	\$523,000
Total	101	101	101	101	101	101	101	101	103	103	103	105	105	108	108	
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372	
Per Capita Standard	0.0047	0.0047	0.0047	0.0047	0.0047	0.0047	0.0046	0.0046	0.0046	0.0046	0.0045	0.0046	0.0045	0.0045	0.0043	1
AE Voor Average	2000 10 2022						·									

15 Year Average	2009 to 2023
Quantity Standard	0.0046
Quality Standard	\$682,348
Service Standard	\$3,139

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$3,139
Eligible Amount	\$12,931,856



Service: Unit Measure:	Services Related t km of sidewalks	o a Highway	y - Sidewalks	5												
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/km)
Sidewalks	27	27	27	27	27	27	30	33	37	40	43	46	50	53	56	\$225,000
Total	27	27	27	27	27	27	30	33	37	40	43	46	50	53	56	
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372	
Per Capita Standard	0.0012	0.0013	0.0013	0.0013	0.0012	0.0012	0.0014	0.0015	0.0017	0.0018	0.0019	0.0020	0.0021	0.0022	0.0022	
15 Year Average	2009 to 2023															-

15 Year Average	2009 to 2023
Quantity Standard	0.0016
Quality Standard	\$227,625
Service Standard	\$364

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$364
Eligible Amount	\$1,500,504



Service: Unit Measure:	Services Relate No. of Traffic S	-	vay - Traffic	Signals & St	reetlights											
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/item)
Streetlights (Town Roads)	775	775	775	775	775	820	866	911	957	1,002	1,047	1,093	1,138	1,184	1,229	\$4,100
Streetlights (County Roads)	108	108	108	108	108	108	108	108	108	108	108	108	108	108	108	\$1,500
Traffic Lights (per intersection)	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	\$350,000
Pedestrian Crossovers	-	1	1	1	1	1	1	1	1	1	1	1	1	1	3	\$80,000
Total	888	889	889	889	889	934	980	1,025	1,071	1,116	1,161	1,207	1,252	1,298	1,345	
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372	
Per Capita Standard	0.0410	0.0413	0.0412	0.0412	0.0411	0.0431	0.0450	0.0467	0.0483	0.0497	0.0512	0.0528	0.0532	0.0537	0.0530	

15 Year Average	2009 to 2023
Quantity Standard	0.0468
Quality Standard	\$5,563
Service Standard	\$260

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$260
Eligible Amount	\$1,072,560



Class of Service: Unit Measure:	Public Works - I sq.ft. of building																
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Bld'g Value (\$/sq.ft.)	Value/sq.ft. with land, site works, etc.
Amherstburg Public Works Building and Yard	13,530	13,530	13,530	13,530	13,530	13,530	13,530	13,530	13,530	13,530	13,530	13,530	13,530	13,530	13,530	\$600	\$682
Anderdon Public Works Building and Yard	2,936	2,936	2,936	2,936	2,936	2,936	2,936	2,936	2,936	2,936	2,936	2,936	2,936	2,936	2,936	\$400	\$505
Anderdon Public Works Garage	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	\$250	\$392
Anderdon Salt Shed	750	750	750	750	750	750	750	750	750	750	750	750	750	750	750	\$200	\$221
Malden Public Works Building and Yard	3,211	3,211	3,211	3,211	3,211	3,211	3,211	3,211	3,211	3,211	3,211	3,211	3,211	3,211	3,211	\$400	\$515
Malden Salt Storage	475	475	475	475	475	475	475	475	475	475	475	475	475	475	475	\$200	\$221
99 Thomas Road - Salt Storage	-	-	-	-	-	-	-	-	-	2,400	2,400	2,400	2,400	2,400	2,400	\$200	\$228
Storage Shed - McGregor Lagoons	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	2,400	\$200	\$228
Public Works Trailer	431	431	431	431	431	431	431	431	431	431	431	431	431	431	431	\$46	\$46
Total	26,233	26,233	26,233	26,233	26,233	26,233	26,233	26,233	26,233	28,633	28,633	28,633	28,633	28,633	28,633		
					,							,					
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372		
Per Capita Standard	1.2114	1.2186	1.2169	1.2158	1.2142	1.2104	1.2061	1.1959	1.1835	1.2758	1.2628	1.2530	1.2172	1.1858	1.1285		

15 Year Average	2009 to 2023
Quantity Standard	1.2131
Quality Standard	\$530
Service Standard	\$643

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$643
Eligible Amount	\$2,649,201



	Public Works - V No. of vehicles a													
	2009	nd equipme 2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	20
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	20
Roads														
1 Ton Dump Truck w/ plow	2	2	2	2	2	2	2	2	2	2	3	3	3	
Tractor	1	1	1	1	1	1	1	1	1	1	1	1	1	
Street Sweeper	1	1	1	1	1	1	1	1	1	1	1	1	1	
Backhoe	1	1	1	1	1	1	1	1	1	2	2	2	2	
Single Axle Dumptrucks w/ plow	5	6	6	6	6	6	6	6	6	4	5	5	5	
Tandem Axle Dumptrucks w/plow	1	1	1	1	1	1	1	1	1	1	2	2	2	
Grader	1	1	1	1	1	1	1	1	1	1	1	1	1	
Tractor	1	1	1	1	1	1	1	1	1	1	1	1	1	
Cargo Van - Sign Truck	1	1	1	1	1	1	1	1	1	1	1	1	1	
Pickup Trucks	6	6	6	6	6	6	6	6	6	6	6	6	6	
Portable Light Tower	1	1	1	1	1	1	1	1	1	1	1	1	1	
Radios - Base	1	1	1	1	1	1	1	1	1	1	1	1	1	
Radios - Portable	12	12	12	12	12	12	12	12	12	12	12	12	12	
Radios - Mobile	12	12	12	12	12	12	12	12	12	12	12	12	12	
Wood Chipper	1	1	1	1	1	1	1	1	1	1	1	1	1	
Multi-use Trackless Unit	-	-	-	-	-	-	-	-	1	1	1	1	1	
Sidewalk Machines	-	-	-	-	-	-	-	-	2	2	2	2	2	
Hot Box	-	-	-	-	-	-	-	-	1	1	1	1	1	
Cars - Sedan	-	-	-	-	-	-	-	1	2	4	4	4	4	
Water/Wastewater:														
Backhoe	1	1	1	1	1	1	1	1	1	1	1	1	1	
Generators	-	-	-	-	1	1	1	2	2	2	2	2	2	
Pickup Trucks	5	5	5	5	5	5	5	5	5	6	6	6	6	
Radios - Portable	13	13	13	13	13	13	13	13	13	13	13	13	13	
Radios - Mobile	13	13	13	13	13	13	13	13	13	13	13	13	13	
Tandem Axle Dump Truck	-	-	-	-	-	1	1	1	1	1	1	1	1	
Cargo Van	1	1	1	1	1	1	1	1	1	1	2	2	2	
Portable Light Tower	1	1	1	1	1	1	1	1	1	1	1	1	1	
Utility Truck	1	1	1	1	1	1	1	1	1	1	1	1	1	
Single Axle Dump Truck	1	1	1	1	1	1	1	1	1	1	1	1	1	
Total	83	84	84	84	85	86	86	88	93	95	99	99	99	
				_ · · 「			<b>•</b> <i>i</i> == - 1							
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24
Per Capita Standard	0.0038	0.0039	0.0039	0.0039	0.0039	0.0040	0.0040	0.0040	0.0042	0.0042	0.0044	0.0043	0.0042	0.

15 Year Average	2009 to 2023
Quantity Standard	0.0040
Quality Standard	\$75,753
Service Standard	\$303

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$303
Eligible Amount	\$1,248,401



2022	2023	2024 Value (\$/Vehicle)
3	3	\$125,000
1	1	\$171,500
1	1	\$428,900
2	2	\$210,000
5	5	\$350,000
2	2	\$443,200
1	1	\$500,300
1	1	\$180,000
1	1	\$125,000
6	6	\$70,000
1	1	\$14,300
1	1	\$2,600
12	12	\$2,300
12	12	\$1,700
1	1	\$71,500
1	1	\$314,500
2	2	\$107,200
1	1	\$50,000
4	4	\$35,700
		<b>•</b>
1	1	\$178,700
2	2	\$104,500
6	6	\$57,200
13	13	\$2,300
13	13	\$1,700
1	1	\$443,200
2	2	\$75,000
1	1	\$14,300
1	1	\$140,000
1	1	\$205,000
99	99	
24 147	25 372	I

24,147	25,372
0.0041	0.0039

Service: Unit Measure:	Fire Protection sq.ft. of buildin		Facilities														
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Bld'g Value (\$/sq.ft.)	Value/sq. ft. with land, site works, etc.
Amherstburg Fire Hall	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	\$600	\$700
Malden Fire Hall	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	3,364	\$600	\$709
Anderdon Fire Hall	8,728	8,728	8,728	8,728	8,728	8,728	8,728	8,728	8,728	8,728	8,728	8,728	8,728	8,728	8,728	\$600	\$710
Total	19,592	19,592	19,592	19,592	19,592	19,592	19,592	19,592	19,592	19,592	19,592	19,592	19,592	19,592	19,592		
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372		
Per Capita Standard	0.9048	0.9102	0.9089	0.9080	0.9068	0.9040	0.9008	0.8931	0.8839	0.8730	0.8641	0.8573	0.8329	0.8114	0.7722		

15 Year Average	2009 to 2023
Quantity Standard	0.8754
Quality Standard	\$706
Service Standard	\$618

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$618
Eligible Amount	\$2,546,366



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JUEI	rvice:

Fire Protection Services - Vehicles & Equipment

Unit Measure:	No. of vehicle	s														
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/Vehicle)
Pumper	3	3	2	1	1	1	1	1	1	-	-	-	-	-	-	\$900,000
Rescue	3	3	3	3	3	3	3	3	3	-	-	-	-	-	-	\$571,800
Support	-	-	-	-	-	-	-	-	-	3	3	3	3	3	3	\$100,100
Tanker	1	1	1	1	1	1	1	1	1	-	-	-	-	-	-	\$600,000
Ladder 1 - Sutphen - 2009	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$2,700,000
Command Vehicles	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	\$70,000
Fire Prevention Vehicle	-	-	-	-	-	-	-	-	1	1	1	1	1	1	1	\$35,000
Boat - inland water rescue	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$35,700
Boat - open water rescue	-	-	-	-	-	-	-	-	-	1	1	1	1	1	1	\$92,900
Engine 1 - Freightliner - 2018	-	-	-	-	-	-	-	-	-	1	1	1	1	1	1	\$900,000
Engine 2 - Spartan - 2012	-	-	-	1	1	1	1	1	1	1	1	1	1	1	1	\$900,000
Engine 3 - Spartan - 2011	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	\$900,000
Engine 1b - Fort Garry - 1995	-	-	-	-	-	-	-	-	-	1	1	1	1	1	1	\$600,000
Tanker 1 - Freightliner - 2023	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1	\$600,000
Tanker 2 - Freightliner - 2018	-	-	-	-	-	-	-	-	-	1	1	1	1	1	1	\$600,000
Tanker 3 - International - 2000	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$600,000
Trailler - Water Rescue	-	-	-	-	-	-	-	-	-	-	1	1	1	1	1	\$10,283
ATV	-	-	-	-	-	-	-	-	-	-	1	1	1	1	1	\$10,000
Total	13	13	13	13	13	13	13	13	14	16	18	18	18	18	19	
Denulation	04.054	04 500	04 550	04 570	04.005	04.070	04 750	04.000	00.405	00.440	00.070	00.050	00 504	04 4 47	05 070	l
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372	
Per Capita Standard	0.0006	0.0006	0.0006	0.0006	0.0006	0.0006	0.0006	0.0006	0.0006	0.0007	0.0008	0.0008	0.0008	0.0007	0.0007	J

15 Year Average	2009 to 2023
Quantity Standard	0.0007
Quality Standard	\$532,557
Service Standard	\$373

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$373
Eligible Amount	\$1,535,895



Service:

Fire Protection Services - Small Equipment and Gear

Unit Measure:	No. of equipme	nt and gear														
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/item)
Equipped Firefighters (full time)	6	6	6	6	6	6	6	7	7	7	7	7	7	8	9	\$8,300
Equipped Firefighters (part time)	60	60	60	60	60	60	60	60	60	60	60	60	60	60	60	\$7,100
Breathing Apparatus	66	66	66	66	66	66	66	67	67	67	67	67	67	68	69	\$17,300
Extracation and Heavy Rescue	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	\$50,600
Apparatus Equipment	9	9	9	9	9	9	9	9	8	7	7	7	7	7	8	\$116,200
Radios - Portable	36	36	36	36	36	36	36	36	36	48	48	48	48	61	61	\$2,300
Radios - Mobile	12	12	12	12	12	12	12	12	12	13	13	13	13	13	13	\$1,700
Radios - Base	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	\$2,600
Radio Charger Banks	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	\$3,700
Pagers	66	66	66	66	66	66	66	67	67	72	72	72	72	72	72	\$900
Siren System	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	\$65,800
SCBA Service Bench	-	-	-	-	-	-	-	-	1	1	1	1	1	1	1	\$23,600
Total	269	269	269	269	269	269	269	272	272	289	289	289	289	304	307	
Deputation	04.054	04 500	04 550	04 570	04.005	04.070	04 750	04.000	00.405	00.440	00.070	00.050	00 504	04 4 47	05 070	
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372	
Per Capita Standard	0.0124	0.0125	0.0125	0.0125	0.0125	0.0124	0.0124	0.0124	0.0123	0.0129	0.0127	0.0126	0.0123	0.0126	0.0121	

15 Year Average	2009 to 2023
Quantity Standard	0.0125
Quality Standard	\$11,730
Service Standard	\$147

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$147
Eligible Amount	\$604,074



	.r. or bunung	g area															
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Bld'g Value (\$/sq.ft.)	Value/sq.ft. with land, site works, etc.
Police Station	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	\$700	\$822
Total	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536	9,536		
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372		
Per Capita Standard	0.4404	0.4430	0.4424	0.4420	0.4414	0.4400	0.4384	0.4347	0.4302	0.4249	0.4206	0.4173	0.4054	0.3949	0.3758		

15 Year Average	2009 to 2023
Quantity Standard	0.4261
Quality Standard	822
Service Standard	\$350

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$350
Eligible Amount	\$1,443,030



Service:	Policing Services
Unit Measure:	No. of vehicles a

blicing Services - Vehicles b. of vehicles and equipment

onit modouro.		and oquipin	one													
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/Vehicle)
Unmarked Police Vehicles	3	3	4	4	4	4	4	4	4	4	4	4	4	4	3	\$60,000
Motorcycle	1	1	1	1	1	1	1	1	1	1	1	1	1	1	-	\$49,900
Boat	1	1	1	1	1	1	1	1	1	1	1	1	1	1	-	\$74,800
ATV	-	-	1	1	1	1	1	1	1	1	1	1	1	1	-	\$19,900
Court Car	1	1	1	1	1	1	1	1	1	1	1	1	1	1	-	\$64,300
Unmarked Police Van	1	1	1	1	1	1	1	1	1	1	1	1	1	1	-	\$33,200
Marked Police Vehicles	6	6	6	6	6	6	6	6	6	6	6	6	6	6	6	\$105,000
Bicycles	-	-	-	-	-	-	-	-	-	-	-	-	-	-	4	\$2,000
Total	13	13	15	15	15	15	15	15	15	15	15	15	15	15	13	
Deputation	21 654	21 526	01 EEC	01 576	21 605	01 670	21 750	21 026	22.465	22 442	22 672	22 052	00 504	24 4 47	05 070	

Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	
Per Capita Standard	0.0006	0.0006	0.0007	0.0007	0.0007	0.0007	0.0007	0.0007	0.0007	0.0007	0.0007	0.0007	

15 Year Average	2009 to 2023
Quantity Standard	0.0007
Quality Standard	\$69,186
Service Standard	\$48

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$48
Eligible Amount	\$199,532



23,524	24,147	25,372
0.0006	0.0006	0.0005

Service:

Policing Services - Small Equipment and Gear

Unit Measure:	No. of equipment and gear															
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/item)
Voice Radio/Transmission System	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$2,400,000
Radar Units - Moving Radar in Vehicles	1	1	1	1	1	1	1	1	1	1	1	1	1	1	3	\$29,900
Radar Units - Hand Held Devices	-	-	-	-	-	-	-	-	-	-	6	6	6	6	6	\$2,700
Equipped Officers	31	31	31	31	31	31	31	31	31	31	31	31	31	31	30	\$5,000
Radios - Mobile	12	12	12	12	12	12	12	12	12	12	12	12	12	12	12	\$6,300
Radios - Portable	16	16	16	16	16	20	20	20	20	20	20	20	20	20	20	\$6,000
Body Worn Cameras	-	-	-	-	8	8	8	8	8	26	26	-	-	-	-	\$2,000
Roadside Alcohol Testing Devices	3	3	3	3	3	3	3	3	3	3	3	3	3	3	3	\$2,000
Light Detection & Ranging Devices (LiDAR)	-	-	-	-	-	-	-	-	-	-	-	2	2	2	2	\$2,500
Total	64	64	64	64	72	76	76	76	76	94	100	76	76	76	77	
					·				-							
Deputation	21 654	21 526	21 556	01 576	21 605	01 670	01 750	21.026	22.465	22 442	22 672	22.052	22 524	24 4 47	0E 070	1

Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372
Per Capita Standard	0.0030	0.0030	0.0030	0.0030	0.0033	0.0035	0.0035	0.0035	0.0034	0.0042	0.0044	0.0033	0.0032	0.0031	0.0030

15 Year Average	2009 to 2023
Quantity Standard	0.0034
Quality Standard	\$36,800
Service Standard	\$125

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$125
Eligible Amount	\$515,494



Service: Unit Measure:	Parkland Deve Acres of Parkl	•														
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/Acre)
Co-An Park (Athletic Park) - Joint with Town of Essex	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	\$350,000
Canard River Park (Athletic Park) - Joint with LaSalle	7.85	7.85	7.85	7.85	7.85	7.85	7.85	7.85	7.85	7.85	7.85	7.85	7.85	7.85	7.85	\$350,000
Naturalized Areas	-	-	-	-	-	-	-	-	-	-	-	-	-	-	97.44	\$120,000
Linear Parks	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	0.49	\$100,000
Leisure Parks	90.69	90.69	90.69	90.69	90.69	90.69	90.69	90.69	90.69	90.69	90.69	90.69	90.69	90.69	90.69	\$150,000
Destination Parks	25.70	25.70	25.70	25.70	25.70	25.70	25.70	25.70	25.70	25.70	25.70	25.70	25.70	25.70	25.70	\$350,000
Athletic Parks	130.96	130.96	130.96	130.96	130.96	130.96	130.96	130.96	130.96	118.11	118.11	118.11	118.11	118.11	118.11	\$350,000
Civic Parks	3.95	3.95	3.95	3.95	3.95	3.95	3.95	3.95	3.95	3.95	3.95	3.95	3.95	3.95	3.95	\$150,000
Total	269.64	269.64	269.64	269.64	269.64	269.64	269.64	269.64	269.64	256.80	256.80	256.80	256.80	256.80	354.24	
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372	
Per Capita Standard	0.0125	0.0125	0.0125	0.0125	0.0125	0.0124	0.0124	0.0123	0.0122	0.0114	0.0113	0.0112	0.0109	0.0106	0.0140	

15 Year Average	2009 to 2023
Quantity Standard	0.0121
Quality Standard	\$274,360
Service Standard	\$3,320

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$3,320
Eligible Amount	\$13,677,370



Service: Unit Measure:	Parkland Ameni No. of parkland															
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/item)
3 on 3 Basketball Courts	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	-	-	-	-	\$86,000
Multi-Use Courts*	16.0	16.0	16.0	16.0	16.0	16.0	16.0	16.0	16.0	16.0	16.0	16.0	16.0	16.0	3.0	\$400,000
Multi-Use Courts (lit)*	6.0	6.0	6.0	6.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	3.0	\$500,000
Volleyball Courts	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	-	\$50,000
Fenced Ball Hockey Pad*	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	\$400,000
Baseball Diamonds - Lit	15.0	15.0	15.0	14.0	14.0	14.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	2.0	\$1,200,000
Baseball Diamonds - Unlit*	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	9.0	5.0	\$300,000
Baseball Diamonds - Accessible & Lit	-	-	-	-	-	-	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$2,500,000
Artificial & Lit Baseball Field	-	-	-	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$2,500,000
Batting Cage*	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	1.5	\$150,000
Soccer Fields (mini)	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	14.0	\$75,000
Soccer Fields (Intermediate)	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	\$85,000
Soccer Fields (full)	-	-	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$95,000
Turf Football (full)	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	-	\$250,000
Artificial & Lit Soccer/Football Field	-	-	-	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$2,500,000
Track and Field Facilities	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	-	\$2,000,000
Playground Equipment - With Rubber Base	-	-	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	3.0	3.0	3.0	5.0	6.0	\$400,000
Playground Equipment - Without Rubber Base	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	11.0	10.0	10.0	10.0	8.0	5.0	\$275,000
Barrier Free Playground Set	1.0	1.0	1.0	1.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	1.0	\$600,000
Washrooms, Concession, Pavilion & Storage*	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.5	5.0	\$1,500,000
Gazebos	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	\$300,000
Pavilion	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	-	-	-	-	-	\$24,900
Upgraded Pavillion	-	-	-	-	-	-	-	-	-	-	1.0	1.0	1.0	1.0	1.0	\$100,000
Picnic Shelters	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	3.5	\$450,000
Skateboard Park	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$400,000
Splash Pad	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	\$500,000
Small craft dock /observation deck*	-	-	-	-	-	-	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	0.5	\$400,000
Total	92.5	92.5	95.5	96.5	95.5	95.5	86.0	86.0	86.0	86.0	86.0	85.0	85.0	85.0	63.0	
*50% of amenity is shared with the Town of Ess	ex or Town of Lasa	alle														
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372	
Per Capita Standard	0.004	0.004	0.004	0.005	0.004	0.004	0.004	0.004	0.004	0.004	0.004	0.004	0.004	0.004	0.003	

15 Year Average	2009 to 2023
Quantity Standard	0.0039
Quality Standard	\$512,931
Service Standard	\$2,000

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$2,000
Eligible Amount	\$8,241,772



Service: Unit Measure:	Parkland Trails Linear Metres of	f Paths and	Trails													
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/ Linear Metre)
Pathways/Trails - Paved (asphalt)	2,922	2,922	2,922	2,922	2,922	2,922	2,922	2,922	2,922	2,922	2,922	2,922	2,922	2,922	2,200	\$250
Pathways/Trails - Paved (interlock)	1,203	1,203	1,203	1,203	1,203	1,203	1,203	1,203	1,203	1,203	1,203	1,203	1,203	1,203	1,203	\$400
Pathways/Trails - Granular	267	267	267	267	267	267	267	267	267	267	267	267	267	3,267	6,500	\$150
Pathways/Trails - Natural (turf)	65	65	65	65	65	65	65	65	65	65	65	65	65	65	529	\$50
Pathways/Trails - Concrete	350	350	350	350	350	350	350	350	350	350	350	350	350	350	350	\$350
Total	4,807	4,807	4,807	4,807	4,807	4,807	4,807	4,807	4,807	4,807	4,807	4,807	4,807	7,807	10,782	
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372	]
Per Capita Standard	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.22	0.21	0.21	0.21	0.20	0.32	0.43	1

15 Year Average	2009 to 2023
Quantity Standard	0.2388
Quality Standard	\$271
Service Standard	\$65

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$65
Eligible Amount	\$267,100



Service: Unit Measure:	Recreation Fac																
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Bld'g Value (\$/sq.ft.)	Value/sq.ft. with land, site works, etc.
Libro Centre	-	-	138,000	138,000	138,000	138,000	138,000	138,000	138,000	138,000	138,000	138,000	138,000	138,000	138,000	\$900	
Parks Storage (Old Arena)	33,180	33,180	33,180	33,180	33,180	33,180	33,180	33,180	-	-	-	-	-	-	-	\$600	\$665
Facilities Storage	-	-	-	-	-	-	-	-	1,722	1,722	1,722	1,722	1,722	1,722	1,722	\$1,000	\$1,000
Centennial Park (Baseball Office, Storage, Lions	7,222	7,222	7,222	7,222	7,222	7,222	7,222	7,222	7,222	7,222	7,222	7,222	-	-	-	\$700	\$839
Scout Hall	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	-	-	\$600	\$671
Malden Community Centre	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	2,599	-	-	\$600	\$694
Gordon House Washrooms for Parks	919	919	919	919	919	919	919	919	919	919	919	919	919	919	919	\$538	\$608
Navy Yard Park Bathroom/Office/Storage	1,021	1,021	1,021	1,021	1,021	1,021	1,021	1,021	1,021	1,021	1,021	1,021	1,021	1,021	1,021	\$600	\$692
Field House at Libro Centre	-	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	\$400	\$464
Thomas Road Parks Bldg (Various Structures)	-	14,359	14,359	14,359	14,359	14,359	14,359	14,359	14,359	14,359	14,359	14,359	14,359	14,359	14,359	\$400	\$448
320 Richmond	-	-	-	-	-	4,521	4,521	4,521	4,521	4,521	4,521	4,521	4,521	4,521	4,521	\$600	\$669
Amherstburg Community Services	5,220	5,220	5,220	5,220	5,220	5,220	5,220	5,220	5,220	5,220	5,220	5,220	5,220	5,220	5,220	\$400	\$448
Total	52,479	73,338	211,338	211,338	211,338	215,859	215,859	215,859	184,401	184,401	184,401	184,401	177,179	172,263	172,263		
	•	-			-	•										•	
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372		
Per Capita Standard	2.4235	3.4069	9.8041	9.7950	9.7819	9.9603	9.9245	9.8404	8.3195	8.2168	8.1331	8.0694	7.5318	7.1339	6.7895	1	
					•	•										4	

15 Year Average	2009 to 2023
Quantity Standard	7.9420
Quality Standard	\$867
Service Standard	\$6,887

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$6,887
Eligible Amount	\$28,375,882



Service:

Parks & Recreation Vehicles and Equipment

Unit Measure:	No. of vehicles a															
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/Vehicle)
Parks																
Light duty pick up trucks	-	-	1	1	1	1	-	-	-	-	-	-	-	-	7	\$57,200
medium duty dump truck	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$60,000
Kubota Front End Loader	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$58,200
John Deere Mini Backhoe (yellow)	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$83,100
John Deere Tractor & Loader 4120	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$49,900
Kubota Tractor/bucket/w/cab/groomer	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	\$59,800
4X4 Backhoe	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	\$166,100
Manlift 4 wheel drive	1	1	-	-	-	-	-	-	-	-	-	-	-	-	-	\$166,100
Manlift 4 wheel drive	-	-	-	-	-	-	1	1	1	1	1	1	1	1	1	\$166,100
Turf Truckster Dump Cart	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	\$24,900
Utility Cart/electric KNYP	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$15,000
Utility Cart 4x4 Diesel	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$24,900
Landscape Trailers	1	1	1	1	1	1	1	1	1	1	1	1	1	1	4	\$18,000
Turf equipment	1	1	1	1	1	1	1	1	1	1	1	1	1	1	5	\$25,000
Truck Mounted Flower Watering Units	-	2	2	2	2	2	2	2	2	2	2	2	2	2	3	\$20,000
Drop spreader for Kubota tractor 107	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$9,100
Ball Diamond Groomer - Green	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$15,700
Ransom Mower 4 Wheel Drive	1	1	1	1	1	1	-	-	-	-	-	-	-	-	-	\$46,500
Self Propelled push Mowers		1	1	1	1	1	1	1	1	1	1	1	1	1	2	\$28,200
Wide Area Mower - Orange	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$149,500
Zero Turn Mowers	-	-	-	-	1	1	1	1	1	1	1	1	1	1	7	\$35,000
Grounds equipment/small	1	1	1	1	1	1	-	-	-	-	-	-	-	-	4	\$15,000
PTO tractor accessories	1	1	1	1	1	1	1	1	1	1	1	1	1	1	4	\$19,900
Snow Plow	-	-	-	-	-	-	-	-	-	1	1	1	1	1	3	\$24,900
Snow plow/salter for kubota 4x4	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$5,000
Slide in salters	-	-	-	-	-	-	-	-	-	1	1	1	1	1	2	\$23,000
Small Equipment	25	25	25	25	25	25	25	25	25	25	25	25	25	25	25	\$900



Service: Unit Measu Parks & Recreation Vehicles and Equipment

Unit Measure:	No. of vehicles a	and equipme	ent													
Description	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024 Value (\$/Vehicle)
Libro Centre																
GMC Step Van	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$74,800
Ford Transit Cargo Van (red)	-	-	-	-	-	-	-	-	1	1	1	1	1	1	1	\$53,200
Ford Transit Cargo Van (red)	-	-	-	-	-	-	-	-	1	1	1	1	1	1	1	\$53,200
Ford F-150 F-M5	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	\$57,200
Ford F150 tommy gate F-M4	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	\$57,200
Zamboni 520	1	1	1	1	1	1	1	1	1	1	-	-	-	-	-	\$149,500
Zamboni 526	-	-	-	-	-	-	-	-	-	-	1	1	1	1	1	\$210,000
Zamboni 525	-	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$157,800
Golf/Utility Cart St Sport Ii	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	\$13,300
Golf/Utility Cart Carry All Ii	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$13,300
Electric Golf/Utilty Cart	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	\$13,300
Electric Ice Edger	1	1	1	1	1	1	1	1	1	1	2	2	2	2	2	\$12,400
Propane Ice Edger 10.5Hp Edger	1	1	1	1	1	1	1	1	1	1	-	-	-	-	-	\$13,300
Sports Field Striper- Fieldlazer	-	1	1	1	1	1	1	1	1	2	2	2	2	2	2	\$4,100
Litter Cat (artificial turf groomer)	-	-	1	1	1	1	1	1	1	1	1	1	1	1	1	\$9,100
Baseball dimaond Grommer	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	\$5,000
attificial turf broom	-	-	-	-	-	-	-	-	-	-	1	1	1	1	1	\$3,000
Small Equipment	-	-	-	-	-	-	-	-	-	5	5	5	5	5	5	\$900
Floor Scrubber Ride-on	1	1	1	1	1	1	1	1	1	1	1	1	2	2	2	\$30,000
Floor Scrubber Walk Behind	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	\$11,500
Kabota Tractor	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	\$40,000
Kabota Utility Vehicle	-	-	-	-	-	-	-	-	-	-	-	-	-	1	1	\$20,000
Radios																
Portable Radios	7	7	7	7	7	7	7	7	7	7	7	7	7	7	7	\$2,300
Mobile Radios	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	\$1,700
Total	62	67	71	71	72	72	70	70	72	80	81	81	82	88	120	
	-	[	· · · ·				T			T	T					
Population	21,654	21,526	21,556	21,576	21,605	21,672	21,750	21,936	22,165	22,442	22,673	22,852	23,524	24,147	25,372	
Per Capita Standard	0.0029	0.0031	0.0033	0.0033	0.0033	0.0033	0.0032	0.0032	0.0032	0.0036	0.0036	0.0035	0.0035	0.0036	0.0047	

15 Year Average	2009 to 2023
Quantity Standard	0.0034
Quality Standard	\$22,544
Service Standard	\$77

D.C. Amount (before deductions)	10 Year
Forecast Population	4,120
\$ per Capita	\$77
Eligible Amount	\$315,798





## Appendix C Long-Term Capital and Operating Cost Examination



# Appendix C: Long-Term Capital and Operating Cost Examination

#### Town of Amherstburg

#### **Annual Capital and Operating Cost Impact**

As a requirement of the *Development Charges Act, 1997*, as amended, under subsection 10 (2) (c), an analysis must be undertaken to assess the long-term capital and operating cost impacts for the capital infrastructure projects identified within the development charge. As part of this analysis, it was deemed necessary to isolate the incremental operating expenditures directly associated with these capital projects, factor in cost savings attributable to economies of scale or cost sharing where applicable and prorate the cost on a per unit basis (i.e., sq.ft. of building space, per vehicle, etc.). This was undertaken through a review of the Town's approved 2022 Financial Information Return (F.I.R.).

In addition to the operational impacts, over time the initial capital projects will require replacement. This replacement of capital is often referred to as lifecycle cost. By definition, lifecycle costs are all the costs which are incurred during the life of a physical asset, from the time its acquisition is first considered, to the time it is taken out of service for disposal or redeployment. The method selected for lifecycle costing is the sinking fund method which provides that money will be contributed annually and invested, so that those funds will grow over time to equal the amount required for future replacement. The following factors were utilized to calculate the annual replacement cost of the capital projects (annual contribution = factor X capital asset cost) and are based on an annual growth rate of 2% (net of inflation) over the average useful life of the asset:



#### Table C-1 Town of Amherstburg Lifecycle Cost Factors and Average Useful Lives

Asset	Lifecycle Cost Factors						
A3561	Average Useful Life	Factor					
Water and Wastewater Infrastructure	80	0.005160705					
Facilities	50	0.01182321					
Services Related to a Highway	50	0.01182321					
Parkland Development	40	0.016555748					
Vehicles	15	0.057825472					
Small Equipment & Gear	10	0.091326528					
Library Materials	10	0.091326528					

Table C-2 depicts the annual operating impact resulting from the proposed gross capital projects at the time they are all in place. It is important to note that, while Town program expenditures will increase with growth in population, the costs associated with the new infrastructure (i.e., facilities) would be delayed until the time these works are in place.


## Table C-2Town of AmherstburgOperating and Capital Expenditure Impacts for Future Capital Expenditures

SERVICE/CLASS OF SERVICE	VALUE OF EXISTING INFRASTRUCTURE	GROSS COST LESS BENEFIT TO EXISTING	SHARE OF GROWTH RELATED CAPITAL TO ASSETS IN PLACE	CURRENT OPERATING EXPENDITURES	ANNUAL OPERATING EXPENDITURES	ANNUAL LIFECYCLE EXPENDITURES	TOTAL ANNUAL EXPENDITURES
1. Wastewater Services							
1.1 Treatment plants & Sewers	226,400,000	34,304,201	15%	4,550,307	689,464	1,853,844	2,543,308
2. Water Services							
2.1 Treatment, storage and distribution systems	196,600,000	25,244,931	13%	5,115,762	656,903	1,732,980	2,389,883
3. Services Related to a Highway							
3.1 Roads and Related	390,844,900	14,648,419	4%	5,971,256	223,796	1,417,090	1,640,886
4. Public Works (Facilities and Fleet)							
4.1 Public Works (Facilities and Fleet)	22,579,530	4,372,719	19%	-	-	355,530	355,530
5. Fire Protection Services							
5.1 Fire facilities, vehicles & equipment	25,700,639	5,873,329	23%	2,774,484	634,049	388,730	1,022,779
6. Policing Services							
6.1 Facilities, vehicles and equipment, small equpment and gear	11,519,092	1,414,876	12%	5,679,389	697,593	104,050	801,643
7. Parks and Recreation Services							
7.1 Park development, amenities, trails, recreation facilities, vehicles, and equipment	274,690,881	10,290,107	4%	5,784,854	216,705	987,247	1,203,952
8. Growth Studies							
8.1 Growth Studies		878,334					
Total		97,026,917		29,876,052	3,118,508	6,839,471	9,957,979



# Appendix D D.C. Reserve Fund Policy



### Appendix D: D.C. Reserve Fund Policy

#### D.1 Legislative Requirements

The *Development Charges Act, 1997*, as amended (D.C.A.) requires development charge (D.C.) collections (and associated interest) to be placed in separate reserve funds. Sections 33 through 36 of the D.C.A. provide the following regarding reserve fund establishment and use:

- A municipality shall establish a reserve fund for each service to which the D.C. by-law relates; subsection 7 (1), however, allows services to be grouped into categories of services for reserve fund (and credit) purposes and for classes of services to be established.
- The municipality shall pay each D.C. it collects into a reserve fund or funds to which the charge relates.
- The money in a reserve fund shall be spent only for the "capital costs" determined through the legislated calculation process (as per subsection 5 (1) 2 to 8).
- Money may be borrowed from the fund but must be paid back with interest (O. Reg. 82/98, subsection 11 (1) defines this as Bank of Canada rate either on the day the by-law comes into force or, if specified in the by-law, the first business day of each quarter).
- D.C. reserve funds may not be consolidated with other municipal reserve funds for investment purposes and may only be used as an interim financing source for capital undertakings for which D.C.s may be spent (section 37).

Annually, the Treasurer of the municipality is required to provide Council with a financial statement related to the D.C. by-law and reserve funds. This statement must be made available to the public and may be requested to be forwarded to the Minister of Municipal Affairs and Housing.

Subsection 43 (2) and O. Reg. 82/98 prescribe the information that must be included in the Treasurer's statement, as follows:

- opening balance;
- closing balance;



- description of each service and/or service category for which the reserve fund was established (including a list of services within a service category);
- transactions for the year (e.g. collections, draws) including each asset's capital costs to be funded from the D.C. reserve fund and the manner for funding the capital costs not funded under the D.C. by-law (i.e. non-D.C. recoverable cost share and post-period D.C. recoverable cost share);
- for projects financed by D.C.s, the amount spent on the project from the D.C. reserve fund and the amount and source of any other monies spent on the project;
- amounts borrowed, purpose of the borrowing, and interest accrued during previous year;
- amount and source of money used by the municipality to repay municipal obligations to the D.C. reserve fund;
- list of credits by service or service category (outstanding at the beginning of the year, given in the year, and outstanding at the end of the year by the holder);
- for credits granted under section 14 of the previous D.C.A., a schedule identifying the value of credits recognized by the municipality, the service to which it applies and the source of funding used to finance the credit; and
- a statement as to compliance with subsection 59 (1) of the D.C.A., whereby the municipality shall not impose, directly or indirectly, a charge related to a development or a requirement to construct a service related to development, except as permitted by the D.C.A. or another Act.

Recent changes arising from Bill 109 (More Homes for Everyone Act, 2022) provide that the Council shall make the statement available to the public by posting the statement on the website or, if there is no such website, in the municipal office. In addition, Bill 109 introduced the following requirements which shall be included in the treasurer's statement.

- For each service for which a development charge is collected during the year
  - whether, as of the end of the year, the municipality expects to incur the amount of capital costs that were estimated, in the relevant development charge background study, to be incurred during the term of the applicable development charge by-law, and
  - if the answer to subparagraph i is no, the amount the municipality now expects to incur and a statement as to why this amount is expected;



• For any service for which a development charge was collected during the year but in respect of which no money from a reserve fund was spent during the year, a statement as to why there was no spending during the year.

Additionally, as per subsection 35(3) of the D.C.A.:

35(3) If a service is prescribed for the purposes of this subsection, beginning in the first calendar year that commences after the service is prescribed and in each calendar year thereafter, a municipality shall spend or allocate at least 60 per cent of the monies that are in a reserve fund for the prescribed service at the beginning of the year.

The services currently prescribed are water, wastewater, and services related to a highway. Therefore, as of 2023, a municipality shall spend or allocate at least 60 percent of the monies in the reserve fund at the beginning of the year. There are generally two (2) ways in which a municipality may approach this requirement:

- a) Include a schedule as part of the annual treasurer's statement; or
- b) Incorporate the information into the annual budgeting process.

Based upon the above, Figure 1 and Attachments 1 and 2, set out the format for which annual reporting to Council should be provided. Attachment 3 provides for the schedule for allocating reserve fund balances to projects.

#### D.2 D.C. Reserve Fund Application

Section 35 of the D.C.A. states that:

"The money in a reserve fund established for a service may be spent only for capital costs determined under paragraphs 2 to 7 of subsection 5(1)."

This provision clearly establishes that reserve funds collected for a specific service are only to be used for that service, or to be used as a source of interim financing of capital undertakings for which a D.C. may be spent.



#### Figure D-1 Town of Amherstburg Annual Treasurer's Statement of Development Charge Reserve Funds

Services to which the Development Charge Relates									
Description	Services Related to a Highway	Public Works (Facilities and Fleet)	Wastewater Services	Water Services	Policing Services	Fire Protection Services	Parks and Recreation Services	Growth Studies	Total
Opening Balance, January 1,									0
<u>Plus:</u> Development Charge Collections Accrued Interest Repayment of Monies Borrowed from Fund and Associated Interest <sup>1</sup>									0
Sub-Total	0	0	0	0	0	0	0	0	0
Less: Amount Transferred to Capital (or Other) Funds <sup>2</sup>									0
Amounts Refunded									0
Amounts Loaned to Other D.C. Service Category for Interim Financing Credits <sup>3</sup>									0
Sub-Total	0	0	0	0	0	0	0	0	0
Closing Balance, December 31,	0	0	0	0	0	0	0	0	0

<sup>1</sup> Source of funds used to repay the D.C. reserve fund

<sup>2</sup> See Attachment 1 for details

<sup>3</sup> See Attachment 2 for details

The Municipality is compliant with s.s. 59.1 (1) of the *Development Charges Act*, whereby charges are not directly or indirectly imposed on development nor has a requirement to construct a service related to development been imposed, except as permitted by the *Development Charges Act* or another Act.



#### Figure D-2a Town of Amherstburg Attachment 1 Annual Treasurer's Statement of Development Charge Reserve Funds Amount Transferred to Capital (or Other) Funds – Capital Fund Transactions

			D.C. I	Recoverable Cost	t Share		Non-D.C. Recoverable Cost Share				
		D.	C. Forecast Perio	od	Post D.C. For	ecast Period					
Capital Fund Transactions	Gross Capital Cost	D.C. Reserve Fund Draw	D.C. Debt Financing	Grants, Subsidies Other Contributions	Post-Period Benefit/ Capacity Interim Financing	Grants, Subsidies Other Contributions	Other Reserve/Reserv e Fund Draws	Operating Fund	Rate Supported Operating Fund Contributions		Grants, Subsidies Other Contributions
Services Related to a Highway											
Capital Cost A											
Capital Cost B											
Capital Cost C											
Sub-Total - Services Related to Highways	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<mark>Water Services</mark> Capital Cost D Capita Cost E											
Capital Cost F											
Sub-Total - Water	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Wastewater Services Capital Cost G Capita Cost H											
Capital Cost I Sub-Total - Wastewater	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0



#### Figure D-2b Town of Amherstburg Attachment 1 Annual Treasurer's Statement of Development Charge Reserve Funds Amount Transferred to Capital (or Other) Funds – Operating Fund Transactions

	Annual Debt	D.C. Reserve	e Fund Draw	Pos	D.C. Reserve Fund Draw Post D.C. Forecast Period		Non-D.C	. Recoverable Co	st Share
	Repayment								
Operating Fund Transactions	Amount	Principal	Interest	Principal	Interest	Source	Principal	Interest	Source
Services Related to a Highway									
Capital Cost J									
Capita Cost K									
Capital Cost L									
Sub-Total - Services Related to a Highway	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Water Services									
Capital Cost M									
Capita Cost N									
Capital Cost O									
Sub-Total - Water	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Wastewater Services									
Capital Cost P									
Capita Cost Q									
Capital Cost R									
Sub-Total - Wastewater	\$0	\$0	\$0	\$0	\$0		\$0	\$0	



#### Figure D-3 Town of Amherstburg Attachment 2 Annual Treasurer's Statement of Development Charge Reserve Funds Statement of Credit Holder Transactions

Cup dia Upidan	Applicable D.C.		Additional Credits Granted During		Credit Balance Outstanding End of Year
Credit Holder	Reserve Fund	Year	Year	During Year	
Credit Holder A					
Credit Holder B					
Credit Holder C					
Credit Holder D					
Credit Holder E					
Credit Holder F					



#### Figure D-4 Town of Amherstburg Attachment 3 Annual Treasurer's Statement of Development Charge Reserve Funds Statement of Reserve Fund Balance Allocations

Service:	Water
Balance in Reserve Fund at Beginning of Year:	
60% of Balance to be Allocated (at a minimum):	

Projects to Which Funds Will be Allocated

Project Description	Project Number	Total Growth-related Capital Cost Remaining to be Funded	Share of Growth-related Cost Allocated to Date	Share of Growth-related Cost Allocated - Current Year
Total		\$0	\$0	\$0

Service:	Wastewater
Balance in Reserve Fund at Beginning of Year:	
60% of Balance to be Allocated (at a minimum):	

Projects to Which Funds Will be Allocated

Project Description	Project Number	Total Growth-related Capital Cost Remaining to be Funded	Share of Growth-related Cost Allocated to Date	Share of Growth-related Cost Allocated - Current Year
Total		\$0	\$0	\$0

	Services Related to a
Service:	Highway
Balance in Reserve Fund at Beginning of Year:	
60% of Balance to be Allocated (at a minimum):	

Projects to Which Funds Will be Allocated

Project Description	Project Number	Total Growth-related Capital Cost Remaining to be Funded	Share of Growth-related Cost Allocated to Date	Share of Growth-related Cost Allocated - Current Year
Total		\$0	\$0	\$0



## Appendix E Local Service Policy



### Appendix E: Local Service Policy

This Appendix sets out the Town's General Policy Guidelines on Development Charges (D.C.) and local service funding for Services Related to a Highway, Stormwater Management, Parkland Development, and Underground Linear Services. The guidelines outline, in general terms, the size and nature of engineered infrastructure that is included in the study as a development charge project, versus infrastructure that is considered as a local service, to be emplaced separately by landowners, pursuant to a development agreement.

The following policy guidelines are general principles by which staff will be guided in considering development applications. However, each application will be considered, in the context of these policy guidelines as subsection 59(2) of the Development Charges Act, 1997, on its own merits having regard to, among other factors, the nature, type and location of the development and any existing and proposed development in the surrounding area, as well as the location and type of services required and their relationship to the proposed development and to existing and proposed development in the area.

#### E-1. Services Related to a Highway

A highway and services related to a highway are intended for the transportation of people and goods via many different modes including, but not limited to passenger automobiles, commercial vehicles, transit vehicles, bicycles and pedestrians. The highway shall consist of all land and associated infrastructure built to support (or service) this movement of people and goods regardless of the mode of transportation employed, thereby achieving a complete street. A complete street is the concept whereby a highway is planned, designed, operated and maintained to enable pedestrians, cyclists, public transit users and motorists to safely and comfortably be moved, thereby allowing for the efficient movement of persons and goods.

The associated infrastructure to achieve this concept shall include, but is not limited to: road pavement structure and curbs; grade separation/bridge structures (for any vehicles, railways and/or pedestrians); grading, drainage and retaining wall features; culvert structures; storm water drainage systems; utilities; traffic control systems; signage; gateway features; street furniture; active transportation facilities (e.g. sidewalks, bike lanes, multi-use trails which interconnect the transportation network,



etc.); transit lanes & lay-bys; roadway illumination systems; boulevard and median surfaces (e.g. sod & topsoil, paving, etc.); street trees and landscaping; parking lanes & lay-bys; (excluding on-street parking in the downtown) and driveway entrances; noise attenuation systems; railings and safety barriers.

E.1.1. Local and Collector Roads (including land)

- Collector Roads Internal to Development, inclusive of all land and associated infrastructure – direct developer responsibility under s.59 of the D.C.A. as a local service.
- b. Collector Roads External to Development, inclusive of all land and associated infrastructure – if needed to support a specific development or required to link with the area to which the plan relates, direct developer responsibility under s.59 of the D.C.A.; otherwise, included in D.C. calculation to the extent permitted under s.5(1) of the D.C.A. (dependent on local circumstances).
- c. All local roads are considered to be the developer's responsibility.

#### E.1.2. Arterial Roads

- a. New, widened, extended or upgraded arterial roads, inclusive of all associated infrastructure: Included as part of road costing funded through D.C.A., s.5(1).
- b. Land acquisition for arterial roads on existing rights-of-way to achieve a complete street: dedication under the Planning Act provisions (s. 41, 51 and s. 53) through development lands; in area with limited development: included in D.C.'s.
- c. Land acquisition for arterial roads on new rights-of-way to achieve a complete street: dedication, where possible, under the Planning Act provisions (s. 51 and s. 53) through development lands up to the R.O.W. specified in the Official Plan.
- d. Land acquisition beyond normal dedication requirements to achieve transportation corridors as services related to highways including grade separation infrastructure for the movement of pedestrians, cyclists, public transit and/or railway vehicles: included in D.C.'s.



#### E.1.3. Traffic Control Systems, Signals and Intersection Improvements

- a. On new arterial roads and arterial road improvements unrelated to a specific development: included as part of road costing funded through D.C.'s.
- b. On non-arterial roads, or for any private site entrances or entrances to specific development: direct developer responsibility under s.59 of D.C.A. (as a local service).
- c. On arterial or collector road intersections with County roads: include in D.C.'s or in certain circumstances, may be a direct developer responsibility
- d. Intersection improvements, new or modified signalization, signal timing & optimization plans, area traffic studies for highways attributed to growth and unrelated to a specific development: included in D.C. calculation as permitted under s.5(1) of the D.C.A.

#### E.1.4. Streetlights

- a. Streetlights on new arterial roads and arterial road improvements: considered part of the complete street and included as part of the road costing funded through D.C.'s or in exceptional circumstances, may be direct developer responsibility through local service provisions (s.59 of D.C.A.).
- b. Streetlights on non-arterial roads internal to development: considered part of the complete street and included as a direct developer responsibility under s. 59 of the D.C.A. (as a local service).
- c. Streetlights on non-arterial roads external to development, needed to support a specific development or required to link with the area to which the plan relates: considered part of the complete street and included as a direct developer responsibility under s. 59 of the D.C.A. (as a local service).
- E.1.5. Transportation Related Pedestrian and Cycling Facilities
- a. Sidewalks, multi-use trails, cycle tracks, and bike lanes, inclusive of all required infrastructure, located within arterial roads, County roads and provincial highway corridors: considered part of the complete street and included in D.C.'s, or, in



exceptional circumstances, may be direct developer responsibility through local service provisions (s.59 of D.C.A.).

- b. Sidewalks, multi-use trails, cycle tracks, and bike lanes, inclusive of all required infrastructure, located within or linking to non-arterial road corridors internal to development: direct developer responsibility under s.59 of D.C.A. (as a local service).
- c. Other sidewalks, multi-use trails, cycle tracks, and bike lanes, inclusive of all required infrastructure, located within non-arterial road corridors external to development and needed to support a specific development or required to link with the area to which the plan relates: direct developer responsibility under s.59 of D.C.A. (as a local service).
- d. Multi-use trails (not associated with a road), inclusive of all land and required infrastructure, that go beyond the function of a (parkland) recreational trail and form part of the Town's active transportation network for cycling and/or walking: included in D.C.'s.

#### E.1.6. Noise Abatement Measures

- a. Noise abatement measures external and internal to development where it is related to, or a requirement of a specific development: direct developer responsibility under s.59 of D.C.A. (as a local service).
- b. Noise abatement measures on new arterial roads and arterial road improvements abutting an existing community and unrelated to a specific development: included as part of road costing funded through D.C.'s.

#### E-2. Stormwater Management

- a. Stormwater facilities for quality and/or quantity management, including downstream erosion works, inclusive of land and all associated infrastructure, such as landscaping and perimeter fencing: direct developer responsibility under s.59 of D.C.A. (as a local service).
- b. Over-sizing cost of stormwater facilities capacity, excluding land, to accommodate runoff from new, widened, extended or upgraded municipal arterial roads that are



funded as a development charges project: included as part of road costing funded through D.C.'s.

- c. Erosion works, inclusive of all restoration requirements, related to a development application: direct developer responsibility under s. 59 of the D.C.A. (as a local service).
- d. Monitoring works: direct developer responsibility under s. 59 of the D.C.A. (as a local service).
- e. Storm sewer systems and drainage works that are required for a specific development, either internal or external to the area to which the plan relates: direct developer responsibility under s. 59 of the D.C.A. (as a local service).

#### E-3. Parkland Development

#### E.3.1. Recreational Trails

a. Recreational trails (Multi-use trails) that do not form part of the town's active transportation network, and their associated infrastructure (landscaping, bridges, trail surface, etc.), is included in area municipal parkland D.C.'s.

#### E.3.2. Parkland

- Parkland Development for Community Parks, Neighbourhood Parks, and Special Purpose Parks: direct developer responsibility to provide at base condition, as follows:
  - Clearing and grubbing. Tree removals as per the subdivision's tree preservation and removals plan.
  - Topsoil Stripping, screening, and stockpiling.
  - Rough grading (pre-grading) to allow for positive drainage of the Park, with minimum slopes of 2%. If necessary, this may include some minor drainage tile work and grading as per the overall subdivision grading design complete with any required swales or catch basins. Runoff from the development property shall not drain into the park unless approved by the Manager, Environment Services, Public Works.



- Spreading of topsoil to 150mm depth (import topsoil if existing on-site is insufficient to reach required depth).
- Seeding of site with Town-approved seed mix. Maintenance of seed until acceptance by Town.
- Parks shall be free of any contaminated soil or subsoil.
- Parks shall not be mined for fill.
- Parks shall be conveyed free and clear of all encumbrances.
- 100% of 1.5m chain link perimeter fencing to the Town standards to separate the development lands from the Town lands or lands to be dedicated to the Town, unless the perimeter fencing is on land that will be dedicated to the Town to fulfil the requirement of parkland dedication under the Planning Act, in which case the cost shall be shared 50/50.
- When Park parcels cannot be developed in a timely manner, they shall be graded to ensure positive drainage and seeded to minimize erosion and dust. These shall be maintained by the developer until construction commences thereon.
- The Park block shall not be used for topsoil or other construction material, equipment storage, or sales pavilions.
- Required heritage features within the Park as set out within the Planning approval conditions.
- a. Program facilities, amenities, and furniture, within parkland: are included in D.C.'s.

E.3.3. Landscape Buffer Blocks, Features, Cul-de-sac Islands, Berms, Grade Transition Areas, Walkway Connections to Adjacent Arterial Roads, Open Space, Etc.

- a. The cost of developing all landscape buffer blocks, landscape features, cul-de-sac islands, berms, grade transition areas, walkway connections to adjacent arterial roads, open space and other remnant pieces of land conveyed to the Town shall be a direct developer responsibility as a local service. Such costs include but are not limited to:
  - pre-grading, sodding or seeding, supply and installation of amended topsoil, (to the Town's required depth), landscape features, perimeter fencing and amenities and all planting.



• Perimeter fencing to the Town standard located on the public property side of the property line adjacent land uses (such as but limited to arterial roads) as directed by the Town.

#### E-4.Natural Heritage System (N.H.S.)

N.H.S. is comprised of wetlands, woodlands and grasslands including naturally occurring or naturalized streams, corridors and buffers to N.H.S boundaries within the boundaries of the Town.

Direct developer responsibility as a local service provision including but not limited to the following:

- a. Site suitable, Carolinian plantings and landscaping for both riparian and terrestrial requirements (as required by the Town, Conservation Authority or other authorities having jurisdiction) as a result of creation of, or construction adjacent or within the associated buffers to the N.H.S boundary.
- b. Perimeter fencing of the N.H.S. to the Town standard located on the public property side of the property line adjacent land uses (residential, industrial, commercial) as required by the Town.
- c. All works to be in conformance with the Town's or Region's "Restoration Framework" for riparian corridors, natural buffers and subwatersheds areas as directed by the approved studies and reports related to the Secondary Plan that development occurs in.

#### E-5. Infrastructure Assets Constructed by Developers

- a. All infrastructure assets constructed by Developers must be designed in accordance with the Town's Development Manual, as revised
- b. All infrastructure assets shall be conveyed in accordance with the Town's Development Manual as revised
- c. Any Parks and Open Space infrastructure assets approved to be built by the developer on behalf of the Town shall be in accordance with the Town's policy.



#### E-6. Underground Services (Stormwater, Water and Sanitary Sewers)

Underground services (linear infrastructure for stormwater, water, and sanitary services) within the road allowance are not included in the cost of road infrastructure and are treated separately. The responsibility for such services as well as stormwater management ponds and pumping stations, which are undertaken as part of new developments or redevelopments, will be determined by the following principles:

### The costs of the following items shall be direct developer responsibilities as a local service:

- a. providing all underground services internal to the development, including storm, water and sanitary services;
- b. providing service connections from existing underground services to the development;
- c. providing new underground services or upgrading existing underground services external to the development if the services are required to service the development, and if the pipe sizes do not exceed 300mm for water, 375 mm for sanitary services and 1800 mm for stormwater services. If external services are required by two or more developments, the developer for the first development will be responsible for the cost of the external services and may enter into front-ending/cost-sharing agreements with other developers independent of the Town;
- d. providing stormwater management ponds and other facilities required by the development including all associated features such as landscaping and fencing;
- e. water booster pumping stations, reservoir pumping stations and/or sanitary pumping stations serving individual developments;
- f. Water treatment, storage facilities, transmission mains, re- chlorination/sampling stations and Wells associated with municipal service areas to be included within the D.C.; and
- g. Wastewater treatment plants and transmission mains associated with municipal service areas shall be included in the D.C.



#### The costs of the following items shall be paid through development charges:

- a. external underground services involving trunk infrastructure and pipe sizes exceeding 300mm for water, 375mm for sanitary services and 1800mm for stormwater services; and
- b. water, reservoir and/or sanitary pumping stations not required for the individual development.



## Appendix F Asset Management Plan



### Appendix F: Asset Management Plan

The recent changes to the Development Charges Act, 1997, as amended (D.C.A.) (new subsection 10 (2) (c.2)) require that the background study must include an asset management plan (A.M.P.) related to new infrastructure. Section 10 (3) of the D.C.A. provides:

"The asset management plan shall,

- (a) deal with all assets whose capital costs are proposed to be funded under the development charge by-law;
- (b) demonstrate that all the assets mentioned in clause (a) are financially sustainable over their full life cycle;
- (c) contain any other information that is prescribed; and
- (d) be prepared in the prescribed manner."

In regard to the above, section 8 of the regulations was amended to include subsections (2), (3), and (4) which set out specific detailed requirements for transit (only). For all services except transit, there are no prescribed requirements at this time, thus requiring the municipality to define the approach to include in the background study.

At a broad level, the A.M.P. provides for the long-term investment in an asset over its entire useful life along with the funding. The schematic below identifies the costs for an asset throughout its entire lifecycle. For growth-related works, the majority of capital costs will be funded by the D.C. Non-growth-related expenditures will then be funded from non-D.C. revenues as noted below. During the useful life of the asset, there will be minor maintenance costs to extend the life of the asset along with additional program-related expenditures to provide the full services to the residents. At the end of the life of the asset, it will be replaced by non-D.C. financing sources.

It should be noted that with the recent passing of the *Infrastructure for Jobs and Prosperity Act* (I.J.P.A.) municipalities are now required to complete A.M.P.s, based on certain criteria, which were to be completed by 2022 for core municipal services and 2024 for all other services. The amendments to the D.C.A. do not require municipalities to complete these A.M.P.s (required under I.J.P.A.) for the D.C. background study, rather the D.C.A. requires that the D.C. background study include information to show the assets to be funded by the D.C. are sustainable over their full lifecycle.





In 2012, the Province developed Building Together: Guide for municipal asset management plans which outlines the key elements for an A.M.P., as follows:

**State of local infrastructure**: asset types, quantities, age, condition, financial accounting valuation and replacement cost valuation.

**Desired levels of service:** defines levels of service through performance measures and discusses any external trends or issues that may affect expected levels of service or the municipality's ability to meet them (for example, new accessibility standards, climate change impacts).

**Asset management strategy:** the asset management strategy is the set of planned actions that will seek to generate the desired levels of service in a sustainable way, while managing risk, at the lowest lifecycle cost.

**Financing strategy:** having a financial plan is critical for putting an A.M.P. into action. By having a strong financial plan, municipalities can also demonstrate that they have



made a concerted effort to integrate the A.M.P. with financial planning and municipal budgeting and are making full use of all available infrastructure financing tools.

Commensurate with the above, the Town prepared an A.M.P. in 2022 for its existing assets; however, it did not take into account future growth-related assets for all services included in the D.C. calculations. As a result, the asset management requirement for the D.C. must be undertaken in the absence of this information.

In recognition of the schematic above, the following table (presented in 2024 \$) has been developed to provide the annualized expenditures and revenues associated with new growth. Note that the D.C.A. does not require an analysis of the non-D.C. capital needs or their associated operating costs so these are omitted from the table below. As well, as all capital costs included in the D.C.-eligible capital costs are not included in the Town's A.M.P., the present infrastructure gap and associated funding plan have not been considered at this time. Hence the following does not represent a fiscal impact assessment (including future tax/rate increases) but provides insight into the potential affordability of the new assets:

- 1. The non-D.C. recoverable portion of the projects that will require financing from municipal financial resources (i.e., taxation, rates, fees, etc.). This amount has been presented on an annual debt charge amount based on 20-year financing.
- Lifecycle costs for the 2024 D.C. capital works have been presented based on a sinking fund basis. The assets have been considered over their estimated useful lives.
- 3. Incremental operating costs for the D.C. services (only) have been included.
- 4. The resultant total annualized expenditures are approximately \$16.78 million.
- 5. Consideration was given to the potential new taxation and user fee revenues which will be generated as a result of new growth. These revenues will be available to finance the expenditures above. The new operating revenues are approximately \$17.03 million. This amount, totalled with the existing operating revenues of approximately \$56.53 million, provides annual revenues of approximately \$73.56 million by the end of the period.



6. In consideration of the above, the capital plan is deemed to be financially sustainable.

#### Town of Amherstburg Asset Management – Future Expenditures and Associated Revenues 2024\$

Asset Management - Future Expenditures and Associated Revenues	2033 (Total)
Expenditures (Annualized)	
Annual Debt Payment on Non-Growth	
Related Capital <sup>1</sup>	4,812,769
Annual Debt Payment on Post Period	
Capital <sup>2</sup>	2,012,652
Annual Lifecycle	6,839,471
Incremental Operating Costs (for D.C.	
Services)	3,118,508
Total Expenditures	\$16,783,400
Revenue (Annualized)	
Total Existing Revenue <sup>3</sup>	56,533,569
Incremental Tax and Non-Tax Revenue (User	
Fees, Fines, Licences, etc.)	17,027,977
Total Revenues	\$73,561,546

<sup>1</sup> Non-Growth Related component of Projects

<sup>2</sup> Interim Debt Financing for Post Period Benefit

<sup>3</sup> As per Sch. 10 of FIR



# Appendix G Proposed D.C. By-law



### Appendix G: Proposed D.C. By-law

#### The Corporation of the TOWN OF AMHERSTBURG

By-Law Number 2024- \_\_\_\_

#### A BY-LAW FOR THE IMPOSITION OF DEVELOPMENT CHARGES

**WHEREAS** the Town of Amherstburg will experience growth through development and re-development;

**AND WHEREAS** development and re-development requires the provision of physical and social services by the Town of Amherstburg;

**AND WHEREAS** Council desires to ensure that the capital cost of meeting growthrelated demands for or burden on municipal services does not place an excessive financial burden on the Town of Amherstburg or its existing taxpayers while at the same time ensuring new taxpayers contribute no more than the net capital cost attributable to providing the current level of municipal services;

**AND WHEREAS** the *Development Charges Act, 1997* (the "Act") provides that the council of a municipality may by by-law impose development charges against land to pay for increased capital costs required because of increased needs for services;

**AND WHEREAS** a development charge background study has been completed in accordance with the Act;

**AND WHEREAS** the Council of The Corporation of the Town of Amherstburg has given notice of and held a public meeting on the 15th day of October, 2024 in accordance with the Act and the regulations thereto;

## NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWN OF AMHERSTBURG ENACTS AS FOLLOWS:

#### 1. INTERPRETATION

1.1 In this By-law the following items shall have the corresponding meanings:



"Act" means the *Development Charges Act, 1997, S.O. 1997, c.27,* as amended, or any successor thereof;

"affordable residential unit" means a residential unit that meets the criteria set out in subsection 4.1(2) or 4.1(3) of the Act;

"apartment dwelling" means a building containing more than four dwelling units where the units are connected by an interior corridor, including stacked dwellings, but excluding a special care/special dwelling unit;

"apartment dwelling unit" means a dwelling unit within an apartment dwelling;

"attainable residential unit" means a residential unit that meets the criteria set out in subsection 4.1(4) of the Act;

"back-to-back townhouse dwelling" means a building containing four or more dwelling units vertically by a common wall, including a rear common wall, that do not have rear yards.

"back-to-back townhouse dwelling unit" means a dwelling unit within a back-toback townhouse dwelling.

"bedroom" means a habitable room which can be used as sleeping quarters, but does not include a bathroom, living room, dining room or kitchen;

"board of education" has the same meaning as set out in the *Education Act*, R.S.O. 1990, Chap. E.2, as amended, or any successor thereof;

"bona fide farm uses" means the proposed development that will qualify as a farm business operating with a valid Farm Business Registration Number issued by the Ontario Ministry of Agriculture, Food and Rural Affairs and be assessed in the Farmland Realty Tax Class by the Ontario Property Assessment Corporation, However, "bona fide farm uses" does not include marijuana production facilities and commercial greenhouses;

"building" means any structure or building as defined in the Building Code Act but does not include a vehicle.

"Building Code Act" means the *Building Code Act*, S.O. 1992, as amended, or any successor thereof;



"cannabis" means:

- i. A cannabis plant;
- ii. Any part of a cannabis plant, including the phytocannabinoids produced by, or found in, such a plant, regardless of whether that part ha been processed or not;
- iii. Any substance or mixture of substances that contains or has on it any part of such a plant; and
- iv. Any substance that is identical to any phytocannabinoid produced by, or found in, such a plant, regardless of how the substance was obtained.

"cannabis plant" means a plant that belongs to the genus Cannabis.

"cannabis production facilities" means a building, or part thereof, designed, used, or intended to be used for one or more of the following: cultivation, propagation, production, processing, harvesting, testing, alteration, destruction, storage, packaging, shipment or distribution of cannabis or marijuana where a licence, permit or authorization has been issued under applicable federal law but does not include a building or part thereof solely designed, used or intended to be used for retail sales of cannabis or marijuana.

"capital cost" means costs incurred or proposed to be incurred by the municipality or a local board thereof directly or by others on behalf of and as authorized by the municipality or local board,

- a. to acquire land or an interest in land, including a leasehold interest;
- b. to improve land;
- c. to acquire, lease, construct or improve buildings and structures;
- d. to acquire, lease, construct or improve facilities including,
  - i. rolling stock with an estimated useful life of seven years or more,
  - ii. furniture and equipment, other than computer equipment, and



- iii. materials acquired for circulation, reference or information purposes by a library board as defined in the *Public Libraries Act*, R. O. 1990, c. 57, and
- e. to undertake studies in connection with any of the matters referred to in clauses (a) to (d);
- f. to complete the development charge background study required under section 10 of the Act;
- g. interest on money borrowed to pay for costs in (a) to (d) above that are growth related;

"charitable dwelling" means a residential building, a part of a residential building or the residential portion of a mixed-use building maintained and operated by a corporation approved under the Charitable Institutions Act, R.S.O. 1990, c. C.9, for persons requiring residential, specialized or group care and charitable dwelling includes a children's residence under the Child and Family Services Act, R.S.O. 1990, c. C.11, a home or a joint home under the Homes for the Aged and Rest Homes Act, R.S.O. 1990, c. H.13, an institution under the Mental Hospitals Act, R.S.O. 1990, c. M.8, a nursing home under the Nursing Homes Act, R.S.O., 1990, c. N.7, and a home for special care under the Homes for Special Care Act, R.S.O. 1990, c, H.12;

"class" means a grouping of services combined to create a single service for the purposes of this By-law and as provided in Section 7 of the Development Charges Act.

"commercial" means any use of land, structures or buildings for the purposes of buying or selling commodities and services, but does not include industrial or bona fide farm uses, but does include commercial greenhouses, hotels, motels, and motor inns;

"commercial greenhouse" means a building used, designed, or intended to be used for the sale, display, storage, and/or growing of plant products, flowers, fruits, vegetables, plants, shrubs, trees and similar vegetation which are not necessarily transplanted outdoors on the same lot containing such greenhouse, but are sold directly from the lot either at wholesale or retail.



"correctional group home" means a residential building or the residential portion of a mixed-use building containing a single housekeeping unit supervised on a 24-hour basis on site by agency staff on a shift rotation basis, and funded wholly or in part by any government or its agency, or by public subscription or donation, or by any combination thereof, and licensed, approved or supervised by the Province of Ontario as a detention or correctional facility under any general or special act and amendments or replacement thereto. A correction group home may contain an office provided that the office is used only for the operation of the correctional group home in which it is located. A correctional group home shall not include any detention facility operated or supervised by the Federal Government nor any correctional institution or secure custody and detention facility operated by the Province of Ontario;

"Council" means the Council of the Town of Amherstburg;

"development" means the construction, erection or placing of one or more buildings or structures on land or the making of an addition or alteration to a building or structure that the effect of increasing the size of usability thereof, and includes redevelopment;

"development charge" means a charge imposed with respect to this By-law;

"dwelling unit" means any part of a building or structure used, designed or intended to be used as a domestic establishment in which one or more persons may sleep and are provided with culinary and sanitary facilities for their exclusive use;

"existing" means the number, use and size that existed as of the date this by-law was passed;

"farm building" means that part of a bona fide farming operation encompassing barns, silos and other ancillary development to bona fide farm uses, but excluding a residential use;

"gross floor area" means:

(a) in the case of a residential building or structure, the total area of all floors above grade of a dwelling unit measured between the outside surfaces of



exterior walls or between the outside surfaces of exterior walls and the centre line of party walls dividing the dwelling unit from any other dwelling unit or other portion of a building; and

- (b) in the case of a non-residential building or structure, or in the case of a mixed-use building or structure in respect of the non-residential portion thereof, the total area of all building floors above or below grade measured between the outside surfaces of the exterior walls, or between the outside surfaces of exterior walls and the centre line of party walls dividing a nonresidential use and a residential use, except for:
  - a room or enclosed area within the building or structure above or below that is used exclusively for the accommodation of heating, cooling, ventilating, electrical, mechanical or telecommunications equipment that service the building;
  - (ii) loading facilities above or below grade; and
  - (iii) a part of the building or structure below grade that is used for the parking of motor vehicles or for storage or other accessory use;

"group home" means a residential building or the residential portion of a mixeduse building containing a single housekeeping unit which may or may not be supervised on a 24-hour basis on site by agency staff on a shift rotation basis, and funded wholly or in part by any government or its agency, or by public subscription or donation, or by any combination thereof and licensed, approved or supervised by the Province of Ontario for the accommodation of persons under any general or special act and amendments or replacements thereto. A group home may contain an office provided that the office is used only for the operation of the group home in which it is located;

"hospice" means a building or portion of a mixed-use building designed and intended to provide palliative care and emotional support to the terminally ill in a home or homelike setting so that quality of life is maintained, and family members may be active participants in care;

"industrial" means lands, buildings or structures used or designed or intended for use for manufacturing, processing, fabricating or assembly of raw goods,



warehousing or bulk storage of goods, and includes office uses and the sale of commodities to the general public where such uses are accessory to an industrial use, and includes cannabis production facilities, but does not include the sale of commodities to the general public through a warehouse club;

"institutional" means land, buildings, structures or any part thereof used by any organization, group or association for promotion of charitable, educational or benevolent objectives and not for profit or gain;

"interest rate" means the annual rate of interest as set out in section 26.3 of the Act;

"live/work unit" means a building, or part thereof, which contains, or is intended to contain, both a dwelling unit and non-residential areas and which is intended for both residential use and non-residential use concurrently, and shares a common wall or floor with or without direct access between the residential and non-residential areas;

"local board" means a school board, municipal service board, transportation commission, public library board, board of health, police services board, planning board, or any other board, commission, committee, body or local authority established or exercising any power or authority under any general or special Act with respect to any of the affairs or purposes, including school purposes, of a municipality or of two or more municipalities or parts thereof;

"local services" means those services, facilities or things which are under the jurisdiction of the Town of Amherstburg and are related to a plan of subdivision or within the area to which the plan relates in respect of the lands under Sections 41, 51 or 53 of the *Planning Act*, R.S.O. 1990, Chap. P.13, as amended, or any successor thereof;

"mixed-use development" means a building used, designed or intended for use for both residential and non-residential uses;

"multiple dwellings" means all dwellings other than single-detached, semidetached, apartment unit dwellings and special care/special dwelling units. Multiple dwellings include, but is not limited to, townhouse dwelling, back-to-back



townhouse dwelling, and the portion of a live/work unit intended to be used exclusively for living accommodations for one or more individuals;

"municipality" means the Corporation of the Town of Amherstburg;

"non-profit" means a corporation without share capital that has objects of a charitable nature;

"non-profit housing development" means Development of a building or structure that meets the criteria set out in section 4.2 of the Act;

"non-residential use" means a building or structure of any kind whatsoever used, designed or intended to be used for other than a residential use and includes the non-residential portion of a live/work unit and/or mixed-use development;

"Official Plan" means the Official Plan adopted for the Town, as amended and approved;

"owner" means the owner of land or a person who has made application for an approval for the development of land upon which a development charge is imposed;

"place of worship" means that part of a building or structure that is exempt from taxation as a place of worship under the *Assessment Act*, R.S.O. 1990, Chap. A.31, as amended, or any successor thereof;

"rate" means the interest rate established weekly by the Bank of Canada based on Treasury Bills having a term of 91 days;

"regulation" means any regulation made pursuant to the Act;

"rental housing" means development of a building or structure with four or more residential units all of which are intended for use as rented residential premises;

"residential dwelling" means a building, occupied or capable of being occupied as a home, residence or sleeping place by one or more persons, containing one or more Dwelling Units but not including motels, hotels, tents, truck campers, tourist trailers, mobile camper trailers or boarding, lodging or rooming houses;



"residential use" means the use of a building or structure or portion thereof for one or more Dwelling Units. This also includes a Dwelling Unit on land that is used for an Agricultural Use;

"retirement home or lodge" mans a residential building or the residential portion of a mixed-use building which provides accommodation primarily for retired persons or couples where each private bedroom or living accommodation has a separate private bathroom and separate entrance from a common hail but where common facilities for the preparation and consumption of food are provided, and common lounges, recreation rooms and medical care facilities may also be provided;

"row dwelling" means a building containing three or more attached dwelling units in a single row, each of which dwelling units has an independent entrance from the outside and is vertically separated from any abutting dwelling unit;

"semi-detached dwelling" means a dwelling unit in a residential building consisting of two dwelling units having one vertical wall or one horizontal wall, but not other parts, attached or another dwelling unit where the residential unit are not connected by an interior corridor;

"service" means a service designed in Schedule "A" to this By-law, and "services" shall have a corresponding meaning;

"Servicing Area" means an area within the Town of Amherstburg and identified on Schedule C to this by-law where development shall proceed only on the basis of full municipal wastewater and water services;

"servicing agreement" means an agreement between a landowner and the municipality relative to the provision of municipal services to specified land within the municipality;

"single detached dwelling unit" means a residential building consisting of one dwelling unit and not attached to another structure;

"solar farm" means any solar energy system comprised of one or more solar panels and associated control or conversion electronics that converts sunlight into electricity. A solar farm may be connected to the electricity grid in circuits at



a substation to provide electricity off-site for sale to an electrical utility or other intermediary;

"special care/special need dwelling" means a building:

- containing two or more dwelling units which units have a common entrance from street level;
- (ii) where the occupants have the right to use in common with other occupants, halls, stairs, yards, common rooms and accessory buildings;
- (iii) that is designed to accommodate persons with specific needs, including but not limited to, independent permanent living arrangements; and
- (iv) where support services, such as meal preparation, grocery shopping, laundry, housekeeping, nursing, respite care and attendant services are provided at various levels;

and includes, but is not limited to, retirement homes or lodges, charitable dwellings, group homes (including correctional group homes) and hospices;

"stacked townhouse dwelling" means a building containing four or more dwelling units which are horizontally and vertically separated in a split level or stacked manner, where each dwelling unit egresses directly outside to grade (no egress to a common corridor);

"telecommunications tower" means any tower, apparatus, structure or other thing that is used or is capable of being used for telecommunications or for any operation directly connected with telecommunications, and includes a transmission facility as defined in the Telecommunications Act;

"Town" means the area within the geographic limits of the Town of Amherstburg;

"townhouse dwelling" means a building divided vertically into three or more dwelling units, by common walls which prevent internal access between units were each dwelling unit egresses directly outside to grade.


"wind turbine" means any wind energy system, comprising one or more turbines, that converts energy into electricity, with a combined nameplate generating capacity greater than 500 kilowatts and a height greater than 100 metres and consists of a wind turbine, a tower, and associated control or conversion electronics. A wind turbine and energy system may be connected to the electricity grid in circuits at a substation to provide electricity off-site for sale to an electrical utility or other intermediary; and

"Zoning By-Law" means the Zoning By-Law of the Town of Amherstburg or any successor thereof passed pursuant to Section 34 of the Planning Act, S.O. 1998.

# 2. DESIGNATION OF SERVICES/CLASSES OF SERVICES

- 2.1 The categories of services/classes of services for which development charges are imposed under this By-law are as follows:
  - (a) Services Related to a Highway Roads and Related;
  - (b) Public Works (Facilities and Fleet);
  - (c) Fire Protection Services;
  - (d) Policing Services;
  - (e) Parks and Recreation Services;
  - (f) Growth Studies;
  - (g) Water Services; and
  - (h) Wastewater Services
- 2.2 The components of the services/classes of services designated in section 2.1 are described in Schedule A.

## 3. <u>APPLICATION OF BY-LAW RULES</u>

3.1 Development charges shall be payable in the amounts set out in this By-law where:



- (a) the lands are located in the area described in section 3.2; and
- (b) the development of the lands requires any of the approvals set out in subsection 3.4(a).

#### Area to Which By-law Applies

- 3.2 Subject to section 3.3, this By-law applies to all lands in the Town of Amherstburg whether or not the land or use thereof is exempt from taxation under s.13 or the Assessment Act.
- 3.3. Notwithstanding clause 3.2 above, this by-law shall not apply to lands that are owned by and used for the purposes of:
  - (a) the Town of Amherstburg or a local board thereof;
  - (b) the County of Essex or any local board thereof;
  - (c) a board of education; or
  - (d) Land vested in or leased to a university that receives regular and ongoing operating funds from the government for the purposes of post-secondary education is exempt from development charges imposed under the Development Charges Act, 1997 if the development in respect of which development charges would otherwise be payable is intended to be occupied and used by the university.

#### Approvals for Development

- 3.4 (a) Development charges shall be imposed on all lands, buildings or structures that are developed for residential or non-residential uses if the development requires:
  - (i) the passing of a zoning by-law or of an amendment to a zoning bylaw under section 34 of the *Planning Act*;
  - (ii) the approval of a minor variance under section 45 of the *Planning Act*,



- (iii) a conveyance of land to which a by-law passed under subsection50(7) of the *Planning Act* applies;
- (iv) the approval of a plan of subdivision under section 51 of the *Planning Act*;
- (v) a consent under section 53 of the *Planning Act*;
- (vi) the approval of a description under section 50 of the *Condominium Act*, R.S.O. 1990, Chap. C.26, as amended, or any successor thereof; or
- (vii) the issuing of a permit under the *Building Code Act* in relation to a building or structure.
- (b) No more than one development charge for each service designated in subsection 2.1 shall be imposed upon any lands, buildings or structures to which this By-law applies even though two or more of the actions described in subsection 3.4(a) are required before the lands, buildings or structures can be developed.
- (c) Despite subsection 3.4(b), if two or more of the actions described in subsection 3.4(a) occur at different times, additional development charges shall be imposed if the subsequent action has the effect of increasing the need for services.

#### Exemptions

- 3.5 Notwithstanding the provisions of this By-law, development charges shall not be imposed with respect to:
  - (a) an enlargement to an existing dwelling unit;
  - (b) the creation of additional dwelling units equal to the greater of one or 1% of the existing dwelling units in an existing residential rental building containing four or more dwelling units or prescribed ancillary structure to the existing residential building;



- 3.6 Notwithstanding the provisions of this By-law, development charges shall not be imposed with respect to the creation of any of the following in existing houses:
  - (a) A second residential unit in an existing detached house, semi-detached house or rowhouse on a parcel of land on which residential use, other than ancillary residential use, is permitted, if all buildings and structures ancillary to the existing detached house, semi-detached house or rowhouse cumulatively contain no more than one residential unit.
  - (b) A third residential unit in an existing detached house, semi-detached house or rowhouse on a parcel of land on which residential use, other than ancillary residential use, is permitted, if no building or structure ancillary to the existing detached house, semi-detached house or rowhouse contains any residential units.
  - (c) One residential unit in a building or structure ancillary to an existing detached house, semi-detached house or rowhouse on a parcel of urban residential land, if the existing detached house, semi-detached house or rowhouse contains no more than two residential units and no other building or structure ancillary to the existing detached house, semidetached house or rowhouse contains any residential units.
- 3.7 Notwithstanding the provisions of this By-law, development charges shall not be imposed with respect to the creation of any of the following in new residential buildings:
  - (a) A second residential unit in a new detached house, semi-detached house or rowhouse on a parcel of land on which residential use, other than ancillary residential use, is permitted, if all buildings and structures ancillary to the new detached house, semi-detached house or rowhouse cumulatively will contain no more than one residential unit
  - (b) A third residential unit in a new detached house, semi-detached house or rowhouse on a parcel of land on which residential use, other than ancillary residential use, is permitted, if no building or structure ancillary to the new detached house, semi-detached house or rowhouse contains any residential units



- (c) One residential unit in a building or structure ancillary to a new detached house, semi-detached house or rowhouse on a parcel of urban residential land, if the new detached house, semi-detached house or rowhouse contains no more than two residential units and no other building or structure ancillary to the new detached house, semi-detached house or rowhouse contains any residential units
- 3.8 Notwithstanding the provisions of this By-law, development charges shall not be imposed with respect to Non-profit Residential Development;
- 3.9 Notwithstanding the provisions of this By-law, development charges shall not be imposed with respect to Affordable Residential Units required pursuant to section 34 and 16(4) of the Planning Act (Inclusionary Zoning);
- 3.10 Notwithstanding subsections 3.2 and 3.4, as of the date on which section 4.1 of the Act is proclaimed into force, the following shall be exempt from Development Charges:
  - i. Affordable Residential Units:
    - i. Affordable Residential Owned Units;
    - ii. Affordable Residential Rental Units;
  - ii. Attainable Residential Units.
- 3.11 Rules with Respect to an Industrial Expansion Exemption
- 3.11.1 Notwithstanding any other provision of this by-law, there shall be an exemption from the payment of development charges for one or more enlargements of an existing industrial building on its site, whether attached or separate from the existing industrial building, up to a maximum of fifty percent of the gross floor area before the first enlargement for which an exemption from the payment of development charges was granted pursuant to the Development Charges Act or this subsection. Development charges shall be imposed in accordance with this by-law with respect to the amount of the floor area of an enlargement that results in the gross floor area of the industrial building being increase by greater than fifty percent of the gross floor area of the existing industrial building.
- 3.11.2 If the gross floor area of an existing industrial building is enlarged by greater than 50 percent, the amount of the development charge payable in respect of the



enlargement is the amount of the development charge that would otherwise be payable multiplied by the fraction determined as follows:

- 1. determine the amount by which the enlargement exceeds 50 percent of the gross floor area before the enlargement;
- 2. divide the amount determined under subsection 1) by the amount of the enlargement.

#### 3.12 Other Exemptions:

Notwithstanding the provision of this by-law, development charges shall not be imposed with respect to:

- (a) Lands, buildings or structures used or to be used for a place of worship or for the purposes of a churchyard or cemetery exempt from taxation under the Assessment Act;
- (b) The development of non-residential farm buildings constructed for bonafide farm uses, excluding cannabis production facilities and commercial greenhouses; and
- (c) A building or structure used for a community use owned by a non-profit corporation.

#### 3.13 Discounts for Rental Housing (for profit):

The D.C. payable for rental housing developments, where the residential units are intended to be used as a rented residential premises will be reduced based on the number of bedrooms in each unit as follows:

- Three (3) or more bedrooms 25% reduction;
- Two (2) bedrooms 20% reduction; and
- Fewer than two (2) bedrooms 15% reduction.



# Amount of Charges

## **Residential**

3.14 The development charges set out in Schedule "B" shall be imposed on residential uses of lands, buildings or structures, including a dwelling unit accessory to a non-residential use and, in the case of a mixed-use building or structure, including the residential portion of a live/work unit, on the residential uses in the mixed-use building or structure, according to the type of residential unit, and calculated with respect to each of the services according to the type of residential use. Refer to subsequent schedules for exceptions.

#### Non-Residential

3.15 The development charges described in Schedule "B" to this by-law shall be imposed on non-residential uses of lands, buildings or structures, and, in the case of a mixed-use building or structure, including the non-residential portion of a live/work unit, on the non-residential uses in the mixed-use building or structure, and calculated with respect to each of the services according to the total floor area of the non-residential use. Refer to subsequent schedules for exceptions.

## Wind Turbines and Telecommunication Towers

3.16 The development charges described in Schedule "B" to this by-law shall be imposed on wind turbines and telecommunication towers with respect to services related to a highway – roads and related, public works (facilities and fleet), police services, fire protection services and growth studies on a per unit basis.

#### Solar Farms

3.17 The development charges described in Schedule "B" to this by-law shall be imposed on solar farms with respect to services related to a highway – roads and related, police services, fire protection services and growth studies based on a per square foot of the panel surface.



## Reduction of Development Charges for Redevelopment

- 3.18 Despite any other provisions of this By-law, where, as a result of the redevelopment of land, a building or structure existing on the same land within 60 months outside the downtown area and within 36 months inside the downtown area, prior to the date of payment of development charges in regard to such redevelopment was, or is to be demolished, in whole or in part, or converted from one principal use to another principal use on the same land, in order to facilitate the redevelopment, the development charges otherwise payable with respect to such redevelopment shall be reduced by the following amounts:
  - (a) in the case of a residential building or structure, or in the case of a mixeduse building or structure, the residential uses in the mixed-use building or structure, an amount calculated by multiplying the applicable development charge under subsection 3.14 by the number, according to type, of dwelling units that have been or will be demolished or converted to another principal use; and
  - (b) in the case of a non-residential building or structure or, in the case of mixed-use building or structure, the non-residential uses in the mixed-use building or structure, an amount calculated by multiplying the applicable development charges under subsection 3.15, by the gross floor area that has been or will be demolished or converted to another principal use;

provided that such amounts shall not exceed, in total, the amount of the development charges otherwise payable with respect to the redevelopment. Refer to Schedule D for the downtown area definition map.

## Time of Payment of Development Charges

- 3.19 Development Charges are payable at the time the first building permit is issued with respect to a development.
- 3.20 Notwithstanding Section 3.19, development charges for rental housing and institutional developments are due and payable in 6 equal annual payments commencing with the first instalment payable on the date of occupancy, and each subsequent instalment, including interest calculated in accordance with section 26.3 of the Act.



- 3.21 Where the development of land results from the approval of a site plan or zoning by-law amendment application received on or after January 1, 2020, and the approval of the application occurred within the timing set out in the Act, the development charges under Sections 3.14 and 3.15 shall be calculated on the rates set out in Schedule "B" on the date of the planning application, including interest. Where both planning applications apply development charges under Sections 3.15 and 3.16 shall be calculated on the rates, including interest calculated in accordance with section 26.3 of the Act, payable on the anniversary date each year thereafter, set out in Schedule "B" on the date of the later planning application, including interest.
- 3.22 Despite sections 3.19 to 3.21, Council from time to time, and at any time, may enter into agreements providing for all or any part of a development charge to be paid before or after it would otherwise be payable, in accordance with section 27 of the Act.

# 4. PAYMENT BY SERVICES

4.1 Despite the payment required under subsections 3.14 and 3.15, Council may, by agreement, give a credit towards a development charge in exchange for work that relates to a service to which a development charge relates under this By-law.

## 5. INDEXING

5.1 Development charges imposed pursuant to this By-law shall be adjusted annually on January 1, without amendment to this By-law, in accordance with the prescribed index in the Act, based on the twelve-month period ending September 30<sup>th</sup>.

# 6. <u>SCHEDULES</u>

6.1 The following schedules shall form part of this By-law:

Schedule A - Components of Services/Classes of Services Designated in subsection 2.1

Schedule B - Residential and Non-Residential Schedule of Development Charges



Schedule C - Wastewater Servicing Area Map

Schedule D - Downtown Area Map

# 7. <u>CONFLICTS</u>

- 7.1 Where the Town and an owner or former owner have entered into an agreement with respect to land within the area to which this By-law applies, and a conflict exists between the provisions of this By-law and such agreement, the provisions of the agreement shall prevail to the extent that there is a conflict.
- 7.2 Notwithstanding section 7.1, where a development which is the subject of an agreement to which section 7.1 applies, is subsequently the subject of one or more of the actions described in subsection 3.4(a), an additional development charge in respect of the development permitted by the action shall be calculated, payable and collected in accordance with the provisions of this By-law if the development has the effect of increasing the need for services, unless such agreement provides otherwise.

## 8. <u>SEVERABILITY</u>

8.1 If, for any reason, any provision of this By-law is held to be invalid, it is hereby declared to be the intention of Council that all the remainder of this By-law shall continue in full force and effect until repealed, re-enacted, amended or modified.

## 9. HEADINGS FOR REFERENCE ONLY

9.1 The headings inserted in this By-law are for convenience of reference only and shall not affect the construction or interpretation of this By-law.

## 10. BY-LAW REGISTRATION

10.1 A certified copy of this By-law may be registered on title to any land to which this By-law applies.

## 11. DATE BY-LAW IN FORCE

11.1 This By-law shall come into effect at 12:01 AM on November 26, 2024.



## 12. DATE BY-LAW EXPIRES

12.1 This By-law will expire at 12:01 AM on November 26, 2034 unless it is repealed by Council at an earlier date.

PASSED THIS 25<sup>th</sup> day of November, 2024

Mayor

Town Clerk



# SCHEDULE "A" TO BY-LAW 2024-

# COMPONENTS OF SERVICES/CLASSES OF SERVICES DESIGNATED IN SUBSECTION 2.1

#### Town-Wide Services/Class of Service

Services Related to a Highway

Roads & Related

Public Works (Facilities and Fleet)

**Public Works Facilities** 

Public Works Vehicles and Equipment

**Fire Protection Services** 

**Fire Facilities** 

**Fire Vehicles** 

Fire Small Equipment and Gear

**Police Services** 

Police Facilities

**Police Vehicles** 

Police Small Equipment and Gear

Parks and Recreation Services

Parkland Development

Parkland Trails

**Parkland Amenities** 

**Recreation Facilities** 



# Parks and Recreation Vehicles and Equipment

Water Services

**Growth Studies** 

#### Area-Specific Services

Wastewater Services

# Schedule "B" By-Law No. 2024-\_\_\_ Schedule of Development Charges

Service/Class of Service	RESIDENTIAL					NON-RESIDENTIAL	Wind Turbines &	
	Single and Semi- Detached Dwelling	Other Multiples	Apartments - 2 Bedrooms +	Apartments - Studio and 1 Bedroom	Special Care/Special Dwelling Units	(per sq.ft. of Gross Floor Area)	Telecommunication Towers	Solar Farms (per sq.ft.)
Town-Wide Services/Class of Service:								
Services Related to a Highway	4,356	3,044	2,945	2,069	1,620	1.16	4,356	1.16
Public Works (Facilities and Fleet)	2,095	1,464	1,416	995	779	0.55	2,095	0.55
Fire Protection Services	2,950	2,061	1,995	1,401	1,097	0.78	2,950	0.78
Policing Services	832	581	563	395	309	0.22	832	0.22
Parks and Recreation Services	5,157	3,604	3,487	2,449	1,918	0.22	-	-
Growth Studies	533	372	360	253	198	0.12	533	0.12
Water Services	6,470	4,521	4,375	3,073	2,406	1.72	-	-
Total Town-Wide Services/Class of Service	22,393	15,647	15,141	10,635	8,327	4.77	10,766	2.83
Wastewater Serviced Area Services:								
Wastewater Services	12,351	8,631	8,351	5,867	4,593	6.52	-	-
Total Wastewater Serviced Area Services	12,351	8,631	8,351	5,867	4,593	6.52	-	-
TOTAL TOWN-WIDE	22,393	15,647	15,141	10,635	8,327	4.77	10,766	2.83
TOTAL WASTEWATER SERVICED AREAS	34,744	24,278	23,492	16,502	12,920	11.29	10,766	2.83





Schedule "C" to By-law No. 2024-\_\_\_ Wastewater Servicing Map Area





Schedule "D" to By-law No. 2024-\_\_\_ Downtown Area Map